



March 1, 2012

TO: Members of the Board of Regents
Ex officio Representatives to the Board of Regents
FROM: Joan Goldblatt, Secretary of the Board of Regents
RE: Schedule of Meetings

WEDNESDAY, MARCH 7, 2012

**5:30 p.m. President's Residence DINNER FOR REGENTS,
AND OTHER GUESTS**

THURSDAY, MARCH 8, 2012

**8:30 to 10:35 a.m. Tacoma Room FINANCE, AUDIT AND FACILITIES
Garretson Woodruff Pratt COMMITTEE: Regents Smith (Chair), Jewell,
Building Shanahan, Simon
University of Washington,
Tacoma**

**10:45 to 11:25 a.m. Tacoma Room ACADEMIC AND STUDENT AFFAIRS
COMMITTEE: Regents Harrell (Chair), Ayer,
Cole, Gates, Knowles**

**11:30 a.m. to 12:05 p.m. Tacoma Room ACADEMIC AND STUDENT AFFAIRS
COMMITTEE: Regents Harrell (Chair), Ayer,
Cole, Gates, Knowles**

in Joint Session with

**FINANCE, AUDIT AND FACILITIES
COMMITTEE: Regents Smith (Chair), Jewell,
Shanahan, Simon**

**12:05 p.m. Jane Thompson Russell LUNCH
Student Commons for Regents and Invited Guests
William W. Philip Hall**

**1:00 p.m. Tacoma Room REGULAR MEETING OF BOARD OF
REGENTS**

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UNIVERSITY OF WASHINGTON
BOARD OF REGENTS

Finance, Audit and Facilities Committee
Regents Smith (Chair), Jewell, Shanahan, Simon

March 8, 2012
8:30 to 10:35 a.m.
Tacoma Room, UW Tacoma

1. **Report of Contributions – January 2012** **INFORMATION** F-1
Walter G. Dryfoos, Associate Vice President, Advancement Services
Connie Kravas, Vice President, University Advancement
2. **Grant and Contract Awards Summary – December 2011** **ACTION** F-2
Ana Mari Cauce, Provost and Executive Vice President
3. **Actions Taken Under Delegated Authority** **INFORMATION** F-3
Richard Chapman, Associate Vice President, Capital Projects Office
4. **Amendment of WAC 478-160-163, Waivers of Tuition and Fees** **ACTION** F-4
Todd Mildon, Associate Vice Provost for Institutional Research and Data Management
5. **Investment Performance Report, Second Quarter Fiscal Year 2012** **INFORMATION** F-5
Keith Ferguson, Chief Investment Officer, Treasury Office
6. **Internal Lending Program Quarterly Report for the Quarter Ended December 31, 2011** **INFORMATION** F-6
Chris Malins, Senior Associate Treasurer, Asset Liability Management, Treasury Office
Ruchi Aggarwal, Operations Manager, Internal Lending Program, Treasury Office
7. **Metropolitan Tract Quarterly Report for the Quarter Ended December 31, 2011** **INFORMATION** F-7
Todd Timberlake, Chief Real Estate Officer
Tom Schappacher, Assistant Director-Finance, Real Estate Office
8. **2012-13 Residence Hall, Single Student Apartment and Family Housing Rental Rate and Dining Plan Adjustments** **ACTION** F-8
Pamela Schreiber, Director, Housing & Food Services
9. **Housing and Food Services (HFS) Housing Phase I and II Status, Master Plan Update, and Phase III Project Concept** **INFORMATION** F-9
Pamela Schreiber
Jon Lebo, Director, Student Life Projects, Capital Projects Office

10. **Husky Ballpark Project – Review Schematic Design and Project Update** **INFORMATION** F-10
John Palewicz, Director, Strategic Programs, Capital Projects Office
Chip Lydum, Associate Athletic Director-Facilities & Events, Intercollegiate Athletics
11. **Benchmarking University Advancement Performance** **INFORMATION** F-11
Walter G. Dryfoos
Connie Kravas
12. **UW Retirement Plan and Voluntary Investment Program: Recordkeeping and Investment Redesign** **INFORMATION** F-12
Kathleen Dwyer, Executive Director of Benefits, Benefits Office
13. **Capital Projects Office Semi-Annual Status Report** **INFORMATION** F-13
Richard Chapman
14. **Foster School of Business Phase 2 – Balmer Hall – Approve Donor Naming Opportunities Plan** **ACTION** F-14
James Jiambalvo, Dean, Foster School of Business
15. **Fluke Hall Renovation – Select Architect and Delegate Authority to Award Design Contract** **ACTION** F-15
Eric Smith, Director, Major Capital Projects, Capital Projects Office
Rebecca Barnes, University Architect, Office of Planning and Budgeting
Paul Jenny, Vice Provost, Planning and Budgeting
16. **UW’s Energy Future** **INFORMATION** F-16
Charles Kennedy, Associate Vice President, Facilities Services
Paul Jenny
Kirk Pawlowski, Assistant Vice Provost-Capital Resource Planning, Office of Planning and Budgeting
17. **Other Business**



UNIVERSITY OF WASHINGTON
BOARD OF REGENTS

Academic and Student Affairs Committee
Regents Harrell (Chair), Ayer, Cole, Gates, Knowles

March 8, 2012
10:45 to 11:25 a.m.
Tacoma Room, UW Tacoma

1. **Academic and Administrative Appointments** **ACTION** A-1
Ana Mari Cauce, Provost and Executive Vice President
2. **Establishment of the Ph.D. in International Studies** **ACTION** A-2
James Antony, Associate Vice Provost and Associate Dean,
The Graduate School
Saadia M. Pekkanen, Job and Gertrud Tamaki Professor,
Henry M. Jackson School of International Studies
3. **Establishment of the Graduate Certificate in Russian, East
European, and Central Asian Studies** **ACTION** A-3
James Antony
James E. Augerot, Director and Chair, Herbert J. Ellison
Center for Russian, East European and Central Asian Studies
4. **UW Tacoma Institute of Technology – Title Change for the
Master of Computer Science and Systems Degree** **ACTION** A-4
James Antony
Robert S. Friedman, Director, Institute of Technology, UW
Tacoma
JW Harrington, Vice Chancellor, Academic Affairs, UW
Tacoma
5. **“Big Data, Societal Impact”** **INFORMATION** A-5
Ankur Teredesai, Associate Professor, Institute of
Technology, UW Tacoma
6. **Other Business**



**UNIVERSITY OF WASHINGTON
BOARD OF REGENTS**

Academic and Student Affairs Committee
Regents Harrell (Chair), Ayer, Cole, Gates, Knowles

In Joint Session with

Finance, Audit and Facilities Committee
Regents Smith (Chair), Jewell, Shanahan, Simon

**March 8, 2012
11:30 a.m. to 12:05 p.m.
Tacoma Room, UW Tacoma**

1. **State Budget Update**
Paul Jenny, Vice Provost, Planning & Budgeting
Sarah Hall, Director, Planning and State Operations, Office
of Planning and Budgeting
2. **Executive Session**
(to review the performance of a public employee.)
3. **Other Business**

INFORMATION F-17



AGENDA

BOARD OF REGENTS University of Washington

March 8, 2012
1:00 p.m.
Tacoma Room, UW Tacoma

(Item No.)

I. CALL TO ORDER

II. ROLL CALL: Assistant Secretary Shelley Tennant

III. CONFIRM AGENDA

IV. REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Blake

V. REPORT OF THE UNIVERSITY PRESIDENT: President Young

VI. CONSENT AGENDA

Approval of Minutes of Meeting of February 9, 2012

Approval of Minutes of Special Meeting of February 15, 2012

Establishment of the Ph.D. in International Studies A-2

Establishment of the Graduate Certificate in Russian, East European, and Central Asian Studies A-3

UW Tacoma Institute of Technology – Title Change for the Master of Computer Science and Systems Degree A-4

Grant and Contract Awards Summary – December 2011 F-2

Amendment of WAC 478-160-163, Waivers of Tuition and Fees F-4

2012-13 Residence Hall, Single Student Apartment and Family Housing Rental Rate and Dining Plan Adjustments F-8

Foster School of Business Phase 2 – Balmer Hall – Approve Donor Naming Opportunities Plan F-14

Fluke Hall Renovation – Select Architect and Delegate Authority to Award Design Contract F-15

VII. STANDING COMMITTEES**A. Academic and Student Affairs Committee: Regent Harrell – Chair**

Academic and Administrative Appointments (Action) A-1

“Big Data, Societal Impact” (Information only) A-5

Joint Session**A. Academic and Student Affairs Committee: Regent Harrell – Chair****B. Finance, Audit and Facilities Committee: Regent Smith – Chair**

State Budget Update (Information only) F-17

B. Finance, Audit and Facilities Committee: Regent Smith – Chair

Report of Contributions – January 2012 (Information only) F-1

Actions Taken Under Delegated Authority (Information only) F-3

Investment Performance Report, Second Quarter Fiscal Year 2012 (Information only) F-5

Internal Lending Program Quarterly Report for the Quarter Ended December 31, 2011 (Information only) F-6

Metropolitan Tract Quarterly Report for the Quarter Ended December 31, 2011 (Information only) F-7

Housing and Food Services (HFS) Housing Phase I and II Status, Master Plan Update, and Phase III Project Concept (Information only) F-9

Husky Ballpark Project – Review Schematic Design and Project Update (Information only) F-10

Benchmarking University Advancement Performance (Information only) F-11

UW Retirement Plan and Voluntary Investment Program: Recordkeeping and Investment Redesign (Information only) F-12

Capital Projects Office Semi-Annual Status Report (Information only) F-13

UW’s Energy Future (Information only) F-16

VIII. OTHER BUSINESS

Reports to the Board:

Student Leaders:

ASUW President – Mr. Conor McLean

GPSS President – Mr. Charles Plummer

ASUW Tacoma President – Mr. Jonathan Bowers

ASUW Bothell President – Mr. Frederic Sawyer Hensen

Faculty Senate Chair – Professor Susan Astley

Alumni Association President – Ms. Susan Wilson Williams

IX. DATE FOR NEXT REGULAR MEETING: Thursday, April 5, 2012

X. ADJOURNMENT

OFFICIAL MINUTES

MINUTES

BOARD OF REGENTS University of Washington

March 8, 2012

The Board of Regents held its regular meeting on Thursday, March 8, 2012, beginning at 1:00 p.m. in the Tacoma Room at the University of Washington Tacoma campus. The notice of the meeting was appropriately provided to the public and the media.

CALL TO ORDER

Regent Blake called the meeting to order at 1:05 p.m.

ROLL CALL

Assistant Secretary Tennant called the roll: Present were Regents Blake (chairing), Ayer, Cole, Gates, Harrell, Jewell, Knowles, Shanahan, Simon, Smith; President Young, Provost Cauce, Ms. Warren, Ms. Goldblatt.

Absent: Professor Astley, Mr. McLean, Mr. Plummer, Ms. Wilson Williams

CONFIRM AGENDA

The agenda was confirmed as presented.

REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Blake

Regent Blake offered her thanks to Chancellor Debra Friedman, the faculty, students, and staff at UW Tacoma for welcoming the Board to the Tacoma campus.

On behalf of the Board, Regent Blake welcomed Bill Ayer to his first meeting of the Board.

Regent Ayer is Chairman and Chief Executive Officer of Alaska Airlines and Alaska Air Group, which oversees the regional carrier Horizon Air. He began his career with Alaska in 1995 as Vice President of Marketing and Planning. Prior to joining Alaska, Bill spent thirteen years with Horizon Air.

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Regent Ayer is familiar with the University through his service on the Foster Business School Advisory Board. He earned a bachelor's degree in economics from Stanford, and an MBA from UW.

Regent Blake invited Regent Ayer to comment. Regent Ayer said it was an honor to be asked to serve and he looks forward to learning more. He believes the University of Washington is critically important to the state and the region. He hopes he can be helpful during the challenging times, and looks forward to contributing.

Regent Blake reported the Board of Regents held a special meeting on February 15, 2012, to hear public comment and input from students regarding tuition and the University's budget. Regent Blake thanked Regents Gates, Jewell, and Knowles for attending. She gave special thanks to the over one hundred students who attended, and the over forty students who provided thoughtful opinions and comments on tuition and budget issues at the University.

A second special meeting will be held on Thursday, April 5, from 2:30 to 4:00 p.m. in Kane Hall's Walker-Ames Room. Members of the University community will be invited to sign up to speak. A notice to the public will be issued shortly. Regent Blake thanked Regents for their willingness to participate in the upcoming special meeting.

Regent Blake invited President Young to give his report.

REPORT OF THE UNIVERSITY PRESIDENT: President Young

President Young said he was pleased to echo Regent Blake's warm welcome to Bill Ayer at his first meeting of the Board.

He said he was "delighted" to be at UW Tacoma again, and is very pleased that UW Tacoma Chancellor Debra Friedman is joining the Board at the table. He said she would be providing an update on UW Tacoma at the end of the President's report.

The President termed UW Tacoma the "southern jewel in our university triple crown" and called it a vibrant and dynamic place, a thriving campus with beautifully renovated historic buildings. The President said it is truly a testament to the extraordinary impact that a university can have on a community, adding that achieving this kind of transformation would not have been possible without broad-based community support. The President noted the depth of connection between the campus and the surrounding community, evidence that the future of UW Tacoma and the future of the South Sound region are very much tied to one another.

The President reported on meetings and events he attended since the last meeting of the Board, but emphasized his participation as listening to perceptions about the University rather than speaking.

- Speaking engagements at the Seattle Rotary;
- Attended the Innovation Forum at UW Bothell;

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- Meetings with the media, including the Olympian, Vancouver Columbian, Puget Sound Business Journal, Tacoma News Tribune, and Sports Illustrated;
- Meetings with community college presidents in Tacoma and Seattle;
- Lunches and group meetings with UW faculty and staff;
- College, school, and department-level meetings and visits to learn more about the University, specifically a visit to the Department of Political Science, and tours of I-LABS and the Experimental Education Unit;
- UW Foundation Board Executive Committee;
- Health Sciences and Medical School retreat;
- Travel to Washington, D.C, where he met with Washington's congressional contingent as well as UW friends and supporters in the area, including the "D.C. Dawgs."

The President noted the enthusiasm and support in D.C. for the University's needs, and praised Director of Federal Relations, Christy Gullion, for her efforts and relationships with the congressional delegation and office staff members. He reported on the productive time he spent with the Under Secretary of Education.

The President reported on recent achievements, awards and honors for the UW:

- Three UW faculty members received Sloan Fellowships, awarded to early-career scientists and scholars whose achievements and potential identify them as the next generation of scientific leaders:
 - Assistant Professor Munira Khalil, Chemistry,
 - Assistant Professor Bo Zhang, Chemistry,
 - Assistant Professor Shwetak Patel, Computer Science & Engineering and Electrical Engineering, who also received a MacArthur Fellowship last fall.
- UW's all-star team working on the revolutionary computer game, Foldit, received a first-place award in the International Science and Engineering Visualization Challenge. More than 236,000 people around the world have registered to play the game.
- Facebook fellowships awarded to two UW students:
 - Jeff Huang, a PhD student in the Information School,
 - Adrian Sampson, a PhD student in Computer Science & Engineering.
- Ed Cunningham, Class of '91, BA in Business Administration, won an Academy Award for Best Documentary for his work as a producer on *Undefeated*. Mr. Cunningham was the starting center and a captain on the UW's 1991 national championship football team, and a two-time Academic All-American at the UW; he played in the NFL. Currently he is a football analyst on ESPN.
- Awards and recognition for UW Athletics:
 - Men's Basketball Coach Lorenzo Romar was named Pac-12 Conference Coach of the Year for guiding his young team to the regular season conference championship,
 - Tony Wroten was named Conference Freshman of the Year and joined sophomore Terrence Ross on the All-Conference First Team,
 - Center Aziz N'Diaye was named to the All-Defensive Team,
 - The Husky Women's Basketball point guard Jazmine Davis was named Pac-12 Freshman Player of the Year.

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President Young thanked those who spent time in Olympia advocating on behalf of the University of Washington, saying it has been “very powerful and very helpful.”

President Young introduced UW Tacoma Chancellor, Debra Friedman. He said they started at the University at the same time, although she is not new to the UW, having previously held a variety of administrative positions on the Seattle campus.

Chancellor Friedman extended a warm welcome to the Regents. She acknowledged her colleagues and students in the room and especially Vice Chancellor JW Harrington. She said President Young and Provost Cauce have done a wonderful job for the spirit of the three campuses with their continuous recognition of the existence of three campuses, and they have included faculty and staff from three campuses in their initiatives and remarks.

Chancellor Friedman said since arriving at UW Tacoma in July, she has asked the question, “What does the University of Washington Tacoma add to the illustrious portfolio of the University of Washington?”

The answer, she said, is not just 3,700 additional students, nor twenty-seven undergraduate majors, and seven masters programs. She is beginning to understand UW Tacoma contributes to the community as an “urban serving” campus.

Chancellor Friedman described the four characteristics of an urban serving university;

- 1) It is often an anchor tenant of a revitalized downtown.
- 2) The focus of research is use-inspired. Chancellor Friedman offered UW Tacoma’s Center for Urban Waters, which offers environmental science in respect to urban water remediation, as an example of use-inspired research.
- 3) It provides access to state citizens. UW Tacoma is interested in providing access to as many state citizens as possible who are ready to work at the University of Washington academic level. Students accepted at UW Tacoma are ready for university-level work. With graduation standards the same as at UW Seattle, faculty members work with a greater range of initial preparedness. The Chancellor said she is surprised by the degree of respect the University of Washington Tacoma faculty members have for the students, and said it is “amazing.”
- 4) Urban serving campuses form partnerships with the community. The Chancellor described two partnerships which are emblematic of UW Tacoma’s programs. In a partnership with the Boys & Girls Club, UW Tacoma will provide scholarships and support services to the eight “Youth of the Year” award winners selected by the Pierce County Boys & Girls Clubs. These students will return to the Boys & Girls Clubs as paid interns while they complete their education. At build-out, there will be 32 Boys & Girls Club students at UWT. An example of a second partnership is an internship program at the neighboring Museum of Glass. Interdisciplinary teams of UW Tacoma students have one-year internships with museum curators working on shows that are one year out. These will be non-art students, who will offer their expertise in areas such as business, technology, history, and communications.

Chancellor Friedman ended her remarks with comments on the academic programs at UW Tacoma. She said she challenged UW Tacoma’s Directors and Deans to answer the question, “What is your distinctiveness?” She asked them what they will

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contribute to the University as a whole and how this will provide a comparative advantage to answer the question of why a student should study at the University of Washington Tacoma. She said, because a student can't get into UW Seattle, or because students are place-bound, cannot be satisfactory answers. Programs which integrate research, education, and internships are characteristic of many academic programs at UW Tacoma. She offered the example of the freshman core curriculum, which is created by the faculty as a whole and is taught in an integrated fashion, calling it truly interdisciplinary. She added there is an element of social responsibility in the programs at UW Tacoma.

CONSENT AGENDA

Regent Blake noted there were ten items for approval on the consent agenda, and called for a motion.

MOTION: Upon the recommendation of the Chair of the Board and the motion made by Regent Smith, seconded by Regent Jewell, the Board voted to approve the ten items on the consent agenda as shown below:

Minutes for the Meeting of February 9, 2012

Minutes for the Special Meeting of February 15, 2012

Establishment of the Ph.D. in International Studies (Agenda no. A-2)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Henry M. Jackson School of International Studies in the College of Arts & Sciences to offer the Doctor of Philosophy (Ph.D.) in International Studies degree program, effective Autumn Quarter 2013. Tuition will be set at Graduate Tier I. The degree program will have provisional status with a review to be scheduled in the 2018-2019 academic year. At such time that continuing status is granted, a ten-year review cycle would begin.

See Attachment A-2.

Establishment of the Graduate Certificate in Russian, East European, and Central Asian Studies (Agenda no. A-3)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Herbert J. Ellison Center for Russian, East European and Central Asian Studies (REECAS) in the Henry M. Jackson School of International Studies to offer the Graduate Certificate in Russian, East European and Central Asian Studies (REECAS), effective Autumn Quarter 2012. The certificate program will have provisional status with a review to be scheduled in the 2017-2018 academic year. At such time that continuing status is granted, a ten-year review cycle would begin.

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See Attachment A-3.

UW Tacoma Institute of Technology – Title Change for the Master of Computer Science and Systems Degree (Agenda no. A-4)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Institute of Technology at University of Washington, Tacoma, to change the name of the Master of Computer Science and Systems to the Master of Science in Computer Science and Systems. The degree title change is effective immediately. The degree program is scheduled to be reviewed in Spring Quarter, 2012.

See Attachment A-4.

Grant and Contract Awards Summary – December 2011 (Agenda no. F-2)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee the Board of Regents accept the Grant and Contract Awards for the month of December, 2011, in the total amount of \$59,064,380.

See Attachment F-2.

Amendment of WAC 478-160-163, Waivers of Tuition and Fees (Agenda no. F-4)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents adopt the amendments to WAC 478-160-163, “Waivers of tuition and fees.”

See Attachment F-4.

2012-13 Residence Hall, Single Student Apartment and Family Housing Rate and Dining Plan Adjustments (Agenda no. F-8)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents approve the proposed 2012–13 room/apartment and dining rates for the residence halls, single student apartments and Family Housing, collectively termed the Housing and Dining System (System), making the proposed rates effective July 1, 2012.

The proposed residence hall room and dining rates for 2012–13 represent a net increase of 4.1 percent (\$303), from \$7,350 in 2011–12 to \$7,653 in 2012–13, for first-year students with the most common room type and minimum required dining plan (a traditional double room with the Level 1 dining plan). For students returning to on-campus housing for 2012–13, the proposed rates represent a 4.2 percent (\$303) increase, from \$7,215 in 2011–12 to \$7,518 in 2012–13 considering the most common room type and minimum required dining plan (a traditional double room with the Level RR dining plan). The proposed rates for a standard double room compare favorably with the same room type at other higher education institutions, which were surveyed in February 2012.

See Attachment F-8.

Foster School of Business Phase 2 – Balmer Hall – Approve Donor Naming Opportunities Plan (Agenda no. F-14)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents approve the Donor Naming Opportunities Plan for Foster School of Business Phase 2 – Balmer Hall. The Dean of the Foster School of Business will return to the Board of Regents with naming proposals for consideration at such time as potential donors are identified at or above this project's approved building and courtyard naming levels.

See Attachment F-14.

Fluke Hall Renovation – Select Architect and Delegate Authority to Award Design Contract (Agenda no. F-15)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to award a design contract for the Fluke Hall Renovation Project with the firm of HDR Architecture.

In the event of an unsuccessful negotiation with the selected firm, it was requested that authority be delegated to open negotiations with IDC Architects, the firm recommended as the first alternate.

See Attachment F-15.

STANDING COMMITTEES

Regent Blake invited Regent Harrell to provide a report from the Academic and Student Affairs Committee meeting.

ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Harrell Chair

Academic and Administrative Appointments (Agenda no. A-1) (Action)

MOTION: Upon the recommendation of the administration and the motion made by Regent Harrell, the Board voted to approve the personnel appointments. Regent Knowles abstained from the vote.

See Attachment A-1.

“Big Data, Societal Impact” (Agenda no. A-5) (Information only)

Regent Harrell said UW Tacoma Professor Ankur Teredesai provided a report about societal data science, demonstrating how data is used in everything from assessing the

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reason for the decline in Chinese adoptions to using photographs to track food intake. She noted it was especially interesting that the Institute of Technology output is focused on using the data in a way that is real, practical, and makes a difference. The report illustrated the confluence of a number of disciplines including engineering, computer science and systems, statistics, and sociology.

See Attachment A-5.

Regent Blake invited Regent Smith to provide a report from the Finance, Audit and Facilities and Joint Committee meetings.

FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Smith, Chair

Regent Smith reported the Committee approved several items, including the rental and dining rates and plan adjustments for UW Seattle student housing, donor naming opportunities plan for Balmer Hall, and delegated authority to award a design contract for the renovation of Fluke Hall. Regent Smith said it was a long and productive meeting and he thanked all who were involved.

Report of Contributions – January 2012 (Agenda no. F-1) (Information only)

The total gifts received in January, 2012, was \$24,647,730, the total for the year-to-date is \$210,326,141.

See Attachment F-1.

Actions Taken Under Delegated Authority (Agenda no. F-3) (Information only)

See Attachment F-3.

Investment Performance Report, Second Quarter Fiscal Year 2012 (Agenda no. F-5) (Information only)

See Attachment F-5.

Internal Lending Program Quarterly Report for the Quarter Ended December 31, 2011 (Agenda no. F-6) (Information only)

See Attachment F-6.

Metropolitan Tract Quarterly Report for the Quarter Ended December 31, 2011 (Agenda no. F-7) (Information only)

See Attachment F-7.

Housing and Food Services (HFS) Housing Phase I and II Status, Master Plan Update, and Phase III Project Concept (Agenda no. F-9) (Information only)

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See Attachment F-9.

Husky Ballpark Project – Review Schematic Design and Project Update (Agenda no. F-10) (Information only)

See Attachment F-10.

Benchmarking University Advancement Performance (Agenda no. F-11) (Information only)

Regent Smith praised the University's fundraising efforts, and said it was gratifying to see how the UW compares on the list of great public and private universities. He cited "remarkable performance" for everyone involved in the fundraising programs and said he felt it was tremendously important to the University.

See Attachment F-11.

UW Retirement Plan and Voluntary Investment Program: Recordkeeping and Investment Redesign (Agenda no. F-12) (Information only)

Regents received an update on the UW Retirement Plan. Regent Smith acknowledged the good work done in developing and obtaining consensus for the plan.

See Attachment F-12.

Capital Projects Office Semi-Annual Status Report (Agenda no. F-13) (Information only)

Regent Smith commended the University and the Capital Projects Office on the performance on LEED certification, calling it "truly remarkable," and saying all involved should be proud of this accomplishment. He believes project management has been done exceptionally well.

See Attachment F-13.

UW's Energy Future (Agenda no. F-16) (Information only)

The Regents received an interesting and innovative report about UW's energy future. Regent Smith said he is uncertain about what might come out of it, but believes the University will learn a lot by exploring the options.

See Attachment F-16.

Joint Session

ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Harrell, Chair
FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Smith, Chair

State Budget Update (Agenda no. F-17) (Information only)

Regent Smith reported Paul Jenny provided a presentation on the state budget and the University's legislative efforts, saying three of four major bills are progressing. For the first time in a long time there was a "flicker of light," with regard to the University's budget and state revenue forecast. There will be additional cuts, but these could be well below the level originally expected.

Regent Smith offered his congratulations and thanks to the UW administration members for their work and efforts in Olympia during the session.

See Attachment F-17.

OTHER BUSINESS: REPORTS TO THE BOARD OF REGENTS

ASUW Tacoma President: Mr. Jonathan Bowers

Mr. Bowers thanked Regents for coming to Tacoma for the Board meeting, and said it meant a lot to the students. He also thanked Regents for selecting Debra Friedman as Chancellor, specifically citing her commendable open-door policy.

ASUW Tacoma students have begun the process of electing their student government. The Student Technology and Student Activity Fee committees are underway. Students traveled to Texas to attend a conference, where they gave a presentation about student technology fees. Lobbying efforts are going as well as can be expected. Mr. Bowers offered his thanks to the ASUW Tacoma student lobbyist, and also thanked the Board of Regents for their work in Olympia. He requested everyone seek ways for staff, faculty, students, and administrators to partner in Olympia. The "Huskies on the Hill" event in Olympia could potentially include everyone, rather than be an event for students only.

Mr. Bowers gave an update on the potential student union building on the Tacoma campus, reporting Vice Chancellor of Student Services, Cedric Howard, has been working on private partnerships to possibly offset some of the costs of the building. Next year's student leaders hope to complete a feasibility study for the project.

ASUW Bothell President: Mr. Frederic Sawyer Hensen

Mr. Hensen announced the recent Innovation Forum held at UW Bothell was a "huge success," with a wide variety of events highlighting sustainability, diversity, and innovation. President Young attended the closing session, which was titled "Reinventing the University." Planning is underway for next year's Forum.

UW Bothell will sponsor a 5K run on May 19. Proceeds from the run will fund student scholarships.

The UW Bothell Student Union building project is underway. Student leaders are visiting reference buildings. Mr. Hensen said he was inspired by the LEED presentation during the committee meeting.

Final approval and permitting has been received for athletic fields and the ecological and horticultural research conservatory. Construction will begin soon. The Conservatory will be designed to serve as an educational portal for the campus wetlands.

Funding for “UW-3,” a proposed science, technology, engineering and math building at UW Bothell, is dependent on the outcome of a jobs bill in the state legislature. The campus is currently operating with well under the average square foot per student.

Mr. Hensen was pleased to announce Hung Dang, Associate Vice Chancellor of Enrollment and Student Affairs, received a Fulbright award for his relationship building with the Japanese educational system. The campus is sending two students to Japan to inaugurate the relationship and collaboration.

ASUW Seattle Vice President: Ms. Jocelyn McCurtain

As Mr. McLean was taking final exams, Regent Blake invited Ms. Jocelyn McCurtain, ASUW Vice President, to deliver the ASUW Seattle report to the Board. Ms. McCurtain introduced herself, saying her mother is a faculty member at UW Tacoma so she is a frequent visitor to the campus.

The UW Seattle Student Senate and Board recently passed a bill in opposition to differential tuition. The Board wants to learn more about differential tuition. They also recently passed a bill opposing the UW Police Department’s relocation to a site across the street from the Ethnic Cultural Center. The bill will go to the ASUW Board for debate. The ASUW’s Office of Government Relations has been working in Olympia and recently held a symposium to highlight what UW Seattle is doing in the area of research to show Olympia the UW is worth funding.

The student election process is starting for the Board of Directors; campaigning begins on April first.

Ms. McCurtain announced ASUW Seattle is also sponsoring a 5K run to raise funds to help victims of sexual assault and relationship violence in the Seattle area, in conjunction with sexual assault relationship violence awareness month.

ASUW plans to request funding approval from the Student Activities Fee Committee for a disability center to provide disabled students with a safe place on the UW Seattle campus.

Questions and discussion about differential tuition and the UWPD facility location followed Ms. McCurtain’s presentation.

GPSS President: Mr. Charles Plummer

Mr. Plummer did not attend the meeting.

Faculty Senate Chair: Professor Susan Astley

Professor Astley did not attend the meeting.

Alumni Association Board Member: Mr. John Harrison

In Ms. Wilson Williams stead, Regent Blake invited John Harrison to deliver the UW Alumni Association report. Mr. Harrison serves as the UW Tacoma Trustee on the UW Alumni Association Board. He received his MBA from UW Tacoma, and works in Tacoma with the Bruce Titus Automotive Group.

Mr. Harrison reported he graduated in the first MBA class at UW Tacoma in 2003. He said he is excited to continue his involvement with the campus through the Milgard Advisory Board and the UW Alumni Association Board of Trustees.

Success, he said, is exciting. The Alumni Association historically sponsored activities focused on sports and travel, but under the direction of Executive Director Paul Rucker, the Association has been able to do more with fewer resources, a testament to Mr. Rucker's leadership and the efforts of his staff. UWAA has been successful in engaging UW alumni to support the University in Olympia. Three years ago, there were very few alumni involved in legislative lobbying efforts. The Alumni Association stepped up and formed UW Impact, which offered UWAA the ability to engage members to advocate for the University. UW Impact has given the 56,000 UWAA members a voice in Olympia. Since November, over 1500 alumni have contacted their legislators as a direct result of UW Impact. The "District Dawg" program has identified leaders in each legislative district and developed relationships with legislators. UW's voice is being heard in Olympia.

UWAA activities support higher education for the state. UWAA hosted a summit in January attended by all six higher education institutions, advocating for a unified front for higher education in the state of Washington in Olympia.

In Tacoma, UWAA held a "District Dawg" training session. The UW Tacoma alumni council has identified leaders and looks forward to developing relationships in districts before the next legislative session.

Mr. Harrison highlighted signature alumni events in the Tacoma area – a Husky alumni happy hour, "Paint the Park Purple" fundraiser at the Tacoma Rainiers, a Husky Week event on the Point Ruston ferry, and Apple Cup and Husky basketball viewing parties to engage UW Tacoma alumni and UW alumni living in the Tacoma area.

DATE FOR NEXT MEETING

Regent Blake announced the regular meeting scheduled for Thursday, April 5, is canceled, as is the dinner meeting on Wednesday, April 4.

Regents and the public will receive notice of the special meeting to receive public comment on Thursday, April 5, at 2:30 p.m.

The next regular meeting of the Board will be held on Thursday, May 3, 2012, on campus.

ADJOURNMENT

The regular meeting was adjourned at 2:05 p.m.



Joan Goldblatt
Secretary of the Board of Regents

Approved at the meeting of the Board on May 3, 2012.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Academic and Administrative Appointments

RECOMMENDED ACTION

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the appointments to the University faculty and administration as presented on the attached list.

Attachment

Academic and Administrative Appointments

ENDOWED APPOINTMENTS

College of Arts and Sciences

School of Music

Demorest, Steven McGregor

Ruth Sutton Waters Endowed Professorship In Music, effective 1/1/2012

Continuing Appointment:

- Professor, Music

Degrees:

- PhD, 1989, University of Wisconsin (Madison)
- MM, 1983, Westminster Choir College
- BA, 1981, Luther College

Starr, Lawrence

Ruth Sutton Waters Endowed Professorship In Music, effective 1/1/2012

Continuing Appointment:

- Professor, Music

Degrees:

- PhD, 1973, University of California (Berkeley)
- BA, 1967, Queens College

College of Engineering

Department of Civil and Environmental Engineering

Ledezma, Christian

June 2004 Endowed Visiting Professorship, effective 12/21/2011

Continuing Appointment:

- Visiting Assistant Professor, Civil and Environmental Engineering

Degrees:

- PhD, 2007, University of California (Berkeley)
- MS, 2004, University of California (Berkeley)
- BS, 1999, Pontifical Catholic University of Rio Grande
- MS, 1999, Pontifical Catholic University of Rio Grande

Department of Mechanical Engineering

Taya, Minoru

Nabtesco Endowed Chair in Mechanical Engineering, effective 4/1/2012

Continuing Appointments:

- Professor, Mechanical Engineering
- Adjunct Professor, Electrical Engineering
- Adjunct Professor, Materials Science and Engineering

Degrees:

- PhD, 1977, Northwestern University
- MS, 1973, Northwestern University
- BS, 1968, University of Tokyo (Japan)

School of Medicine

Department of Anesthesiology and Pain Medicine

Mackensen, Georg Burkhard

**Medical Education and Research Endowed Chair No. 2,
effective 2/1/2012**

Degrees:

- PhD, 2005, Technische Universit
- MD, 1994, University of Hamburg (Germany)

School of Pharmacy

Department of Pharmacy

Sullivan, Sean Dale

**Stergachis Family Endowed Professor and Director,
Pharmaceutical Outcomes Research and Policy Program,
effective 3/1/2012**

Continuing Appointments:

- Professor, Pharmacy
- Professor, Health Services
- Adjunct Professor, Medicine
- Associate Dean, Pharmacy

Degrees:

- PhD, 1992, University of California (Berkeley)
- MS, 1984, University of Texas (unspecified)
- BS, 1983, Oregon State University

NEW APPOINTMENTS

Reserve Officers Training Corps

Department of Aerospace Studies

Goodwin, Michael Edison

**Assistant Professor without Tenure, Aerospace Studies,
effective 7/1/2012**

Prior Non-UW Appointment:

F-22 Program Manager, Wright Patterson AFB, OH

Degree:

- BBA, 2007, Austin Peay State University

Department of Naval Science

Melin, David Whiting

Professor without Tenure, Naval Science, effective 4/2/2012

Prior Non-UW Appointment:

Executive Assistant to the Deputy Chief of Naval
Operations, Washington, D.C.

Degrees:

- MA, 1996, Naval War College
- MBA, 1990, University of Maine
- BS, 1984, Maine Maritime Academy

College of Arts and Sciences

Department of Speech and Hearing Sciences

Peter, Beate

**Research Assistant Professor, Speech and Hearing Sciences,
effective 2/1/2012**

Prior UW Appointment:

Acting Assistant Professor, temporary, Speech and
Hearing Sciences

Degrees:

- PhD, 2006, University of Washington
- MS, 2001, University of Washington
- BS, 1998, University of Washington
- MA, 1981, Justus-Liebig University (Germany)
- BA, 1977, Justus-Liebig University (Germany)

Department of Statistics

Narayanan, Hariharan

**Assistant Professor, Statistics, joint with Mathematics,
effective 3/1/2012**

Prior Non-UW Appointment:

Postdoctoral Associate, Massachusetts Institute of
Technology

Degrees:

- PhD, 2009, University of Chicago (Illinois)
- MS, 2006, University of Chicago (Illinois)
- BTech, 2003, Indian Institute of Technology (India)

Business School

Department of Finance and Business Economics

Brogaard, Jonathan A.

**Assistant Professor, Finance and Business Economics,
effective 3/30/2012**

Prior UW Appointment:

Acting Assistant Professor, pending Ph.D., Finance and
Business Economics

Degrees:

- PhD, 2012, Northwestern University
- BA, 2006, Occidental College

College of Engineering

Department of Electrical Engineering

Ortega-Vazquez, Miguel

**Research Assistant Professor, Electrical Engineering,
effective 1/9/2012**

Prior Non-UW Appointment:

Assistant Professor, Engineering, Chalmers University of
Technology

Degrees:

- PhD, 2006, University of Manchester (UK)
- MSC, 2001, Autonoma of Nuevo Leon University
(Mexico)
- EE, 2000, Instituto Tecnologico de Morelia

College of the Environment

School of Environmental and Forest Sciences

Filho, Guenther

Visiting Associate Professor, School of Environmental and Forest Sciences, effective 2/15/2012

Prior Non-UW Appointment:

Associate Professor, Mechanical Engineering, University of San Paulo

Degrees:

- PhD, 1997, Technical University of Darmstadt (Germany)
- MS, 1991, Pontificia Universidad Catolica Rio de Janeiro
- BS, 1989, Universidad Federal Fluminense (Brazil)

Takahashi, Terumasa

Visiting Associate Professor, School of Environmental and Forest Sciences, effective 4/1/2012

Prior Non-UW Appointment:

Associate Professor, Horticulture, Chiba University

Degrees:

- PhD, 1996, Tokyo University of Agriculture and Technology
- MS, 1993, Tokyo University of Agriculture and Technology
- BS, 1991, Yamagata University (Japan)

School of Medicine

Department of Anesthesiology and Pain Medicine

Gowda Ajjappa, Naganagowda

Research Assistant Professor, Anesthesiology and Pain Medicine, effective 3/1/2012

Prior Non-UW Appointment:

Research Scientist, Department of Chemistry, Purdue University

Degrees:

- PhD, 1999, Bangalore University (India)
- MS, 1985, University of Mysore (India)
- BS, 1983, University of Mysore (India)

Mackensen, Georg Burkhard

Professor without Tenure, Anesthesiology and Pain Medicine, effective 2/1/2012

Prior Non-UW Appointment:

Associate Professor of Anesthesiology, Duke University

Degrees:

- PhD, 2005, Technische Universit
- MD, 1994, University of Hamburg (Germany)

Department of Family Medicine

Harmon, Kimberly Garrison

Professor without Tenure, Family Medicine, effective 2/1/2012

Prior UW Appointment:

Clinical Professor, Family Medicine

Degrees:

- MD, 1993, Indiana University
- BS, 1989, University of Notre Dame

Pentin, Pamela Linda

Assistant Professor without Tenure, Family Medicine, effective 2/16/2012

Prior Non-UW Appointment:

Assistant Professor of Family Medicine, Oregon Health & Science University

Degrees:

- MD, 1996, Jefferson Medical College
- JD, 1986, Villanova University
- BA, 1983, University of Pennsylvania

Department of Medicine

Bekris, Lynn Matthews

Research Assistant Professor, Medicine, effective 2/1/2012

Prior UW Appointment:

Acting Assistant Professor, temporary, Medicine

Degrees:

- PhD, 2005, University of Washington
- MS, 2001, University of Washington
- BS, 1996, University of Washington

Vary, James Corydon

Assistant Professor without Tenure, Medicine, effective 2/1/2012

Prior UW Appointment:

Acting Instructor, Medicine

Degrees:

- MD, 2005, University of Washington
- PhD, 2003, University of Washington
- BS, 1993, University of Illinois

Department of Neurology

Tsai, Jeffrey Jen-Chieh

Assistant Professor without Tenure, Neurology, effective 3/1/2012

Prior Non-UW Appointment:

Associate Scientist, Smith-Kettlewell Eye Research Institute

Degrees:

- MD, 2003, Cornell University
- PhD, 2001, Cornell University
- MSEE, 1994, Stanford University
- Bachelor of Science Engineering, 1993, Duke University

Department of Orthopaedics and Sports Medicine

Harmon, Kimberly Garrison

**Professor without Tenure, Orthopaedics and Sports
Medicine, effective 2/1/2012**

Prior UW Appointment:

Clinical Professor, Family Medicine

Degrees:

- MD, 1993, Indiana University
- BS, 1989, University of Notre Dame

Department of Pediatrics

Ong, Thida

**Assistant Professor without Tenure, Pediatrics,
effective 2/1/2012**

Prior UW Appointment:

Acting Assistant Professor, temporary, Pediatrics

Degrees:

- Medicinae Doctorem et Chirurgiae Magistrum (MDCM),
2003, McGill University (Canada)
- BSCE, 1999, McGill University (Canada)

Department of Radiation Oncology

Kim, Minsun

**Assistant Professor without Tenure, Radiation Oncology,
effective 7/1/2012**

Prior UW Appointment:

Lecturer Full-Time, Radiation Oncology

Degrees:

- PhD, 2010, University of Washington
- MS, 2000, Columbia University
- BS, 1998, Ewha University (Korea)

Department of Radiology

Kogut, Matthew Jacob

**Assistant Professor without Tenure, Radiology,
effective 2/1/2012**

Prior UW Appointment:

Acting Assistant Professor, temporary, Radiology

Degrees:

- MD, 2004, Ohio State University
- BS, 2000, Grand Valley State University

Department of Rehabilitation Medicine

Crane, Deborah Ann

**Assistant Professor without Tenure, Rehabilitation Medicine,
effective 2/1/2012**

Prior UW Appointment:

Acting Assistant Professor, temporary, Rehabilitation
Medicine

Degrees:

- MD, 2005, Tulane University
- MPH, 2005, Tulane University
- BS, 1999, Santa Clara University

ADDENDUM

ADMINISTRATIVE APPOINTMENT

School of Nursing

Mitchell, Pamela Holsclaw

Interim Dean, and holder of the Robert G. and Jean Reid Endowed Deanship in Nursing, effective March 16, 2012

Continuing appointments:

- Professor, Biobehavioral Nursing and Health Systems
- Adjunct Professor, Health Services

Degrees:

- PhD, 1991, University of Washington
- MS, 1965, University of California, San Francisco
- BS, 1962, University of Washington

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Establishment of the Ph.D. in International StudiesRECOMMENDED ACTION

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Henry M. Jackson School of International Studies in the College of Arts & Sciences to offer the Doctor of Philosophy (Ph.D.) in International Studies degree program, effective Autumn Quarter 2013. Tuition will be set at Graduate Tier I. The degree program will have provisional status with a review to be scheduled in the 2018-2019 academic year. At such time that continuing status is granted, a ten-year review cycle would begin.

BACKGROUND

In December, 2010, the Graduate School received a full proposal from the graduate faculty in the Henry M. Jackson School of International Studies requesting authority to offer the Ph.D. in International Studies degree program. Implementation is planned for Autumn Quarter 2013. The program anticipates enrolling four students per year, with four students graduating annually by 2017.

The Ph.D. in International Studies will serve students interested in international affairs and will prepare them for academic positions as well as for careers in government agencies, non-profit organizations, international organizations, and businesses. The proposed degree program is unique in its development of a cross-disciplinary, cross-area, and problem-focused approach to international studies. As such, it will be a school-wide degree, not housed within any one of the Jackson School's existing program areas. Demand for the program will be significant since it draws on the international reputation of Jackson School faculty and will be the only doctoral-level program in international studies in the Pacific Northwest. The Jackson School has identified the Ph.D. program as a key strategic initiative and will support the program through increased efficiencies and a reallocation of existing resources. The proposed program will require no new funding.

In September, 2011, the Vice Provost and Dean of the Graduate School appointed two reviewers to evaluate the Jackson School's Ph.D. proposal. The reviewers both supported approval of the degree program. Each reviewer made specific recommendations on the program, to which the program provided detailed responses.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Establishment of the Ph.D. in International Studies (continued p. 2)

The Graduate School Council met on November 10, 2011, to discuss the Ph.D. proposal. The Council recommended unanimously that the proposal be forwarded to the Higher Education Coordinating Board for review and approval. The Vice Provost and Dean of the Graduate School concurred with this recommendation.

On February 14, 2012, the Higher Education Coordinating Board Education Committee discussed the Ph.D. proposal, which was then considered by the full Higher Education Coordinating Board on February 28, 2012. The Board approved the proposal by the Jackson School of International Studies at the University of Washington to offer the Doctor of Philosophy (Ph.D.) in International Studies.

The Vice Provost and Dean of the Graduate School, the Dean of the College of Arts & Sciences, and the Provost have reviewed and approved the recommendation. The Higher Education Coordinating Board will be informed of the Board of Regents' action on the Ph.D. in International Studies.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Establishment of the Graduate Certificate in Russian, East European, and Central Asian StudiesRECOMMENDED ACTION

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Herbert J. Ellison Center for Russian, East European and Central Asian Studies (REECAS) in the Henry M. Jackson School of International Studies to offer the Graduate Certificate in Russian, East European and Central Asian Studies (REECAS), effective Autumn Quarter 2012. The certificate program will have provisional status with a review to be scheduled in the 2017-2018 academic year. At such time that continuing status is granted, a ten-year review cycle would begin.

BACKGROUND

In September, 2011, the Graduate School received a full proposal from the graduate faculty in the Herbert J. Ellison Center for Russian, East European and Central Asian Studies (REECAS) requesting authority to offer the Graduate Certificate in Russian, East European and Central Asian Studies (REECAS). Implementation is planned for Autumn Quarter 2012.

The REECAS program currently offers a Master of Arts in Russian, East European and Central Asian Studies. Students from other programs across campus take REECAS courses as electives, but there is no formal recognition of these students' engagement with REECAS. The proposed Graduate Certificate will be a 16 credit program available to matriculated graduate and professional students from across the university that allows them to more effectively structure and document their study of REECAS. For example, a REECAS Graduate Certificate would help students in professional degree programs where regional knowledge is often a required or preferred skill for non-profit and government positions. The REECAS Graduate Certificate will use existing courses and resources from within the Ellison Center for Russian, East European and Central Asian Studies. One new, one-credit capstone course will be established to formalize the mentoring relationship between an individual faculty member and a student pursuing the REECAS Graduate Certificate.

The Graduate School Council met on February 2, 2012, to discuss the REECAS Graduate Certificate proposal. The Council recommended unanimously that the proposal be forwarded to the Regents for review and approval. The Vice Provost and Dean of the Graduate School concurred with this recommendation.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Establishment of the Graduate Certificate in Russian, East European, and Central Asian Studies (continued p. 2)

The Vice Provost and Dean of the Graduate School, the Dean of the College of Arts & Sciences, and the Provost have reviewed and approved the recommendation.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

UW Tacoma Institute of Technology – Title Change for the Master of Computer Science and Systems Degree

RECOMMENDED ACTION

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Institute of Technology at University of Washington, Tacoma, to change the name of the Master of Computer Science and Systems to the Master of Science in Computer Science and Systems. The degree title change is effective immediately. The degree program is scheduled to be reviewed in Spring Quarter, 2012.

BACKGROUND

On March 31, 2011, the Graduate School received a request from the graduate faculty in the Institute of Technology to change the title of the Master of Science in Computing and Software Systems to the Master of Computer Science and Systems. An error was made in the request for approval of the new degree. It did not reflect the degree title the faculty had approved which is Master of Science in Computer Science and Systems.

The Master of Science in Computing and Software Systems (CSS) was approved by the Board of Regents in August, 2002. The degree program was designed originally for professionals with a baccalaureate degree in computer science and those with a baccalaureate in a related field and some education and experience in computing. Since its inception, the program varied from the traditional computer science programs in that the focus was on distributed computing and web applications.

In 2003, significant curriculum changes were made with emphasis placed on discrete mathematics, algorithms, and object-oriented design and development. These changes brought the program in line with a traditional computer science program as taught at various institutions nationally, and consistent with the Computing Accreditation Commission's view of computer science.

The CSS program name was problematic, resulting in the need to explain to prospective students and employers alike what "Computing and Software Systems" meant. The Industrial Advisory Committee (IAC) for the Institute of Technology also questioned why the program name was not easily recognized by the computing industry and community at large. The IAC supported a degree title change that would contain at least the words "Computer Science." Additionally,

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

UW Tacoma Institute of Technology – Title Change for the Master of Computer Science and Systems Degree (continued p. 2)

the 2008 program review committee, appointed by the Graduate School, recommended a change in the degree title to Computer Science and Systems. The new degree program title will differentiate it from that offered by the Department of Computer Science and Engineering in Seattle. Finally, the degree title change is in line with the change of the Institute of Technology's Bachelor Science in Computing and Software Systems which is now the Bachelor of Science in Computer Science and Systems.

The Vice Provost and Dean of the Graduate School, the Chancellor and the Vice Chancellor for Academic Affairs of the UW Tacoma, and the Provost have reviewed and approved this recommendation. The Higher Education Coordinating Board will be informed of the degree program title change upon Board of Regents approval.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

“Big Data, Societal Impact”

INFORMATION ONLY

Ankur Teredesai, Associate Professor, UW Tacoma Institute of Technology will provide a presentation titled, “Big Data, Societal Impact.”

Dr. Teredesai studies systems, tools and techniques to improve our understanding of various domains that are set to generate large amounts of data including the web, social media, healthcare, education, and sensor networks. He uses data mining techniques as his tools to develop solutions for data management in these domains.

Broadly, his research interests span data mining, social networks, and pervasive computing.

He actively collaborates with colleagues from academia and industry. His work includes trust enhanced social recommendation systems, handwritten zip-code recognition, novelty detection in video data streams, link analysis in online social networks, intelligent bidding agents for sponsored search advertising, and query processing in sensor networks, to name a few prior efforts.

Dr. Teredesai enjoys teaching, advising, and mentoring undergraduate and graduate students. He finds developing new approaches to enhance participation of non-traditional students to computing to be of great importance and interest. He is also engaged in developing new programs and curricula in computing and co-developed the recently launched Information Technology and Systems degree program at UW Tacoma.

big DATA - Societal Impact

A presentation for UW Board of Regents
Web and Data Science

*Prof. Ankur Teredesai, Ph.D.
Associate Professor,
Institute of Technology,
University of Washington Tacoma*

Impact

Need to capture, store, manage and analyze big data.
Big Data is beyond the scope of typical relational database software tools

The Birth of Big Data

200 BC
Observation is Data



Library @ Alexandria

1500 AD
Data =
Observation
+ models



Data = Models
+ Observation
+ Simulation
+ Experiments

2012



Mckinsey Global Institute Study:
"Enterprises - 7 exabytes stored on disks in 2010"
• 1 exabyte = 4,000 X Data in Library of Congress

200 BC

Observation is Data



(cc) image Alexandria Library
from Wikipedia

Library @ Alexandria

1500 AD

**Data =
Observation
+ models**



2012

**Data = Models
+ Observation
+ Simulation
+ Experiments**



**Mckinsey Global Institute Study:
"Enterprises - 7 exabytes stored on disks in
2010"**

- **1 exabyte = 4,000 X Data in Library of Congress**



Societal Impact

Societal Big Data

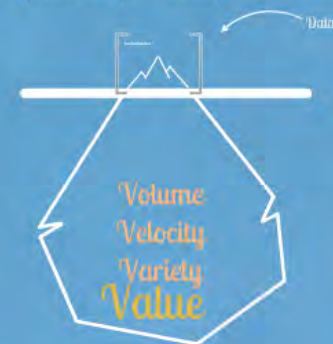
- Domains are data rich but **tools** poor.
- Who will translate society's need for data aware decision making?

Why new tools?

Need to to capture, store, manage and analyze big data.
Big Data is beyond the scope of typical relational database software tools

n PARIO™

high Storage + Compute



LOW Storage + Compute

Societal Big Data

- Domains are data rich but **tools** poor.
- Who will translate society's need for data aware decision making?

Why new tools?

Why new tools?

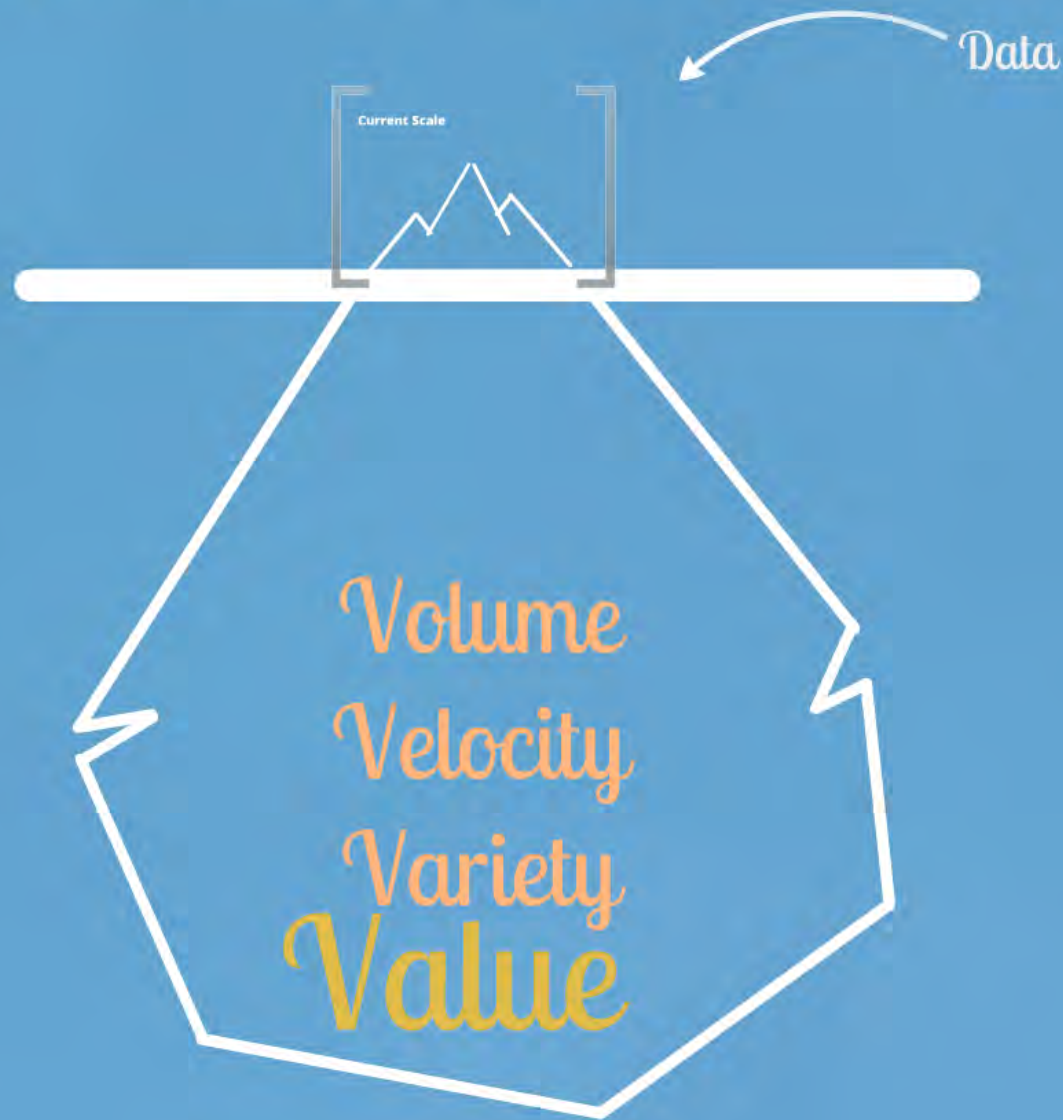
Need to to capture, store, manage and analyze big data.

Big Data is beyond the scope of typical relational database software tools

n PARIO™

high Storage + Compute

high Storage + Compute



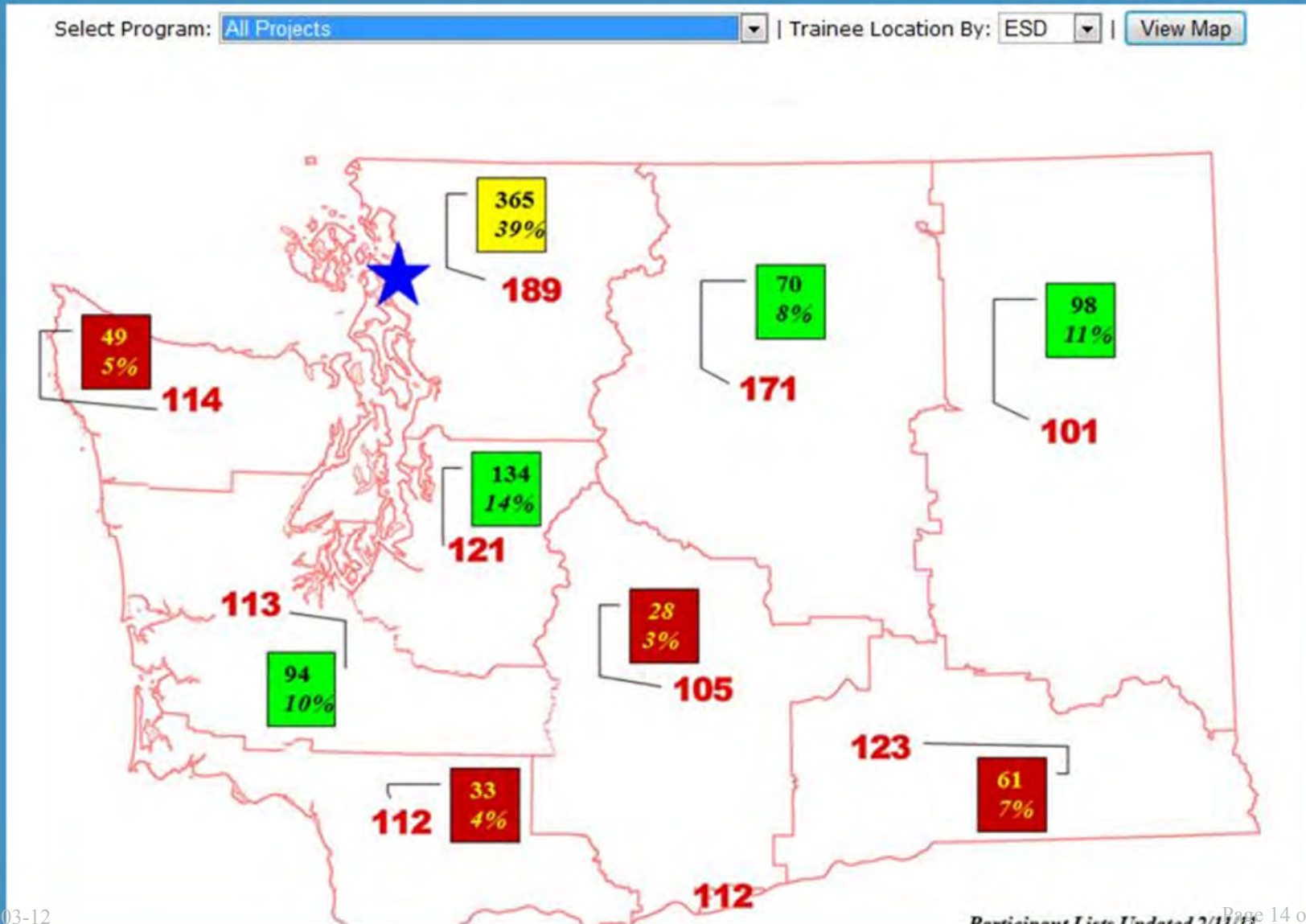
LOW Storage + Compute

Projects: Web and

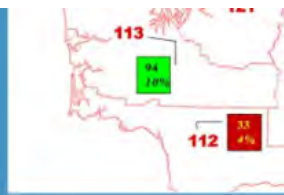
Special Education Data

Special Needs (Education) Project
Analyze and provide insights for
educator effectiveness
5 Grad, 2 UGrad, 2 Staff

Example of Participant Geographic Distribution Maps



educator effectiveness
5 Grad, 2 UGrad, 2 Staff



Nutrition & Diet Data

Manage, monitor and mine nutrition data
Fred Hutch + EE collaboration (NIH funded)
2 Grad, 1 UGrad

Risk of Readmission Data

Multicare Health System

A-5/203-12
3/8/12



Audio File



STOP

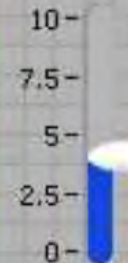
Cancel

Time Stamp

7:02 PM Friday September 19th 2007



Volume level



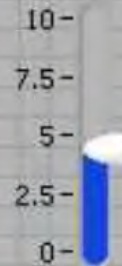
Questionnaire

| | |
|----------------|---------------|
| Milk in Coffee | Skim |
| Salad Dressing | Bottle / Diet |
| Fat on Bread | Butter |
| Fat at Table | Butter |
| Fry Fats | Corn / Olive |
| Trim Meat | Sometimes |

Image



Brightness



Additional Notes

Prepared at home.

Estimate Volume

25.667

Measure Distance

Distance Measured

3.568

2 Grad, 1 UGrad

Risk of Readmission Data

Multicare Health System

- Annual projected saving 4 Million
- 2 Grad, 1 UGrad

International Children's adop

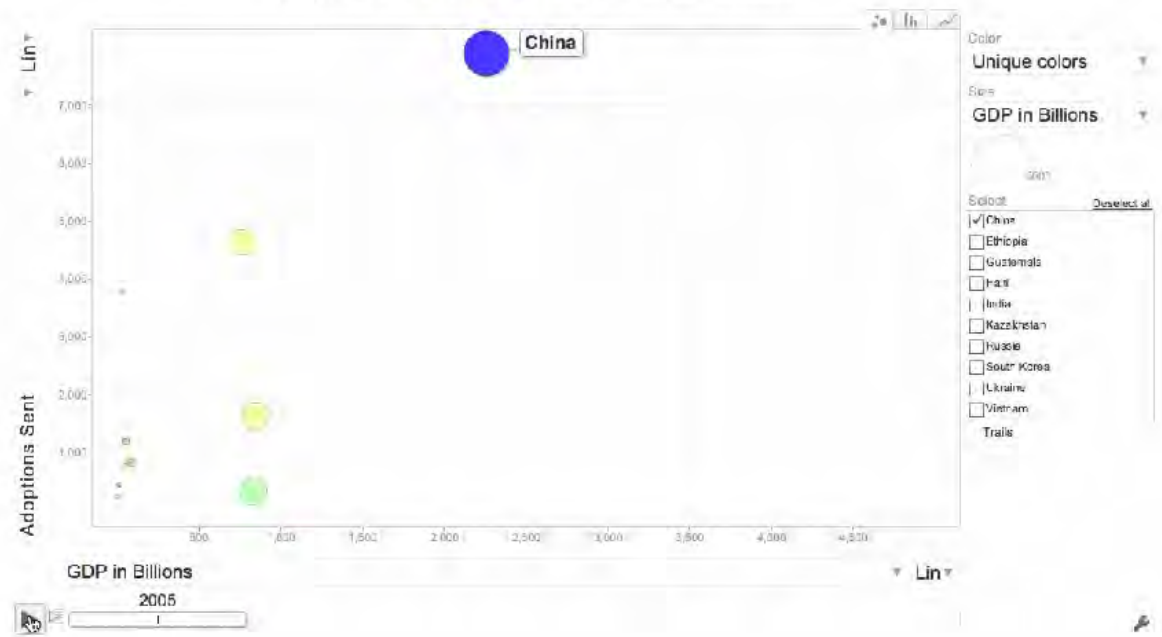
International Children's

**Study and visualize answers to
population dynamics and global
health and education
1 Grad, 2 UGrad**

Adoptopedia

- Home
- Sending GDP Adoptions
- Receiving GDP Adoptions
- Sending GDP Per Capita
- Receiving GDP Per Capita
- Literacy and Adoptions
- Provide Information

This motion graph shows the relation between the GDP of countries that send children for adoption and the number of children they sent to other countries for a given year. Each country is given a unique color, and the size of the bubble represents the country's GDP.



A photograph of a snowy landscape. In the foreground, a snow-covered path or road leads towards a line of dark evergreen trees. In the background, a white building is partially visible. The sky is a clear, pale blue.

Achievements

ents

Team:
5 faculty + postdoc,
8 graduate students,
5 undergraduates

Multidisciplinary:
Education, Communication,
Nutrition Science,
Public Health

Funding:
2011 - 400K
2012 - 800K

**Student
Employers:**
Multicare,
Pierce
County IT,
Fred Hutch,
Microsoft,
Amazon,
nPario

**Local
Collaborators -
Worldwide
Impact**

y:
400K
- 800K

**Student
Employers:
Multicare,
Pierce
County IT,
Fred Hutch,
Microsoft,
Amazon,
nPario**

Team:
5 faculty + postdoc,
8 graduate students,
5 undergraduates

Multidisciplinary:
Education, Communication,
Nutrition Science,
Public Health

Funding:
2011 - 400K
2012 - 800K



**Local
Collaborators -
Worldwide
Impact**

KDD Community Vision

User Applied Community Computing

High Quality Publications

Interdisciplinary Research

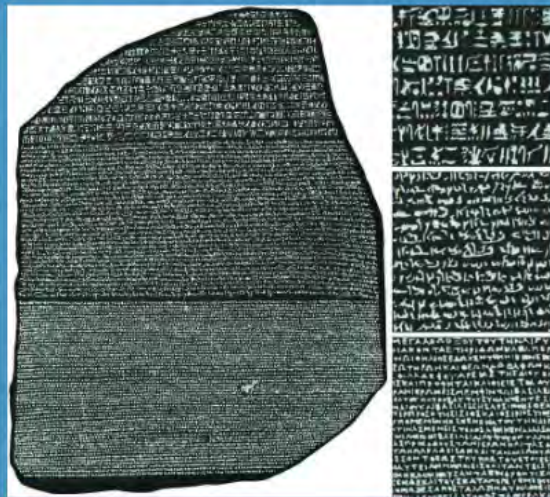
Data Science Coursework

Data Clinics

*Preparing next generation of data
scientists*

Mission Statement

To become the Rosetta Stone for societal data science



W UNIVERSITY of WASHINGTON | TACOMA

big DATA - Societal Impact

A presentation for UW Board of Regents
Web and Data Science

Prof. Anhua Tsvetkov, Ph.D.
Associate Professor,
Institute of Technology,
University of Washington Tacoma

Our Efforts

Projects: Web and Data Science

- Special Education Data**
Special Needs (Education) Project
Analyze and provide insights for educator effectiveness
3 Grad, 2 UGrad, 2 Staff
- Nutrition & Diet Data**
Manage, monitor and mine nutrition data
Fred Hurch + EE collaboration (NIH funded)
7 Grad, 4 UGrad
- Risk of Readmission Data**
Multicare Health System
Annual projected saving 4 Million
7 Grad, 1 UGrad
- International Children's adoption**
Study and visualize answers to population dynamics and global health and education
1 Grad, 2 UGrad

WDD Community Vision

Use Applied Computing Learning

Data Science Coursework

Preparing next generation of data scientists

Mission Statement

To become the "Rosetta Stone" for societal data science

W WASHINGTON UNIVERSITY

Societal Impact

Societal Big Data

- Domains are data rich but **noisy**
- Who will translate society's need for data aware decision making?

Why new tools?

Need to capture, store, manage and analyze big data.
Big Data is beyond the scope of typical relational database software tools

The Birth of Big Data

200 BC
Observation is Data

1500 AD
Data = Observation + models

2012
Data = Models + Observation + Simulation + Experiments

Mckinsey Global Institute Study:
"Enterprises - 7 exabytes stored on disks in 2010"
• 1 exabyte = 4,000 X Data In Library of Congress

Achievements

Local Collaborators - Worldwide Impact

- Stanford
- DePaul
- WebScience
- Harvard
- Casey IT
- Fred Hurch
- Microsoft
- Amazon
- Yahoo

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Report of Contributions – January 2012

For information only.

Attachment

UW Foundation Report of Contributions for January 2012

Report of Contributions

All Areas | January 2012

ATTACHMENT

ANNUAL PROGRESS BY CONSTITUENCY

| School | Current Month | | | | Year to Date | | | |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|---------------|
| | Gifts | Private Grants | Total | Donors ¹ | Gifts | Private Grants | Total | Donors |
| UW Medicine | \$2,354,283 | \$4,553,441 | \$6,907,724 | 3,000 | \$17,372,992 | \$67,806,388 | \$85,179,380 | 11,264 |
| Arts and Sciences | \$1,610,597 | \$1,382,853 | \$2,993,450 | 1,418 | \$9,317,798 | \$7,023,473 | \$16,341,272 | 9,251 |
| Broadcast Services | \$234,046 | | \$234,046 | 569 | \$1,229,787 | | \$1,229,787 | 6,913 |
| Built Environments | \$407,434 | \$2,500 | \$409,934 | 131 | \$981,247 | \$5,000 | \$986,247 | 715 |
| Business School | \$1,283,983 | | \$1,283,983 | 347 | \$14,953,818 | | \$14,953,818 | 3,168 |
| Dentistry | \$82,292 | | \$82,292 | 135 | \$1,148,217 | \$21,067 | \$1,169,284 | 1,031 |
| Education | \$77,407 | \$2,365,419 | \$2,442,826 | 233 | \$726,806 | \$4,591,260 | \$5,318,066 | 935 |
| Engineering | \$1,552,627 | \$531,496 | \$2,084,123 | 384 | \$7,065,243 | \$4,633,197 | \$11,698,440 | 3,403 |
| Environment | \$477,073 | \$150,150 | \$627,223 | 368 | \$2,254,352 | \$3,769,933 | \$6,024,285 | 1,665 |
| Evans School of Public Affairs | \$8,248 | | \$8,248 | 37 | \$164,791 | \$474,196 | \$638,987 | 308 |
| Graduate School | \$54,808 | | \$54,808 | 37 | \$921,072 | \$859,273 | \$1,780,345 | 220 |
| Information School | \$14,702 | | \$14,702 | 70 | \$186,321 | \$182,676 | \$368,997 | 696 |
| Intercollegiate Athletics | \$2,214,155 | | \$2,214,155 | 534 | \$19,448,694 | | \$19,448,694 | 5,782 |
| Law | \$85,436 | | \$85,436 | 312 | \$1,264,106 | \$90,000 | \$1,354,106 | 1,307 |
| Libraries | \$61,627 | | \$61,627 | 543 | \$811,386 | | \$811,386 | 2,625 |
| Minority Affairs | \$23,441 | | \$23,441 | 136 | \$876,355 | | \$876,355 | 561 |
| Nursing | \$49,172 | \$30,170 | \$79,342 | 176 | \$707,565 | \$618,141 | \$1,325,706 | 1,163 |
| Pharmacy | \$205,132 | \$1,026,750 | \$1,231,882 | 283 | \$797,335 | \$8,840,634 | \$9,637,969 | 1,005 |
| President's Funds | \$27,331 | | \$27,331 | 169 | \$514,509 | | \$514,509 | 887 |
| Public Health | \$42,191 | \$365,255 | \$407,446 | 121 | \$473,126 | \$8,562,863 | \$9,035,989 | 486 |
| Social Work | \$1,008,446 | \$359,307 | \$1,367,753 | 89 | \$1,508,486 | \$604,140 | \$2,112,626 | 504 |
| Student Life | \$118,840 | | \$118,840 | 335 | \$4,450,962 | | \$4,450,962 | 2,634 |
| Undergraduate Academic Affairs | \$18,476 | | \$18,476 | 67 | \$359,657 | \$1,194,430 | \$1,554,087 | 326 |
| University Press | \$24,575 | | \$24,575 | 58 | \$176,495 | | \$176,495 | 177 |
| UW Alumni Association | \$71,492 | | \$71,492 | 1,305 | \$577,606 | | \$577,606 | 9,902 |
| UW Bothell | \$41,507 | \$611,694 | \$653,201 | 93 | \$450,620 | \$3,088,193 | \$3,538,813 | 318 |
| UW Tacoma | \$307,026 | | \$307,026 | 154 | \$3,317,097 | \$77,310 | \$3,394,407 | 545 |
| Other University Support | \$657,957 | \$154,391 | \$812,348 | 139 | \$4,560,734 | \$1,266,788 | \$5,827,522 | 886 |
| Total | \$13,114,304 | \$11,533,426 | \$24,647,730 | 10,260 | \$96,617,180 | \$113,708,961 | \$210,326,141 | 60,213 |

MONTHLY HIGHLIGHTS

The UW received \$24.65M in total private voluntary support (\$13.11M in gifts and \$11.53M in grants) in the current month.

Areas including Business School, Education, Graduate School, Intercollegiate Athletics, Minority Affairs, Pharmacy, Social Work, Student Life, UW Alumni Association and UW Bothell are ahead of last year's year-to-date totals.

¹ Donors are defined as those entities who have a credit amount of greater than \$0.00.

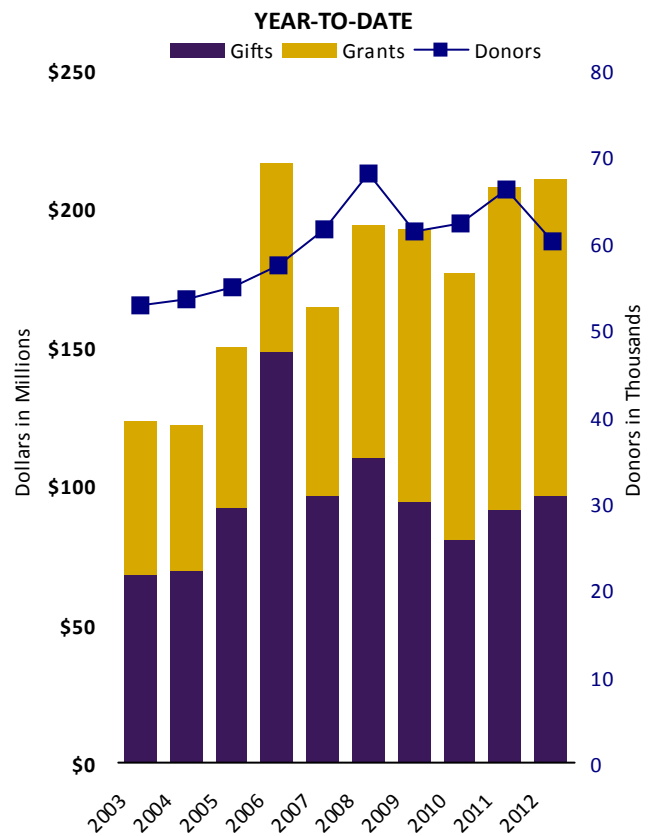
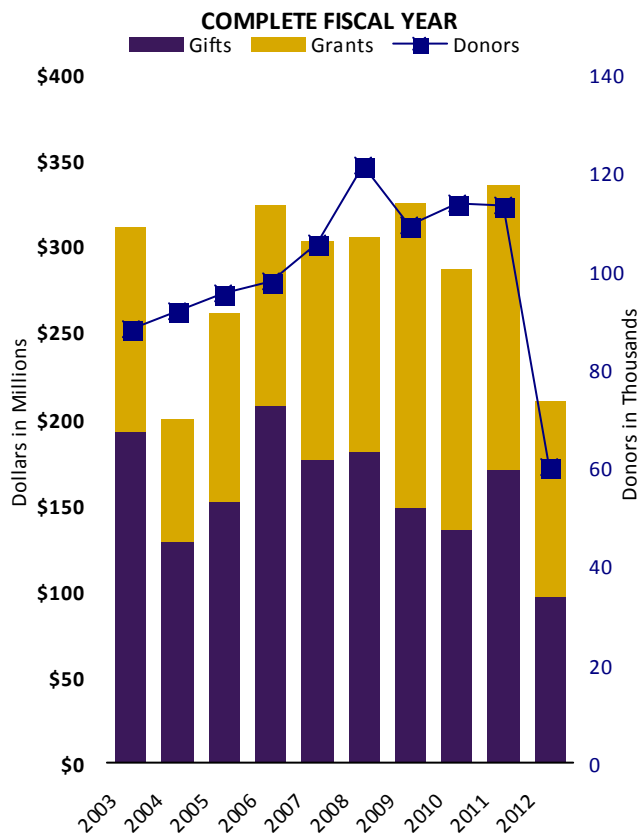
The donor total at the bottom of the chart is not a cumulative total of the rows above. The donor total is the number of unique donors who have been credited with a gift to the UW during the given time period.

DEVELOPMENT SUMMARY BY CONSTITUENCY

| School | Current Month | | Year to Date | | Prior Year to Date | | Prior Year Total | |
|--------------------------------|---------------------|---------------|----------------------|---------------|----------------------|---------------|----------------------|----------------|
| | Total | Donors | Total | Donors | Total | Donors | Total | Donors |
| UW Medicine | \$6,907,724 | 3,000 | \$85,179,380 | 11,264 | \$88,667,562 | 11,832 | \$127,994,691 | 15,832 |
| Arts and Sciences | \$2,993,450 | 1,418 | \$16,341,272 | 9,251 | \$18,144,372 | 9,637 | \$26,366,179 | 14,021 |
| Broadcast Services | \$234,046 | 569 | \$1,229,787 | 6,913 | \$1,240,945 | 13,211 | \$2,945,722 | 21,519 |
| Built Environments | \$409,934 | 131 | \$986,247 | 715 | \$1,456,299 | 942 | \$4,097,082 | 1,304 |
| Business School | \$1,283,983 | 347 | \$14,953,818 | 3,168 | \$10,068,324 | 2,957 | \$14,099,968 | 4,136 |
| Dentistry | \$82,292 | 135 | \$1,169,284 | 1,031 | \$2,502,657 | 1,050 | \$4,880,520 | 1,371 |
| Education | \$2,442,826 | 233 | \$5,318,066 | 935 | \$3,102,884 | 667 | \$4,453,458 | 1,322 |
| Engineering | \$2,084,123 | 384 | \$11,698,440 | 3,403 | \$15,408,790 | 3,091 | \$28,104,317 | 4,207 |
| Environment | \$627,223 | 368 | \$6,024,285 | 1,665 | \$8,043,458 | 1,606 | \$10,224,490 | 2,596 |
| Evans School of Public Affairs | \$8,248 | 37 | \$638,987 | 308 | \$717,271 | 259 | \$1,259,897 | 536 |
| Graduate School | \$54,808 | 37 | \$1,780,345 | 220 | \$1,420,577 | 186 | \$1,904,156 | 260 |
| Information School | \$14,702 | 70 | \$368,997 | 696 | \$618,171 | 643 | \$978,535 | 747 |
| Intercollegiate Athletics | \$2,214,155 | 534 | \$19,448,694 | 5,782 | \$14,183,641 | 6,110 | \$25,769,643 | 24,108 |
| Law | \$85,436 | 312 | \$1,354,106 | 1,307 | \$3,526,901 | 1,119 | \$3,954,968 | 1,671 |
| Libraries | \$61,627 | 543 | \$811,386 | 2,625 | \$1,851,231 | 2,824 | \$2,221,330 | 5,602 |
| Minority Affairs | \$23,441 | 136 | \$876,355 | 561 | \$326,900 | 479 | \$1,125,063 | 762 |
| Nursing | \$79,342 | 176 | \$1,325,706 | 1,163 | \$1,334,000 | 1,086 | \$2,572,650 | 1,476 |
| Pharmacy | \$1,231,882 | 283 | \$9,637,969 | 1,005 | \$1,903,051 | 832 | \$3,449,822 | 1,256 |
| President's Funds | \$27,331 | 169 | \$514,509 | 887 | \$1,560,487 | 1,035 | \$4,660,973 | 1,419 |
| Public Health | \$407,446 | 121 | \$9,035,989 | 486 | \$17,342,636 | 510 | \$20,982,432 | 728 |
| Social Work | \$1,367,753 | 89 | \$2,112,626 | 504 | \$1,889,232 | 499 | \$3,825,867 | 922 |
| Student Life | \$118,840 | 335 | \$4,450,962 | 2,634 | \$1,761,366 | 1,711 | \$24,665,211 | 3,351 |
| Undergraduate Academic Affairs | \$18,476 | 67 | \$1,554,087 | 326 | \$1,827,834 | 286 | \$2,135,761 | 545 |
| University Press | \$24,575 | 58 | \$176,495 | 177 | \$1,447,250 | 186 | \$1,525,915 | 215 |
| UW Alumni Association | \$71,492 | 1,305 | \$577,606 | 9,902 | \$451,179 | 9,393 | \$943,635 | 17,676 |
| UW Bothell | \$653,201 | 93 | \$3,538,813 | 318 | \$1,076,982 | 241 | \$1,890,127 | 753 |
| UW Tacoma | \$307,026 | 154 | \$3,394,407 | 545 | \$3,795,998 | 469 | \$5,207,539 | 798 |
| Other University Support | \$812,348 | 139 | \$5,827,522 | 886 | \$2,084,693 | 1,624 | \$2,397,723 | 2,095 |
| Total¹ | \$24,647,730 | 10,260 | \$210,326,141 | 60,213 | \$207,754,691 | 66,079 | \$334,637,675 | 113,114 |

¹ The donor total at the bottom of the chart is not a cumulative total of the rows above. The donor total is the number of unique donors who have been credited with a gift to the UW during the given time period.

FISCAL YEAR COMPARISON OF TOTAL CONTRIBUTIONS



| Fiscal Year | Complete Fiscal Year | | | | Year to Date | | | |
|-------------|----------------------|----------------|---------------|---------|---------------|----------------|---------------|--------|
| | Gifts | Private Grants | Total | Donors | Gifts | Private Grants | Total | Donors |
| 2011-2012 | \$96,620,080 | \$113,708,961 | \$210,329,041 | 60,213 | \$96,620,080 | \$113,708,961 | \$210,329,041 | 60,213 |
| 2010-2011 | \$170,201,978 | \$164,435,696 | \$334,637,675 | 113,114 | \$91,377,242 | \$116,377,449 | \$207,754,691 | 66,079 |
| 2009-2010 | \$135,813,022 | \$150,815,796 | \$286,628,819 | 113,746 | \$80,789,102 | \$95,536,241 | \$176,325,343 | 62,142 |
| 2008-2009 | \$148,364,809 | \$175,713,667 | \$324,078,477 | 109,083 | \$94,379,745 | \$98,022,276 | \$192,402,021 | 61,345 |
| 2007-2008 | \$180,735,444 | \$124,224,214 | \$304,959,657 | 121,447 | \$109,880,533 | \$84,070,808 | \$193,951,341 | 67,959 |
| 2006-2007 | \$176,490,215 | \$126,399,369 | \$302,889,584 | 105,353 | \$96,703,439 | \$67,608,731 | \$164,312,170 | 61,565 |
| 2005-2006 | \$207,744,231 | \$115,261,186 | \$323,005,417 | 97,876 | \$148,723,494 | \$67,340,072 | \$216,063,566 | 57,408 |
| 2004-2005 | \$151,969,925 | \$108,802,371 | \$260,772,296 | 95,227 | \$91,958,042 | \$58,146,002 | \$150,104,044 | 54,909 |
| 2003-2004 | \$128,174,367 | \$71,603,323 | \$199,777,690 | 91,903 | \$69,490,009 | \$52,323,959 | \$121,813,968 | 53,562 |
| 2002-2003 | \$192,573,183 | \$118,677,722 | \$311,250,905 | 88,259 | \$67,592,542 | \$55,378,469 | \$122,971,011 | 52,770 |

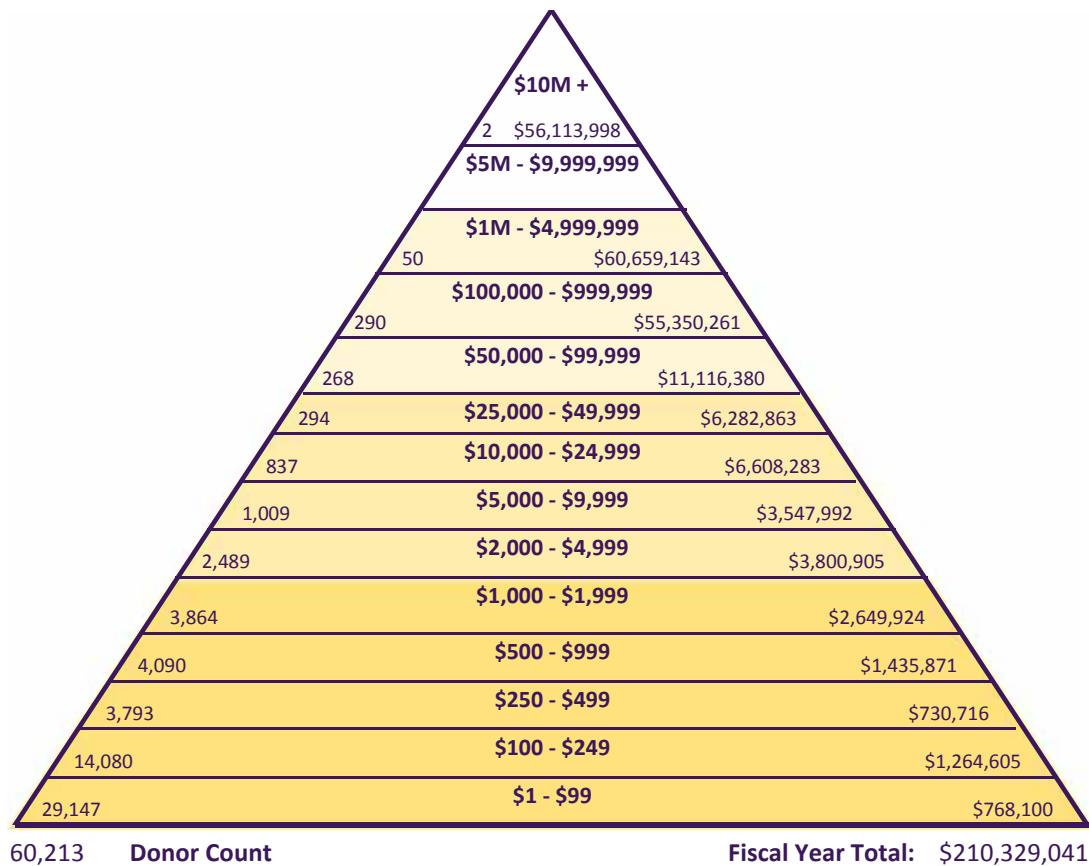
ANNUAL FUNDING THEME PROGRESS

| Theme | Current Use | Year to Date | |
|--|----------------------|---------------------|----------------------|
| | | Endowment | Total |
| Student Support | \$6,118,577 | \$13,113,384 | \$19,231,961 |
| Faculty Support | \$5,924,182 | \$3,039,024 | \$8,963,206 |
| Program Support for Faculty and Students | \$143,757,611 | \$7,554,718 | \$151,312,329 |
| Capital | \$14,100,074 | \$1,185 | \$14,101,259 |
| Excellence Funds | \$15,563,242 | \$1,157,044 | \$16,720,285 |
| Total | \$185,463,686 | \$24,865,355 | \$210,329,041 |

DEVELOPMENT ACTIVITY BY DONOR TYPE

| Donor Type | Year to Date | | Prior Year to Date | | Prior Fiscal Year | |
|--------------------|---------------|----------------------|---------------------|----------------------|-------------------|----------------------|
| | Donors | Total | Donors ¹ | Total | Donors | Total |
| Alumni | 30,274 | \$25,990,708 | 30,726 | \$27,849,618 | 48,671 | \$48,006,717 |
| Corporations | 1,675 | \$28,569,441 | 1,474 | \$30,719,030 | 2,568 | \$48,099,904 |
| Family Foundations | 134 | \$11,699,192 | 125 | \$10,608,856 | 161 | \$16,071,226 |
| Foundations | 290 | \$75,252,495 | 315 | \$73,052,419 | 446 | \$97,547,429 |
| Non-Alumni | 27,479 | \$21,672,053 | 33,055 | \$16,719,572 | 60,669 | \$49,015,743 |
| Organizations | 361 | \$47,145,152 | 384 | \$48,805,196 | 599 | \$75,896,655 |
| Total | 60,213 | \$210,329,041 | 66,079 | \$207,754,691 | 113,114 | \$334,637,675 |

DEVELOPMENT ACTIVITY PYRAMID



¹ Prior Fiscal Year to Date numbers reflect the number of alumni for the reported period based on the state of the data at the end of the prior fiscal year.

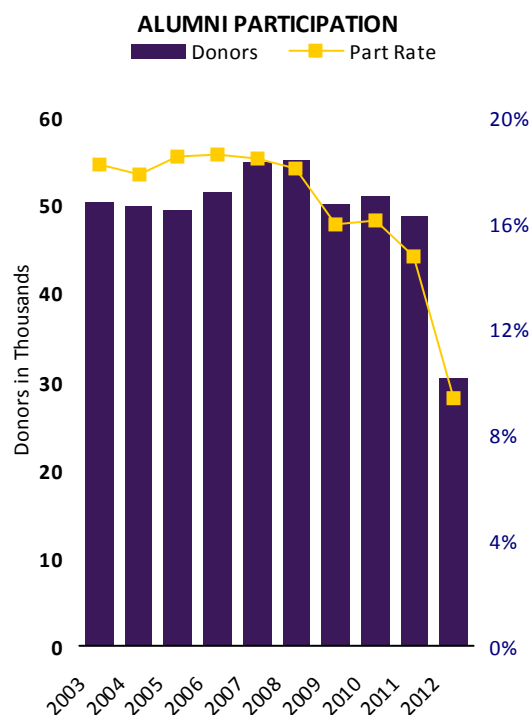
ANNUAL PROGRESS BY GIVING LEVEL

| Giving Level | Alumni | Non Alumni | Family Fndns. | Corporations | Foundations | Other Orgs. | Total |
|-----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| \$10M + | | | | | \$38,817,388 | \$17,296,610 | \$56,113,998 |
| \$5M - \$9,999,999 | | | | | | | \$0 |
| \$1M - \$4,999,999 | \$5,205,227 | \$4,303,702 | \$7,128,193 | \$11,194,047 | \$19,142,301 | \$13,685,672 | \$60,659,143 |
| \$100,000 - \$999,999 | \$7,420,198 | \$7,927,471 | \$2,915,679 | \$10,224,852 | \$14,071,799 | \$12,790,262 | \$55,350,261 |
| \$50,000 - \$99,999 | \$2,258,365 | \$2,262,641 | \$811,974 | \$2,446,361 | \$1,801,370 | \$1,535,669 | \$11,116,380 |
| \$25,000 - \$49,999 | \$1,753,527 | \$1,032,404 | \$284,000 | \$1,590,041 | \$665,067 | \$957,823 | \$6,282,863 |
| \$10,000 - \$24,999 | \$2,150,024 | \$1,635,990 | \$353,658 | \$1,521,546 | \$467,854 | \$479,211 | \$6,608,283 |
| \$5,000 - \$9,999 | \$1,446,668 | \$910,150 | \$139,945 | \$674,010 | \$151,433 | \$225,785 | \$3,547,992 |
| \$2,000 - \$4,999 | \$1,922,131 | \$1,124,797 | \$47,445 | \$504,112 | \$82,430 | \$119,989 | \$3,800,905 |
| \$1,000 - \$1,999 | \$1,322,478 | \$1,022,499 | \$14,628 | \$224,407 | \$35,343 | \$30,570 | \$2,649,924 |
| \$500 - \$999 | \$783,999 | \$524,279 | \$2,700 | \$102,804 | \$10,045 | \$12,045 | \$1,435,871 |
| \$250 - \$499 | \$428,467 | \$252,892 | \$750 | \$39,823 | \$3,565 | \$5,219 | \$730,716 |
| \$100 - \$249 | \$800,550 | \$417,151 | \$150 | \$38,170 | \$3,537 | \$5,047 | \$1,264,605 |
| \$1 - \$99 | \$499,072 | \$258,077 | \$70 | \$9,268 | \$362 | \$1,251 | \$768,100 |
| Total | \$25,990,708 | \$21,672,053 | \$11,699,192 | \$28,569,441 | \$75,252,495 | \$47,145,152 | \$210,329,041 |

| Giving Level | Alumni | Non Alumni | Family Fndns. | Corporations | Foundations | Other Orgs. | Total |
|-----------------------|---------------|---------------|---------------|--------------|-------------|-------------|---------------|
| \$10M + | | | | | 1 | 1 | 2 |
| \$5M - \$9,999,999 | | | | | | | 0 |
| \$1M - \$4,999,999 | 8 | 14 | 3 | 8 | 9 | 8 | 50 |
| \$100,000 - \$999,999 | 61 | 80 | 13 | 50 | 47 | 39 | 290 |
| \$50,000 - \$99,999 | 64 | 102 | 14 | 39 | 26 | 23 | 268 |
| \$25,000 - \$49,999 | 95 | 88 | 10 | 52 | 21 | 28 | 294 |
| \$10,000 - \$24,999 | 285 | 340 | 28 | 118 | 36 | 30 | 837 |
| \$5,000 - \$9,999 | 404 | 398 | 23 | 123 | 25 | 36 | 1,009 |
| \$2,000 - \$4,999 | 1,186 | 1,012 | 18 | 203 | 28 | 42 | 2,489 |
| \$1,000 - \$1,999 | 1,768 | 1,824 | 14 | 202 | 31 | 25 | 3,864 |
| \$500 - \$999 | 1,967 | 1,880 | 5 | 197 | 16 | 25 | 4,090 |
| \$250 - \$499 | 1,926 | 1,689 | 2 | 144 | 13 | 19 | 3,793 |
| \$100 - \$249 | 7,560 | 6,142 | 2 | 310 | 26 | 40 | 14,080 |
| \$1 - \$99 | 14,950 | 13,910 | 2 | 229 | 11 | 45 | 29,147 |
| Total | 30,274 | 27,479 | 134 | 1,675 | 290 | 361 | 60,213 |

ALUMNI PARTICIPATION BY CONSTITUENCY (CURRENT FISCAL YEAR)

| Area | Solicitable | To UW | | To Unit | |
|--------------------------------|----------------|---------------|--------------|--------------|-----------|
| | | Year to Date | Part Rate | Year to Date | Part Rate |
| UW Medicine | 19,296 | 2,464 | 12.77% | 1,798 | 9.32% |
| Arts and Sciences | 148,325 | 12,554 | 8.46% | 4,456 | 3.00% |
| Business School | 38,811 | 4,398 | 11.33% | 1,752 | 4.51% |
| Built Environments | 8,372 | 817 | 9.76% | 452 | 5.40% |
| Dentistry | 4,598 | 753 | 16.38% | 517 | 11.24% |
| Education | 17,578 | 1,910 | 10.87% | 433 | 2.46% |
| Engineering | 33,380 | 3,238 | 9.70% | 1,898 | 5.69% |
| Environment | 11,457 | 951 | 8.30% | 397 | 3.47% |
| Evans School of Public Affairs | 2,773 | 348 | 12.55% | 110 | 3.97% |
| Interdisc. Grad. Programs | 2,239 | 209 | 9.33% | | |
| Interschool Programs | 2,406 | 323 | 13.42% | | |
| Information School | 4,882 | 746 | 15.28% | 439 | 8.99% |
| Law | 8,074 | 1,133 | 14.03% | 737 | 9.13% |
| School of Nursing | 8,737 | 1,205 | 13.79% | 780 | 8.93% |
| Pharmacy | 3,705 | 663 | 17.89% | 601 | 16.22% |
| Public Health | 4,728 | 435 | 9.20% | 109 | 2.31% |
| Social Work | 6,543 | 592 | 9.05% | 355 | 5.43% |
| UW Bothell | 8,323 | 457 | 5.49% | 131 | 1.57% |
| UW Tacoma | 9,481 | 408 | 4.30% | 165 | 1.74% |
| Unspecified | 9,066 | 816 | 9.00% | | |
| ALL UW TOTAL | 324,647 | 30,274 | 9.33% | | |



ALUMNI PARTICIPATION BY CONSTITUENCY (PREVIOUS FISCAL YEAR)

| Area | Solicitable | To UW | | | | To Unit | | | |
|--------------------------------|----------------|---------------------|--------------|---------------|---------------|--------------|-----------|----------|-----------|
| | | Year to Date | | FY Total | | Year to Date | | FY Total | |
| | | Donors ¹ | Part Rate | Donors | Part Rate | Donors | Part Rate | Donors | PFY Final |
| UW Medicine | 19,185 | 2,496 | 13.01% | 3,576 | 18.64% | 1,664 | 8.67% | 2,273 | 11.85% |
| Arts and Sciences | 151,787 | 12,683 | 8.36% | 20,278 | 13.36% | 3,986 | 2.63% | 5,558 | 3.66% |
| Business School | 39,725 | 4,404 | 11.09% | 7,407 | 18.65% | 1,667 | 4.20% | 2,384 | 6.00% |
| Built Environments | 8,496 | 855 | 10.06% | 1,328 | 15.63% | 377 | 4.44% | 521 | 6.13% |
| Dentistry | 4,650 | 746 | 16.04% | 1,116 | 24.00% | 456 | 9.81% | 601 | 12.92% |
| Education | 18,092 | 1,960 | 10.83% | 3,180 | 17.58% | 286 | 1.58% | 542 | 3.00% |
| Engineering | 33,868 | 3,170 | 9.36% | 4,885 | 14.42% | 1,661 | 4.90% | 2,235 | 6.60% |
| Environment | 11,635 | 1,006 | 8.65% | 1,711 | 14.71% | 419 | 3.60% | 746 | 6.41% |
| Evans School of Public Affairs | 2,747 | 329 | 11.98% | 561 | 20.42% | 102 | 3.71% | 193 | 7.03% |
| Interdisc. Grad. Programs | 2,200 | 200 | 9.09% | 323 | 14.68% | | | | |
| Interdisc. Undergrad. Programs | | | | | | | | | |
| Interschool Programs | 2,459 | 344 | 13.99% | 503 | 20.46% | | | | |
| Information School | 4,950 | 751 | 15.17% | 981 | 19.82% | 394 | 7.96% | 464 | 9.37% |
| Law | 8,186 | 1,070 | 13.07% | 1,701 | 20.78% | 607 | 7.42% | 891 | 10.88% |
| School of Nursing | 8,909 | 1,180 | 13.25% | 1,709 | 19.18% | 637 | 7.15% | 883 | 9.91% |
| Pharmacy | 3,690 | 592 | 16.04% | 947 | 25.66% | 472 | 12.79% | 689 | 18.67% |
| Public Health | 4,683 | 479 | 10.23% | 736 | 15.72% | 147 | 3.14% | 234 | 5.00% |
| Social Work | 6,753 | 622 | 9.21% | 971 | 14.38% | 298 | 4.41% | 465 | 6.89% |
| UW Bothell | 8,069 | 407 | 5.04% | 803 | 9.95% | 75 | 0.93% | 271 | 3.36% |
| UW Tacoma | 9,452 | 406 | 4.30% | 772 | 8.17% | 148 | 1.57% | 373 | 3.95% |
| Unspecified | 9,472 | 876 | 9.25% | 1,540 | 16.26% | | | | |
| ALL UW TOTAL | 330,521 | 30,457 | 9.21% | 48,671 | 14.73% | | | | |

¹ Prior Fiscal Year to Date numbers reflect the number of alumni for the reported period based on the state of the data on the date this report was run in the prior fiscal year.

The University of Washington Alumni Association is the broad-based engagement vehicle for University Advancement and the University of Washington. Through its strategically designed programs, the UW Alumni Association invites alumni, donors and friends to engage in the life of the UW. Research indicates that engaged alumni and friends are more inclined to support the University and its students. The UW Alumni Association is proud to develop a solid base of support for the University of Washington.



UWAA Member Giving by Constituency

| School | Solicitable Alumni | Member | | Alumni Giving | |
|--------------------------------|--------------------|----------------------|---------------|---------------|-------------|
| | | Members ¹ | Donors | Members | Non Members |
| UW Medicine | 19,296 | 1,839 | 692 | 37.63% | 9.02% |
| Arts and Sciences | 148,325 | 18,287 | 4,432 | 24.24% | 4.24% |
| Business School | 38,811 | 7,025 | 1,974 | 28.10% | 5.24% |
| Built Environments | 8,372 | 1,086 | 287 | 26.43% | 5.06% |
| Dentistry | 4,598 | 979 | 324 | 33.09% | 9.51% |
| Education | 17,578 | 2,784 | 762 | 27.37% | 5.21% |
| Engineering | 33,380 | 4,386 | 1,180 | 26.90% | 5.50% |
| Environment | 11,457 | 1,400 | 303 | 21.64% | 4.65% |
| Evans School of Public Affairs | 2,773 | 323 | 93 | 28.79% | 7.22% |
| Interdisc. Grad. Programs | 2,239 | 210 | 57 | 27.14% | 5.22% |
| Interdisc. Undergrad. Progra | | | | | |
| Interscholar Programs | 2,406 | 536 | 146 | 27.24% | 6.26% |
| Information School | 4,882 | 751 | 232 | 30.89% | 10.22% |
| Law | 8,074 | 1,029 | 399 | 38.78% | 8.93% |
| School of Nursing | 8,737 | 1,286 | 417 | 32.43% | 8.67% |
| Pharmacy | 3,705 | 625 | 276 | 44.16% | 11.04% |
| Public Health | 4,728 | 386 | 112 | 29.02% | 5.78% |
| Social Work | 6,543 | 563 | 144 | 25.58% | 6.22% |
| UW Bothell | 8,323 | 711 | 92 | 12.94% | 2.39% |
| UW Tacoma | 9,481 | 611 | 79 | 12.93% | 1.79% |
| Unspecified | 9,066 | 1,813 | 426 | 23.50% | 3.07% |
| Non-Alumni | | 7,692 | 3,539 | 46.01% | |
| Total | 324,647 | 52,216 | 14,583 | 27.93% | |

Alumni Activity

| |
|---|
| 1 in 3 registrants at 2011 UW events were UWAA members |
| 1 in 2 registrants at 2011 UW events were UW donors |
| 7 in 10 registrants at 2011 UW events were Solicitable Alumni |
| 1 in 50 UWAA members attended a 2011 UW event |
| 1 in 3 2010-2011 Football/Basketball season ticket holders were UWAA members |
| 3 in 5 UWAA members were 2010-2011 Football/Basketball season ticket holders |

Top 10 Membership by Class Year

| Class Year | Part. Rate | Class Year | Population |
|------------|------------|------------|------------|
| 1955 | 22.64% | 2011 | 1,579 |
| 1953 | 21.89% | 1971 | 1,106 |
| 1954 | 21.30% | 1973 | 1,069 |
| 1959 | 21.21% | 1974 | 1,046 |
| 1946 | 21.00% | 1970 | 1,028 |
| 1956 | 20.80% | 1972 | 1,012 |
| 1950 | 20.16% | 1976 | 1,011 |
| 1957 | 20.09% | 1975 | 988 |
| 1958 | 20.02% | 1977 | 945 |
| 1944 | 19.92% | 1968 | 890 |

Activity Participation - Rolling 3 Year Total ³

| School ² | Participants | Part. Donors | % Donors | Alum Non-Part. | Alum Non-Par Donor | % Non-Part Donor |
|--------------------------------|--------------|--------------|----------|----------------|--------------------|------------------|
| Intercollegiate Athletics | 2,126 | 2,080 | 97.84% | | | |
| UW Medicine | 4,661 | 3,341 | 71.68% | 21,120 | 3,185 | 15.08% |
| Arts and Sciences | 17,032 | 3,514 | 20.63% | 138,778 | 7,837 | 5.65% |
| Built Environments | 1,850 | 734 | 39.68% | 7,335 | 682 | 9.30% |
| Business School | 7,372 | 1,945 | 26.38% | 33,922 | 3,019 | 8.90% |
| Dentistry | 2,039 | 817 | 40.07% | 2,896 | 409 | 14.12% |
| Education | 2,168 | 427 | 19.70% | 16,461 | 874 | 5.31% |
| Engineering | 3,496 | 1,074 | 30.72% | 31,592 | 3,136 | 9.93% |
| Environment | 1,593 | 688 | 43.19% | 10,870 | 979 | 9.01% |
| Evans School of Public Affairs | 984 | 338 | 34.35% | 2,152 | 252 | 11.71% |
| Graduate School | 407 | 157 | 38.57% | 2,165 | 4 | 0.18% |
| Information School | 822 | 266 | 32.36% | 4,529 | 652 | 14.40% |
| Law | 2,290 | 899 | 39.26% | 6,478 | 999 | 15.42% |
| Libraries | 1,338 | 1,296 | 96.86% | | | |
| Nursing | 1,079 | 422 | 39.11% | 8,249 | 1,302 | 15.78% |
| Pharmacy | 447 | 267 | 59.73% | 3,535 | 932 | 26.36% |
| Public Health | 730 | 236 | 32.33% | 4,054 | 358 | 8.83% |
| Social Work | 925 | 294 | 31.78% | 6,131 | 635 | 10.36% |
| UW Bothell | 943 | 265 | 28.10% | 8,507 | 668 | 7.85% |
| UW Tacoma | 675 | 248 | 36.74% | 9,935 | 808 | 8.13% |

¹ Members include paid Annual Members, Lifetime Members, and TPC Level Donors

² Activity is based on a unit affiliated Alumni or Donor being labeled as a positive RSVP, host, speaker, or participant at any tracked UW activity.

³ 3-Years consists of any activity since 7/1/2006

Source: University of Washington Alumni Association



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Grant and Contract Awards Summary – December 2011

RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents accept the Grant and Contract Awards of \$1,000,000 or more as presented in the attached report.

Attachment

Grant and Contract Awards Summary for December 2011

Grant and Contract Awards Summary

to

The Board of Regents

of the

University of Washington

for

December 2011

Office of Research

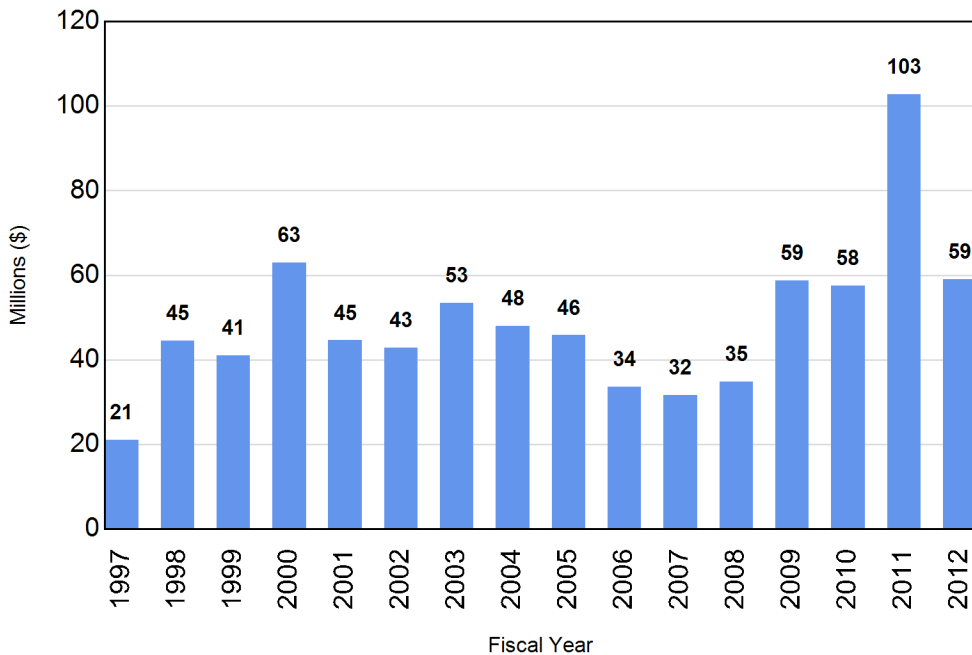
Office of Sponsored Programs

The numbers provided in this report are subject to adjustment at the time that the Annual Report of Sponsored Activity is published.
The changes would reflect modifications and additions to existing awards.

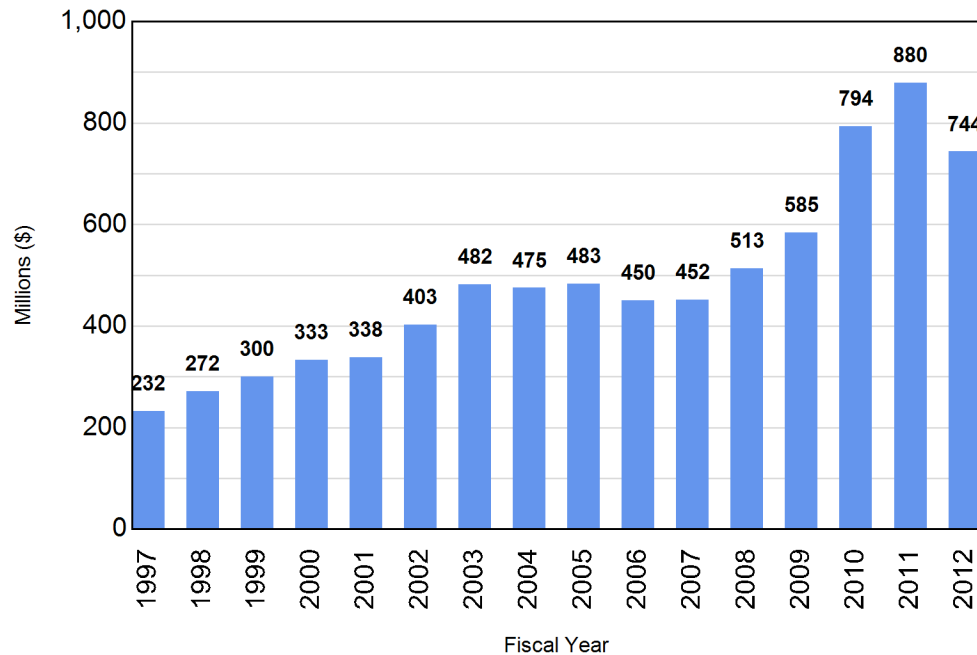
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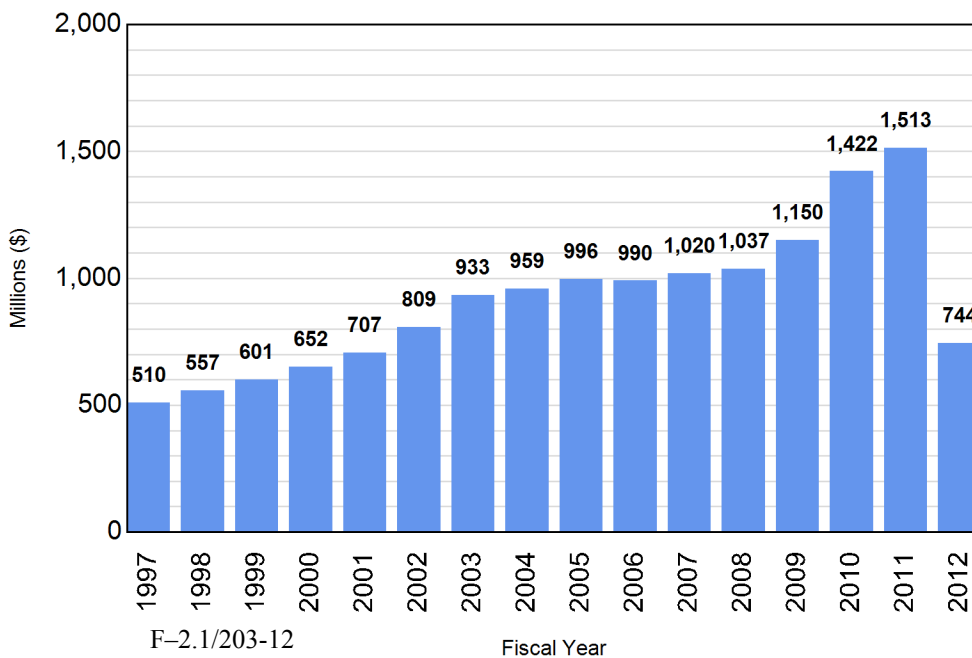
December Only
Comparison of Grant & Contract Awards



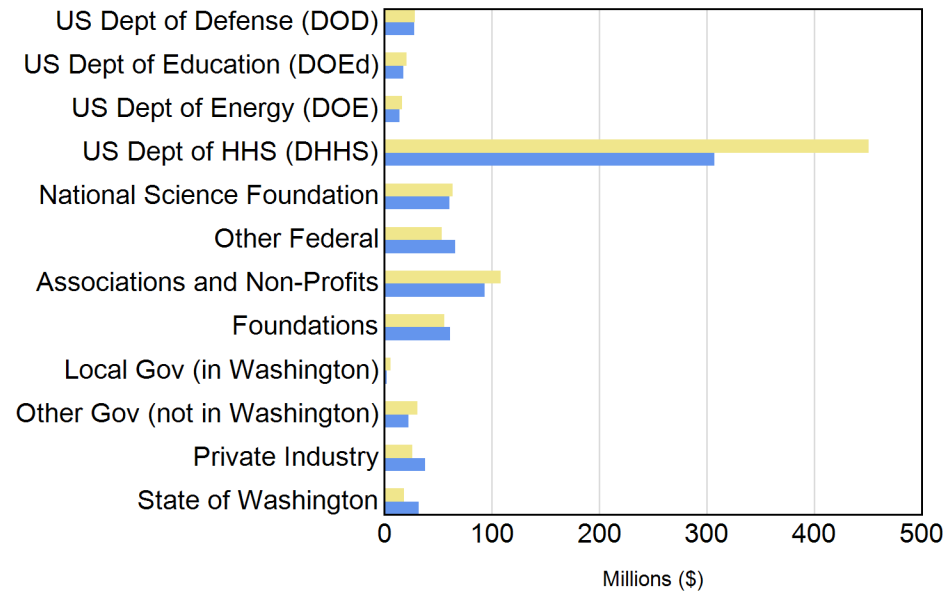
Fiscal Year to Date
Comparison of Grant & Contract Awards



Complete Fiscal Year
Comparison of Grant & Contract Awards



Fiscal Year to Date
Two-Year Comparison of Grant and Contract Awards



Summary of Grant and Contract AwardsFiscal Year 2011-2012

| Month | RESEARCH AND OTHER | | TRAINING | | Total Grants and Contracts |
|---------------------------------------|---------------------------|----------------------|-----------------------|---------------------|---|
| | Federal | Non-Federal | Federal | Non-Federal | |
| July | \$ 72,776,120 | \$ 30,196,740 | \$ 7,642,882 | \$ 2,388,481 | \$ 113,004,200 |
| August | \$ 127,093,600 | \$ 38,276,540 | \$ 11,366,250 | \$ 954,419 | \$ 177,690,800 |
| September | \$ 141,972,200 | \$ 57,712,860 | \$ 8,141,800 | \$ 1,267,491 | \$ 209,094,400 |
| October | \$ 64,749,740 | \$ 28,930,740 | \$ 4,470,465 | \$ 802,690 | \$ 98,953,630 |
| November | \$ 30,235,620 | \$ 49,313,150 | \$ 772,264 | \$ 5,337,309 | \$ 85,658,350 |
| December | \$ 24,013,200 | \$ 33,028,320 | \$ 392,235 | \$ 1,630,620 | \$ 59,064,380 |
| FY12 to Date | \$460,840,560 | \$237,458,367 | \$32,785,891 | \$12,381,009 | \$743,465,827 |
| FY11 to Date | \$555,623,911 | \$232,658,274 | \$78,660,499 | \$12,554,165 | \$879,496,850 |
| Over (Under) Previous Year | (\$94,783,351) | \$4,800,092 | (\$45,874,608) | (\$173,156) | (\$136,031,022) |

Comparison of Grant and Contract Awards by Agency

Fiscal Years 2010-2011 and 2011-2012

| Agency | Jul-Dec FY11 | Jul-Dec FY12 |
|---|-----------------------|-------------------------|
| US Department of Defense (DOD) | \$ 28,806,285 | \$ 27,969,610 |
| US Department of Education (DOEd) | \$ 20,879,614 | \$ 17,578,060 |
| US Department of Energy (DOE) | \$ 16,663,087 | \$ 14,100,357 |
| US Department of Health and Human Services (DHHS) | \$ 450,993,034 | \$ 307,548,944 |
| National Science Foundation (NSF) | \$ 63,628,628 | \$ 60,481,280 |
| Other Federal | \$ 53,313,763 | \$ 65,948,201 |
| Subtotal for Federal : | \$ 634,284,410 | \$ 493,626,451 |
| Associations and Non-Profits | \$ 108,571,949 | \$ 93,619,437 |
| Foundations | \$ 55,751,396 | \$ 61,421,475 |
| Local Government (in Washington) | \$ 5,839,561 | \$ 2,145,998 |
| Other Government (not in Washington) | \$ 30,730,141 | \$ 22,552,753 |
| Private Industry | \$ 25,910,214 | \$ 37,978,721 |
| State of Washington | \$ 18,409,179 | \$ 32,120,992 |
| Subtotal for Non-Federal : | \$ 245,212,439 | \$ 249,839,376 |
| Grand Total : | \$ 879,496,850 | \$ 743,465,827 |
| Amount of Increase (Decrease) : | | (\$ 136,031,022) |
| Percent of Increase (Decrease) : | | (15.5 %) |

Comparison of Grant and Contract Awards by School/College

Fiscal Years 2010-2011 and 2011-2012

| School/College | Jul-Dec FY11 | Jul-Dec FY12 |
|----------------------------------|-----------------------|-----------------------|
| Upper Campus | | |
| Architecture and Urban Planning | \$ 1,737,338 | \$ 462,764 |
| Arts and Sciences | \$ 53,567,662 | \$ 46,192,779 |
| College of the Environment | \$ 83,092,151 | \$ 93,859,909 |
| Director of Libraries | \$ 282,381 | \$ 5,336,571 |
| Education | \$ 16,604,642 | \$ 12,122,944 |
| Educational Outreach | \$ 175,000 | \$ 50,000 |
| Engineering | \$ 63,304,439 | \$ 57,538,189 |
| Evans School of Public Affairs | \$ 1,490,069 | \$ 1,201,725 |
| Executive Vice President | \$ 236,340 | \$ 19,981 |
| Foster School of Business | \$ 1,103,215 | \$ 282,543 |
| Graduate School | \$ 929,500 | \$ 3,130,591 |
| Information School | \$ 1,414,374 | \$ 3,291,236 |
| Law | \$ 1,943,206 | \$ 3,422,803 |
| Office of Research | \$ 36,499,057 | \$ 24,073,711 |
| Provost | | \$ 29,468 |
| Social Work | \$ 14,696,941 | \$ 11,389,457 |
| Undergraduate Education | \$ 1,573,269 | \$ 934,534 |
| VP Minority Affairs | \$ 6,597,431 | \$ 9,028,976 |
| VP Student Life | \$ 20,715 | \$ 46,000 |
| Subtotal : | \$ 285,267,730 | \$ 272,414,180 |
| Health Sciences | | |
| Dentistry | \$ 2,050,145 | \$ 1,972,715 |
| Medicine | \$ 435,772,820 | \$ 354,484,866 |
| Nursing | \$ 11,525,545 | \$ 7,622,913 |
| Pharmacy | \$ 10,754,851 | \$ 15,662,147 |
| Public Health | \$ 113,273,327 | \$ 60,872,352 |
| Subtotal : | \$ 573,376,688 | \$ 440,614,993 |
| Special Programs | | |
| Alcohol and Drug Abuse Institute | \$ 2,973,845 | \$ 2,228,613 |
| CHDD Administration | \$ 4,320,852 | \$ 5,951,078 |
| Hall Health Primary Care Center | \$ 283,155 | |
| Regional Primate Center | \$ 6,553,080 | \$ 18,217,518 |
| Subtotal : | \$ 14,130,932 | \$ 26,397,209 |
| Other UW Campuses | | |
| Bothell | \$ 1,522,464 | \$ 2,944,489 |
| Tacoma | \$ 5,199,036 | \$ 1,094,956 |
| Subtotal : | \$ 6,721,500 | \$ 4,039,445 |

| School/College | Jul-Dec FY11 | Jul-Dec FY12 |
|----------------------|----------------|----------------|
| Grand Total : | \$ 879,496,850 | \$ 743,465,827 |

Summary of Grant Awards**Fiscal Year 2011-2012***Excluding private awards from Foundations, Industry, Associations and Others*

| Month | RESEARCH AND OTHER | | TRAINING | | Total Grants |
|---------------------|---------------------------|----------------------|----------------------|---------------------|-----------------------|
| | Federal | Non-Federal | Federal | Non-Federal | |
| July | \$ 71,450,980 | \$ 5,019,858 | \$ 7,510,674 | \$ 126,824 | \$ 84,108,340 |
| August | \$ 120,682,900 | \$ 2,948,988 | \$ 11,366,250 | \$ 314,640 | \$ 135,312,800 |
| September | \$ 138,011,500 | \$ 9,825,795 | \$ 8,121,800 | \$ 172,830 | \$ 156,131,900 |
| October | \$ 55,634,390 | \$ 8,875,251 | \$ 4,470,465 | \$ 255,199 | \$ 69,235,300 |
| November | \$ 21,802,560 | \$ 2,942,820 | \$ 772,264 | \$ 4,077,087 | \$ 29,594,730 |
| December | \$ 21,360,280 | \$ 2,630,255 | \$ 392,235 | \$ 300,964 | \$ 24,683,730 |
| Year to Date | \$ 428,942,600 | \$ 32,242,970 | \$ 32,633,680 | \$ 5,247,544 | \$ 499,066,800 |

Summary of Grant Awards**Fiscal Year 2011-2012***Private awards from Foundations, Industry, Associations and Others*

| Month | RESEARCH AND OTHER | TRAINING | Total Grants |
|---------------------|-------------------------------|---------------------|-----------------------|
| July | \$ 21,192,800 | \$ 165,382 | \$ 21,358,180 |
| August | \$ 20,388,870 | \$ 425,819 | \$ 20,814,690 |
| September | \$ 37,401,440 | \$ 1,061,446 | \$ 38,462,890 |
| October | \$ 15,415,300 | \$ 515,275 | \$ 15,930,570 |
| November | \$ 39,275,490 | \$ 901,444 | \$ 40,176,930 |
| December | \$ 21,148,490 | \$ 758,289 | \$ 21,906,780 |
| Year to Date | \$ 154,822,400 | \$ 3,827,655 | \$ 158,650,000 |

Summary of Contract Awards

Fiscal Year 2011-2012

| Month | RESEARCH AND OTHER | | TRAINING | | Total Contracts |
|---------------------|---------------------------|----------------------|-------------------|---------------------|----------------------------|
| | Federal | Non-Federal | Federal | Non-Federal | |
| July | \$ 1,325,143 | \$ 3,984,090 | \$ 132,208 | \$ 2,096,275 | \$ 7,537,716 |
| August | \$ 6,410,709 | \$ 14,938,690 | \$ 0 | \$ 213,960 | \$ 21,563,360 |
| September | \$ 3,960,724 | \$ 10,485,630 | \$ 20,000 | \$ 33,215 | \$ 14,499,570 |
| October | \$ 9,115,353 | \$ 4,640,188 | \$ 0 | \$ 32,216 | \$ 13,787,760 |
| November | \$ 8,433,068 | \$ 7,094,843 | \$ 0 | \$ 358,778 | \$ 15,886,690 |
| December | \$ 2,652,925 | \$ 9,249,576 | \$ 0 | \$ 571,367 | \$ 12,473,870 |
| Year to Date | \$ 31,897,920 | \$ 50,393,010 | \$ 152,208 | \$ 3,305,811 | \$ 85,748,950 |

**Report of Grant and Contract Awards
of \$1,000,000 or More**

December 2011

**Requiring action of
The Board of Regents
of the
University of Washington**

**Office of Research
Office of Sponsored Programs**

Detail of Public Grant Awards

Federal

US Department of Defense (DOD)

US Army Research Office (ARO)

To: Pedro Morais Domingos, Associate Professor
Computer Science & Eng \$ 1,250,000

For: A Unified Approach to Abductive Inference

Eff: 6/2/2008 Classified: No

Total for US Army Research Office (ARO): \$ 1,250,000

Total for US Department of Defense (DOD): \$ 1,250,000

US Department of Health and Human Services (DHHS)

National Institutes of Health (NIH)

To: Ann Collier, Professor
Department Of Medicine \$ 1,051,534

For: University of Washington Clinical HIV Integrated Research Program

Eff: 12/1/2011 Classified: No

To: Bruce M. Psaty, Professor
Department Of Medicine \$ 1,141,810

For: CHS Events Follow-Up Study

Eff: 12/1/2011 Classified: No

National Human Genome Research Institute (NHGRI)

To: Deborah Nickerson, Professor
Genome Sciences \$ 1,950,000

For: UW Center for Mendelian Genomics

Eff: 12/5/2011 Classified: No

Total for National Human Genome Research Institute (NHGRI): \$ 1,950,000

National Institute of Diabetes and Digestive and Kidney Diseases (NIDDK)

To: Steven Kahn, Professor
Department Of Medicine \$ 1,172,760

For: Diabetes Endocrinology Research Center

Eff: 12/1/2011 Classified: No

Total for National Institute of Diabetes and Digestive and Kidney Diseases (NIDDK): \$ 1,172,760

Total for National Institutes of Health (NIH): \$ 5,316,104

Total for US Department of Health and Human Services (DHHS): \$ 5,316,104

Total for Federal: \$ 6,566,104

Total Public Grants: \$ 6,566,104

Detail of Private Grant Awards

Associations and Non-Profits

Fred Hutchinson Cancer Research Center (FHCRC)

To: John Slattery, Associate Dean \$ 1,050,973
Principal Accts

For: Cancer Consortium Biospecimen Program

Eff: 9/2/2011 Classified: No

Total for Fred Hutchinson Cancer Research Center (FHCRC): \$ 1,050,973

Group Health Research Institute

To: Paul K Crane, Asst Professor \$ 1,017,524
Department Of Medicine

For: Alzheimer's Disease Patient Registry

Eff: 9/1/2011 Classified: No

Total for Group Health Research Institute: \$ 1,017,524

Total for Associations and Non-Profits: \$ 2,068,497

Foundations

Bill and Melinda Gates Foundation

To: Patricia Kuhl, Professor \$ 1,500,000
Speech & Hear Sci

For: Bill & Melinda Gates Foundation Grant

Eff: 4/1/2011 Classified: No

Total for Bill and Melinda Gates Foundation: \$ 1,500,000

George Lucas Educational Foundation

To: John Bransford, Professor \$ 1,041,000
Dept Of Education

For: Knowledge in Action "AP+" project (KNAC)

Eff: 11/1/2010 Classified: No

Total for George Lucas Educational Foundation: \$ 1,041,000

Total for Foundations: \$ 2,541,000

Total Private Grants: \$ 4,609,497

Detail of Contract Awards

Associations and Non-Profits

Consortium for Ocean Leadership, Inc.

To: John R. Delaney, Professor \$ 1,472,906
School Of Oceanography

For: Ocean Observatories Initiative: Regional Scale Nodes

Eff: 9/1/2009 Classified: No

Total for Consortium for Ocean Leadership, Inc.: \$ 1,472,906

Total for Associations and Non-Profits: \$ 1,472,906

Foundations

Bill and Melinda Gates Foundation

To: Emmanuela Gakidou, Assoc Professor \$ 1,561,310
Global Health

For: Assessing the determinants of cost-effectiveness of ART and HIV
prevention programs in Kenya, Uganda and select states in India

Eff: 11/14/2011 Classified: No

Total for Bill and Melinda Gates Foundation: \$ 1,561,310

Total for Foundations: \$ 1,561,310

Total Contracts: \$ 3,034,216

Grand Total for all Awards \$ 14,209,817

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority

Pursuant to the Standing Orders of the Board of Regents, Delegation of Authority, and to the delegation of authority from the President of the University to the Senior Vice President in Administrative Order No. 1, to take action for projects or contracts that exceed \$1,000,000 in value or cost but are less than \$5,000,000, the Administration may approve and execute all instruments.

REPORT OF ACTIONS TAKEN UNDER GENERAL DELEGATED AUTHORITY – CAPITAL PROJECT BUDGETS

1. Fleet Services Slab Repair Project No. 203273
Action Reported: Award Construction Contract/Adjust Budget

On February 3, 2012, a construction contract was awarded to Western Ventures Construction, Inc. of Mountlake Terrace, Washington; in the amount of \$762,935 for the Fleet Services Slab Repair project No. 203273. Nine bids were received for this project; the highest bid was \$1,272,329. The approved construction budget was \$1,050,000.

The project budget is being adjusted to \$1,670,000. Budget reducing items are the lower than expected construction bid, removal of temporary surge space and the removal of a vehicle lift from the project scope. Design fees are increased to reflect higher hazardous materials construction monitoring for petroleum contaminated soil, increased furniture design and removal of previously designed scope from documents. Other costs are increased to provide more furniture than previously budgeted.

Western Ventures is a general contractor that has successfully completed numerous projects for the University of Washington (UW), including other projects within the central campus. Projects at the UW include the Combined Vascular Clinic University of Washington Medical Center, Kane 130 Classroom, Hutchinson Hall Fire & Life Safety Improvements, Mass Notification, Mary Gates Student Services and the Gowen Hall Classroom 201 Renovation/Upgrade. Western Ventures is currently working on the Radiology Faculty Offices and Sandpoint Tennant Improvement projects for the University of Washington.

The goal of this project is to provide a safe and modern facility for the Transportation Services motor pool operations. This project will remove the existing unsupported slab at UW Transportation Services Motor Pool as well as

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 2)

provide a new entry lobby, two new offices, restroom and hallway. Electrical and mechanical systems will be upgraded to meet current code standards.

The project started construction on February 13, 2012 with substantial completion scheduled for August 10, 2012.

Funding of \$1,670,000 is provided by Transportation Fleet Services..

| Budget Summary | Current Approved Budget | Forecast Cost At Completion |
|---------------------------|-------------------------|-----------------------------|
| Total Consultant Services | \$294,476 | \$382,000 |
| Total Construction Cost* | \$1,576,402 | \$985,000 |
| Other Costs | \$92,644 | \$166,000 |
| Project Administration | \$164,220 | \$137,000 |
| Total Project Budget | \$2,127,742 | \$1,670,000 |

* Includes construction contract amount, contingencies, and state sales tax

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**Amendment of WAC 478-160-163, Waivers of Tuition and FeesRECOMMENDED ACTION

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents adopt the amendments to WAC 478-160-163, "Waivers of tuition and fees."

BACKGROUND

The primary purpose of amending the rules governing waivers of tuition and fees is to clarify the role of the Provost in modifying waiver policy in response to "financial or other considerations." The amendments also update the WAC section to reflect existing University practice in prioritizing the award of waivers.

Modifying waiver policy in response to "financial or other considerations:"

RCW 28B.15.558 establishes an optional waiver of tuition and fees for state employees and educational employees on a space available basis. WAC 478-160-163 states that in administering this waiver "the university may modify its restrictions or requirements...in response to financial or other considerations, which may include, but are not limited to, the need to adopt fiscally responsible budgets, the management of the overall levels and mix of enrollments, management initiatives to modify enrollment demand for specific programs and management decisions to eliminate or modify academic programs." UW Administrative Policy Statement (APS) 22.1 provides additional policy and process detail to support the administration of the waiver program.

Subsequent to the approval of the WAC amendments proposed here, the Office of Planning and Budgeting (OPB) will update APS 22.1 to include a description of the process by which the Provost may modify waiver policy in response to "financial or other considerations." That process will be as follows:

Deans or chancellors will submit proposals to the Office of the Provost detailing any requested changes to waiver policy. The proposal must provide justification and an analysis of impact on students. As part of the Provost's review process, OPB will perform a fiscal and policy analysis. OPB will inform its analysis as needed by seeking advisory opinions from appropriate academic and administrative leadership. The Provost may modify the proposal and send it back for additional revision and analysis, approve it as written, or deny it.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Amendment of WAC 478-160-163, Waivers of Tuition and Fees (continued p. 2)

Through the implementation of this institution-wide process to govern the development of and changes to college-level tuition exemption policies, the University will help ensure:

- Consistency, fairness and efficiency
- Central knowledge and approval of changes in policy
- Compliance with state laws and regulations concerning tuition exemption

Existing university practice in prioritizing the award of waivers:

As authorized by RCW 28B.15.558, it has been University practice to award waivers to University of Washington employees before awarding them to other state employees or to public school teachers and other certificated instructional staff. The amendments reflect this practice.

REVIEW AND APPROVAL

The proposed amendments have been reviewed by the Attorney General's Office and endorsed by the Tuition Exemption Policy Team and the Office of the Provost.

Attachments

1. Proposed amendments to WAC 478-160-163, "Waivers of tuition and fees."
2. Hearing Officer's Report (concerning public hearing held on January 17, 2012)
3. Office of Planning & Budgeting Brief, "UW Faculty/Staff and Washington State Employee Tuition Exemption Program change policy."

AMENDATORY SECTION (Amending WSR 10-22-058, filed 10/28/10, effective 11/28/10)

WAC 478-160-163 Waivers of tuition and fees. (1) The board of regents is authorized to grant tuition and fee waivers to students pursuant to RCW 28B.15.910 and the laws identified therein. A number of these statutes authorize, but do not require, the board of regents to grant waivers for different categories of students and provides for waivers of different fees. For the waivers that are authorized but not required by state law, the board of regents must affirmatively act to implement the legislature's grant of authority under each individual law. A list of waivers that the board has implemented can be found in the *University of Washington General Catalog*, which is published biennially. The most recent list may be found in the online version of the *General Catalog* at www.washington.edu/students/reg/tuition_exempt_reductions.html.

(2) Even when it has decided to implement a permissive waiver listed in RCW 28B.15.910, the university, for specific reasons and a general need for flexibility in the management of its resources, may choose not to award waivers to all students who may be eligible under the terms of the laws. Where the university has chosen to impose specific limitations on a permissive waiver listed in RCW 28B.15.910, those limitations are delineated in subsection (5) of this section. If the university has not imposed specific limitations on a permissive waiver listed in RCW 28B.15.910, the waiver is not mentioned in subsection (5) of this section. The university's description of the factors it may consider to adjust a waiver program to meet emergent or changing needs is found in subsection (8) of this section. All permissive waivers are subject to subsection (8) of this section.

(3) The board of regents also has the authority under RCW 28B.15.915 to grant waivers of all or a portion of operating fees as defined in RCW 28B.15.031. Waiver programs adopted under RCW 28B.15.915 are described in the *General Catalog*. The most recent list may be found in the online version of the *General Catalog* at www.washington.edu/students/reg/tuition_exempt_reductions.html. Waivers granted under RCW 28B.15.915 are subject to subsection (8) of this section.

(4) Waivers will not be awarded to students participating in self-sustaining courses or programs because they do not pay "tuition," "operating fees," "services and activities fees," or "technology fees" as defined in RCW 28B.15.020, 28B.15.031, 28B.15.041, or 28B.15.051, respectively.

(5) Specific limitations on waivers are as follows:

(a) Waivers authorized by RCW 28B.15.621 (2)(a) for eligible veterans and National Guard members, shall be awarded only to:

ATTACHMENT 1

(i) Undergraduate students pursuing their first bachelor's degree to a maximum of 225 college-level credits, including credits transferred from other institutions of higher education; and

(ii) Full-time graduate or professional degree students, provided however, that the waiver may be applied only toward a single degree program at the University of Washington, and, provided further, that graduate and professional degree students who received a waiver authorized by RCW 28B.15.621 (2)(a) as undergraduates at the University of Washington shall not be eligible for this waiver.

To qualify an individual as an "eligible veteran or National Guard member," the person seeking the waiver must present proof of domicile in Washington state and a DD form 214 (Report of Separation) indicating their service as an active or reserve member of the United States military or naval forces, or a National Guard member called to active duty, who served in active federal service, under either Title 10 or Title 32 of the United States Code, in a war or conflict fought on foreign soil or in international waters or in another location in support of those serving on foreign soil or in international waters, and if discharged from services, has received an honorable discharge.

(b) Waivers of nonresident tuition authorized by RCW 28B.15.014 for university faculty and classified or professional staff shall be restricted to four consecutive quarters from their date of employment with the University of Washington. The recipient of the waiver must be employed by the first day of the quarter for which the waiver is awarded. Waivers awarded to immigrant refugees, or the spouses or dependent children of such refugees, shall be restricted to persons who reside in Washington state and to four consecutive quarters from their arrival in Washington state.

(c) All waivers authorized by RCW 28B.15.558 shall be subject to such additional limitations as determined by the provost, pursuant to the terms of subsection (8) of this section. In addition, waivers authorized by RCW 28B.15.558 shall be awarded only to the classes of employees described in (i) of this subsection before considering waivers for the employees described in (ii) and (iii) of this subsection:

(i) University of Washington employees who are employed half-time or more, hold qualifying appointments as of the first day of the quarter for which the waivers are requested, are paid monthly, and, for classified staff new to the university, have completed their probationary periods prior to the first day of the quarter; or

(ii) State of Washington permanent employees who are employed half-time or more, are not University of Washington permanent classified employees, are permanent classified or exempt technical college paraprofessional employees, or are permanent faculty members, counselors, librarians or exempt employees at other state of Washington public higher education institutions; or

(iii) Teachers and other certificated instructional staff employed at public common and vocational schools, holding or seeking a valid endorsement and assignment in a state-identified

shortage area.

(6) Waivers mandated by RCW 28B.15.621(4), as amended by section 1, chapter 450, Laws of 2007, for children and spouses or surviving spouses of eligible veterans and National Guard members who became totally disabled, or lost their lives, while engaged in active federal military or naval service, or who are prisoners of war or missing in action, shall be awarded in accordance with, and subject to the limitations set forth in state law.

(7) Waivers mandated by RCW 28B.15.380, as amended by section 4, chapter 261, Laws of 2010, for children and surviving spouses of any law enforcement officer (as defined in chapter 41.26 RCW), firefighter (as defined in chapter 41.24 or 41.26 RCW), or Washington state patrol officer, who lost his or her life or became totally disabled in the line of duty while employed by any public law enforcement agency or full-time volunteer fire department in this state, shall be awarded in accordance with, and subject to the limitations set forth in, state law.

(8) The university may modify its restrictions or requirements pursuant to changes in state or federal law, changes in programmatic requirements, or in response to financial or other considerations, which may include, but are not limited to, the need to adopt fiscally responsible budgets, the management of the overall levels and mix of enrollments, management initiatives to modify enrollment demand for specific programs and management decisions to eliminate or modify academic programs. The university may choose not to exercise the full funding authority granted under RCW 28B.15.910 and may limit the total funding available under RCW 28B.15.915.

Rules Coordination Office

January 23, 2012

President Michael K. Young
Office of the President
University of Washington
Box 351230

Dear President Young,

Pursuant to your delegation, I served as the Hearing Officer to receive public comment on the University of Washington's proposed amendments to WAC 478-160-163, "Waivers of Tuition and Fees," at the January 17, 2012 public hearing held in Room 142 of Gerberding Hall at the University of Washington, Seattle campus. I am pleased to provide this report on the hearing and all written comments received.

As required by the Administrative Procedure Act, the University filed the following notices with the Washington State Office of the Code Reviser: a Preproposal Statement of Inquiry (published as WSR 11-20-078); and a Proposed Rule Making (published as WSR 11-24-090). Notices that a hearing would be held were published in *The Daily* on January 9, 2012 and in *UW Today* on January 5, 2012 (and redistributed on January 6, 2012). Additionally, notice of this public hearing was included in the UW Seattle online events calendar prior to the event. The written comment period began October 19, 2011 and ended January 17, 2012.

Public Comment

There was considerable concern when the **topic** of tuition waivers for University employees was generated by the rule-making and public hearing notices (with almost 60 copies of the proposed WAC rule amendments being requested). However, once the individuals requesting copies of the proposed amendments (including those representing the press and key personnel stakeholders) were assured that these amendments did not cut or further curtail the popular permissive waiver program, no actual written comments regarding the proposed amendments were forthcoming.

Likewise, while several individuals attended the public hearing, only one individual went on the record with a few brief questions. Todd Mildon, Assistant Vice Provost for Institutional Research and Data Management for the Office of Planning and Budgeting, responded to these questions, noting that the proposed WAC amendments will provide for a central review of any courses or programs considered for exemption by the Provost's Office, a process not previously coordinated across the University and its campuses. The questioner did comment that she hoped individuals participating in the waiver program would also be included in any discussion of possible course or program exemptions in the future.

Analysis and Recommendation

RCW 28B.15.558 establishes an optional waiver of tuition and fees for state and educational employees and sets criteria for eligibility. The statute also establishes that the institution can consider employees of the University of Washington before considering other state and educational employees. Amendments to WAC 478-160-163 implement the waiver such that the University of Washington administration considers cost and programmatic needs in a consistent manner across the institution.

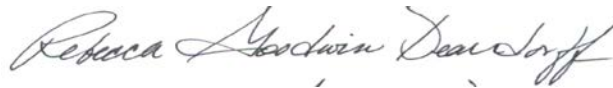
The proposed revisions have been reviewed by the Attorney General's Office and endorsed by the Vice Provost for Planning and Budgeting, and the Provost and Executive Vice President.

President Michael K. Young
January 20, 2012
Page 2

As there were no public comments to the contrary, it is my recommendation that the Board of Regents adopt the amendments to WAC 478-160-163 as proposed.

An audio recording of the hearing has been deposited with the Secretary of the Board of Regents.

Sincerely,

A handwritten signature in cursive script that reads "Rebecca Goodwin Deardorff".

Rebecca Goodwin Deardorff
Director of Rules Coordination

cc: Dr. Ana Mari Cauce
Ms. Joan Goldblatt
Mr. Paul Jenny
Mr. Jack Johnson
Ms. Heather Mair
Mr. Todd Mildon
Mr. Quentin Yerxa

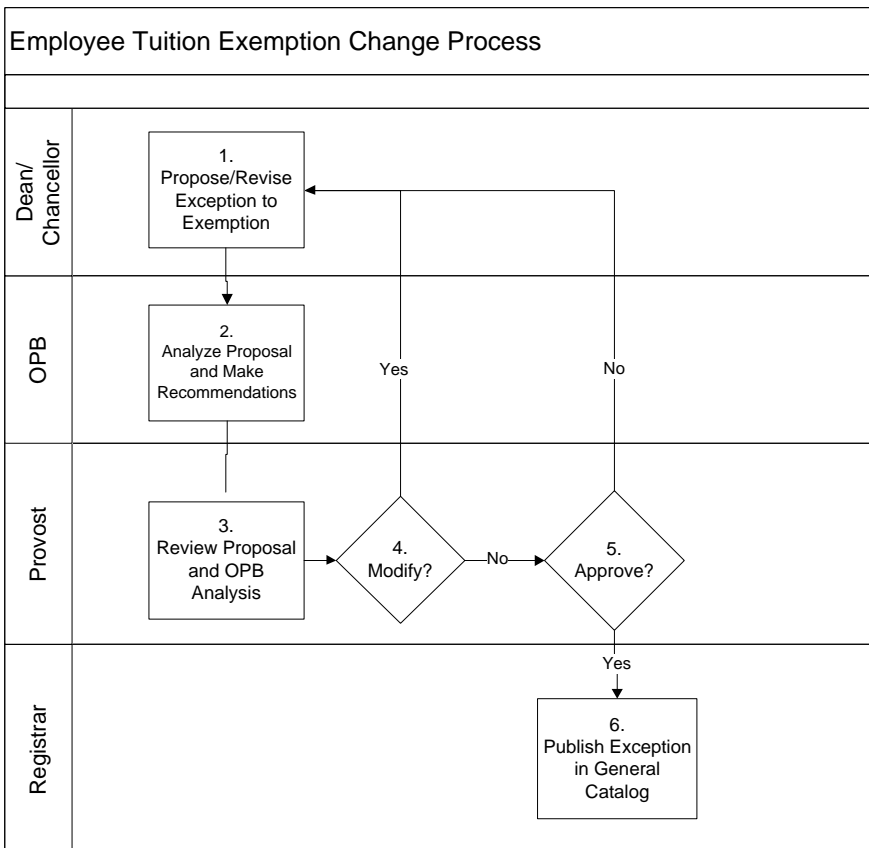
Date: February 20, 2012
Subject: UW Faculty/Staff and Washington State Employee Tuition Exemption Program change policy, Pt. 2

Issue

The increasing pressure on University budgets, coupled with close management practices under Activity Based Budgeting, have prompted UW schools and colleges to reexamine fiscal impacts of the Faculty/Staff and Washington State Employee Tuition Exemption Program. The College of Education and the School of Nursing both initiated processes to modify their policies regarding the Employee Tuition Exemption Program (ETEP). Other schools have expressed interest in doing the same. To ensure consistency, compliance, and appropriate central oversight of these policy changes, the Office of Planning & Budgeting (OPB) convened the Tuition Exemption Policy Team (TEPT) to craft a formal change process for ETEP policies within the schools and colleges.

Recommendation

The TEPT will send a recommendation to the Board of Regents in March 2012 to adopt the policy change process diagrammed below, along with related changes to the Washington Administrative Code (WAC). Under the TEPT recommendation, the following process will be followed for all changes to ETEP policies:



1. Deans or Chancellors will submit proposals to the Provost detailing the proposed changes and providing justification and an analysis of impact on students.
2. As part of the Provost’s review process, OPB will perform a fiscal and policy analysis on the proposal. OPB will inform its analysis as needed by seeking advisory opinions from appropriate academic and administrative leadership.
3. The Provost will review all requests from schools, colleges, or campuses to change their tuition exemption policies.
4. The Provost may modify the proposal and send it back for additional revision and analysis.
5. The Provost may also immediately approve the proposal as written, or deny it.
6. The Registrar will add the exception to a list that office maintains in the General Catalog.

Next Steps

Update APS Language: Subsequent to the approval of the Regents, OPB will work with the University's Rules Coordination Office to update Administrative Policy Statement (APS) 22.1 to reflect the process detailed above.

Background

Changes to WAC [478-160-163](#): OPB and members of the TEPT have moved the process of adopting the new policy in WAC 478-160-163 through required public comment periods. The final step in the process will be approval from the Board of Regents at its March 2012 meeting.

Analysis: OPB's Institutional Analysis group provided the TEPT with a profile of ETEP Student Credit Hours (SCH) by school/college and by student level (undergraduate and graduate/professional). The analysis showed that in recent years, some schools (Nursing, Public Health) have seen their percentage of tuition exempt SCH top 12% at the graduate level. Overall ETEP percentages in Public Health have been as high as 9%.

Tuition Exemption Policy Team (TEPT)

The Tuition Exemption Policy Team (TEPT) was formed in April 2011 to assess current law and policy regarding the use of tuition exemption at the UW, particularly the Washington State Faculty/Staff Employee Exemption Program, and to both determine the legal flexibility in implementing exemptions, and to recommend a University-wide process for creating or changing exemption policies within any UW school or college.

The team comprised the following members:

- Annette Anderson, Curriculum Development Director (Academic Affairs, Bothell)
- Helen Arntson, Assistant Attorney General
- Virjean H. Edwards, University Registrar
- Shelby Fritz, Manager of Academic HR and Budget (Academic Affairs, Tacoma)
- Mindy Kornberg, Vice President, Human Resources
- Todd Mildon, Assistant Vice Provost, Institutional Research and Data Management (team lead)
- Jan Rutledge, Associate Vice Chancellor for Finance & Admin (Tacoma)
- Quentin Yerxa, Assistant Attorney General

For more information, please contact:

Todd Mildon

tmildon@uw.edu

AVP for Information and Data Management

Office of Planning & Budgeting

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Investment Performance Report, Second Quarter Fiscal Year 2012

For information only.

Attachment

UW Investment Performance Report, Second Quarter Fiscal Year 2012

UNIVERSITY OF WASHINGTON

Investment Performance Report

Second Quarter Fiscal Year 2012

As of December 31, 2011

Treasurer, Board of Regents
Treasury Office

Published February 2012

UNIVERSITY OF WASHINGTON
INVESTMENT PERFORMANCE REPORT
SECOND QUARTER FISCAL YEAR 2012

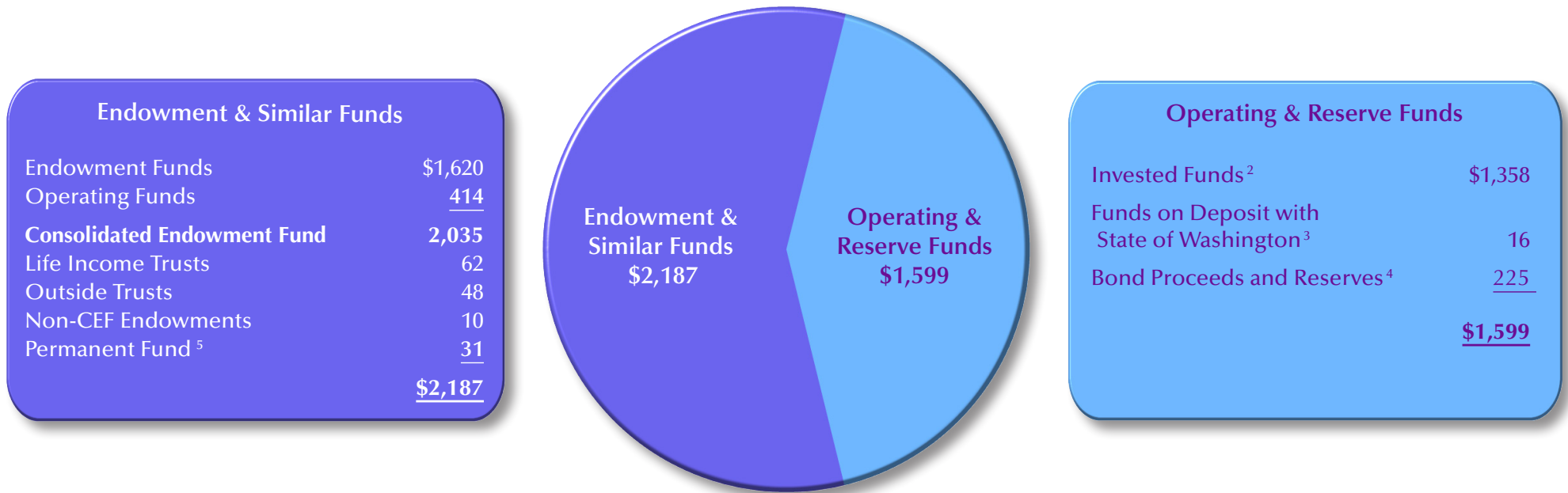
As of December 31, 2011

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CEF Performance by Strategy4
CEF Activity5
CEF Exposures6
Invested Funds7

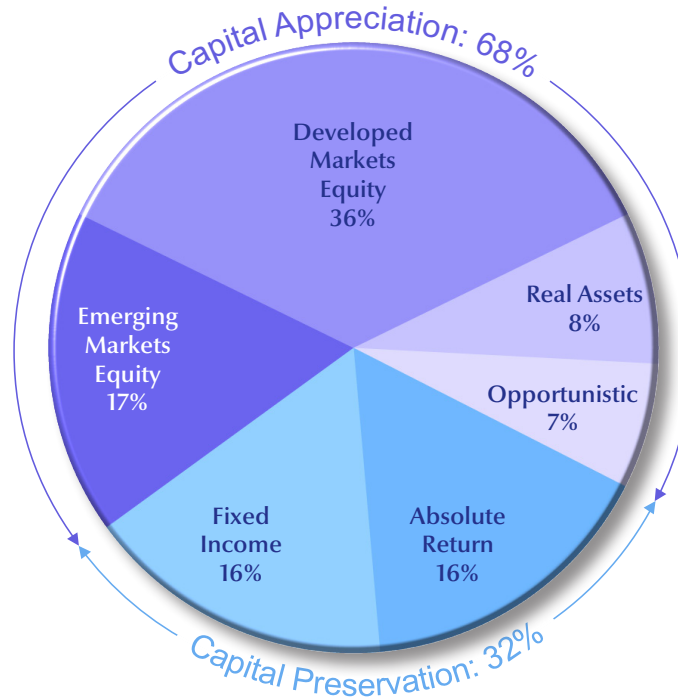
TREASURY ASSETS¹ AS OF DECEMBER 31, 2011

\$ = millions



1. Total market value of assets at 12/31/11: \$3.8 billion. Includes assets whose management falls under the auspices of the Finance & Audit Committee of the Board of Regents, excluding Metro Tract and Forest Trust Lands.
2. The Invested Funds holds Consolidated Endowment Fund units valued at \$414. To avoid double counting, the dollars are included only in the CEF totals.
3. Bond Retirement Fund and Building Fund.
4. Debt service reserve funds and construction project funds which have not yet been disbursed.
5. Proceeds from sale of land grants and subsequent investment returns on deposit with the state of Washington.

CEF ASSET ALLOCATION¹ FOR THE QUARTER ENDING DECEMBER 31, 2011



| Current Allocation (\$ = millions) | | | Policy Target Range | |
|------------------------------------|----------------|-------------|---------------------|---------|
| Emerging Markets Equity | \$352 | 17% | 17% | |
| Developed Markets Equity | \$723 | 36% | 36% | |
| Real Assets | \$161 | 8% | 11% | |
| Opportunistic | \$135 | 7% | 6% | |
| Capital Appreciation ² | \$1,371 | 68% | 70% | 55%-85% |
| Absolute Return | \$329 | 16% | 15% | |
| Fixed Income ³ | \$334 | 16% | 15% | |
| Capital Preservation | \$663 | 32% | 30% | 15%-45% |
| Total CEF | \$2,035 | 100% | | |

¹ Exposures at 12/31/11: International: 33%, Foreign Currency: 31%

² Includes 26% current exposure to private investment and 10% uncalled capital commitment

³ Includes allocation to cash

CEF PERFORMANCE SUMMARY FOR THE QUARTER ENDING DECEMBER 31, 2011

ROLLING YEAR RETURNS¹ (%)

| | Rolling Years | | | |
|------------------------------------|--------------------------------|-------------|------------|------------|
| | 2 nd Qtr FY 2012 | 1-Year | 5-Year | 10-Year |
| Total CEF Return | 1.8 | -1.5 | 1.6 | 6.3 |
| Strategy Weighted Policy Benchmark | 3.2 | 1.2 | 2.9 | 6.2 |
| 70% MSCI ACWI/30% BC Govt Bond | 5.5 | -1.9 | 1.5 | 5.4 |
| Capital Appreciation | 1.9 | -3.2 | 0.7 | 6.1 |
| MSCI ACWI | 7.3 | -6.9 | -1.4 | 4.8 |
| Capital Preservation | 1.5 | 1.5 | 3.0 | 5.9 |
| BC Government Bond | 0.8 | 9.0 | 6.6 | 5.6 |

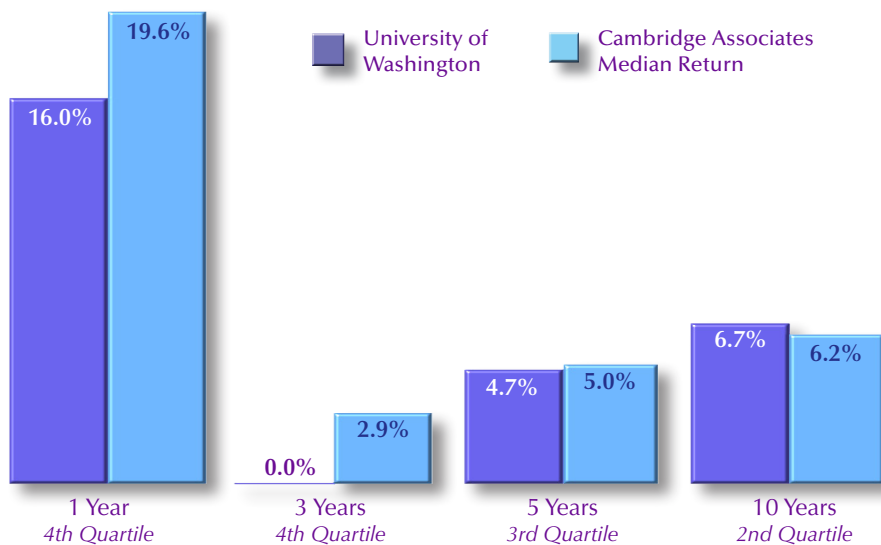
¹Total Return: average annual compound return (dividend or interest plus capital appreciation or depreciation)

FISCAL YEAR RETURNS¹ (%)

| | FYTD | Fiscal Years | | | |
|------------------------------------|-------------|--------------|-------------|--------------|------------|
| | 2012 | 2011 | 2010 | 2009 | 2008 |
| Total CEF Return | -5.2 | 16.0 | 12.5 | -23.3 | 1.9 |
| Strategy Weighted Policy Benchmark | -4.2 | 19.9 | 9.8 | -16.9 | 0.9 |
| 70% MSCI ACWI/30% BC Govt Bond | -5.9 | 21.8 | 10.9 | -18.6 | -3.2 |
| Capital Appreciation | -7.8 | 21.5 | 13.7 | -29.3 | 1.0 |
| MSCI ACWI | -11.3 | 30.8 | 12.3 | -28.9 | -8.8 |
| Capital Preservation | 0.4 | 3.6 | 10.8 | -9.6 | 4.0 |
| BC Government Bond | 6.7 | 2.3 | 6.5 | 6.6 | 9.7 |

¹Total Return: average annual compound return (dividend or interest plus capital appreciation or depreciation)

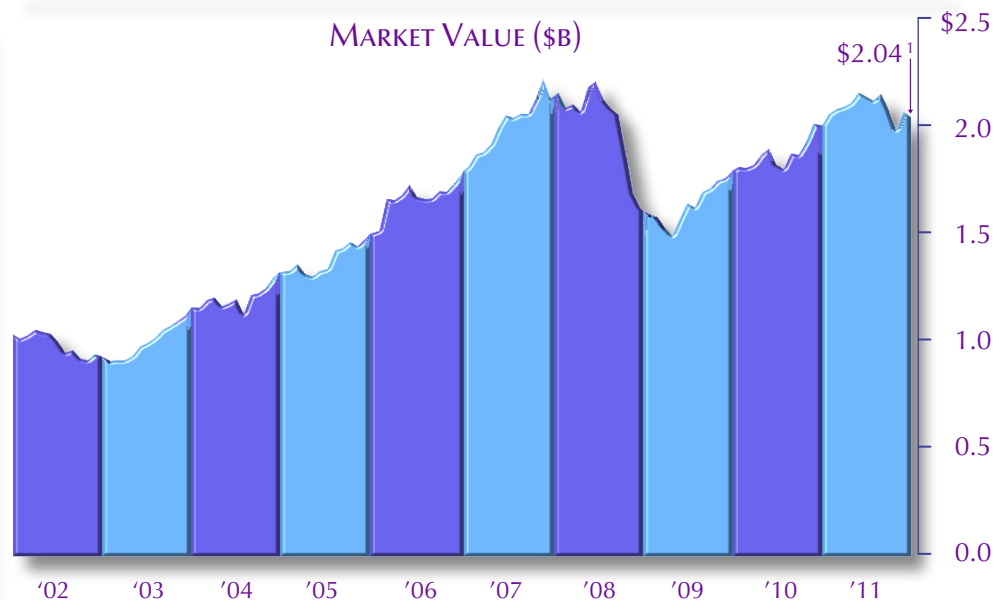
CAMBRIDGE ASSOCIATES ENDOWMENT UNIVERSE¹



¹For periods ending 6/30/2011

F-5.1/203-12
3/8/12

MARKET VALUE (\$B)



¹Reflects inclusion of IF units in CEF, starting 2001. Value without IF units would be \$1.62

CEF PERFORMANCE BY STRATEGY

Total Return¹ As of December 31, 2011

| | | 2 nd Qtr FY '12 | 1 Year | 3 Years | 5 Years | 10 Years |
|------------------------------------|--|----------------------------|-------------|------------|------------|------------|
| Consolidated Endowment Fund | | 1.8 | -1.5 | 7.9 | 1.6 | 6.3 |
| Capital Appreciation | Capital Appreciation | 1.9 | -3.2 | 8.1 | 0.7 | 6.1 |
| | MSCI ACWI | 7.3 | -6.9 | 12.6 | -1.4 | 4.8 |
| | Emerging Markets Equity | 1.9 | -15.3 | 22.5 | 6.8 | 16.9 |
| | MSCI EMF | 4.4 | -18.2 | 20.4 | 2.7 | 14.2 |
| | Developed Markets Equity | 3.1 | -0.3 | 8.0 | 0.3 | 5.3 |
| | MSCI World | 7.7 | -5.0 | 11.8 | -1.8 | 4.2 |
| | Real Assets ² | -1.4 | 11.6 | -5.0 | -0.3 | — |
| | NCREIF Property Index ² | 3.3 | 16.1 | -1.5 | 3.4 | — |
| | CA Natural Resources ² | -3.7 | 13.3 | 5.5 | 10.8 | — |
| | Opportunistic ³ | -1.0 | -0.6 | — | — | — |
| MSCI ACWI | 7.3 | -6.9 | — | — | — | |
| Capital Preservation | Capital Preservation | 1.5 | 1.5 | 6.9 | 3.0 | 5.9 |
| | BC Government Bond | 0.8 | 9.0 | 4.0 | 6.6 | 5.6 |
| | Absolute Return (including historic MAS returns) | 2.5 | 1.5 | 11.7 | 4.4 | 7.9 |
| | HFRI Conservative plus historic MAS benchmark) | -0.1 | -3.7 | 3.6 | 2.2 | 4.5 |
| | Fixed Income | 0.5 | 1.6 | 2.1 | 2.4 | 3.8 |
| BC Government Bond | 0.8 | 9.0 | 4.0 | 6.6 | 5.6 | |
| Public Market Indices | | | | | | |
| | S&P | 11.8 | 2.1 | 14.1 | -0.3 | 2.9 |
| | NASDAQ | 7.9 | -1.8 | 18.2 | 0.6 | 2.5 |
| | NAREIT | 3.3 | 16.1 | -1.5 | 3.4 | 7.8 |
| | MSCI EAFE | 3.4 | -11.7 | 8.2 | -4.3 | 5.1 |
| | BC High Yield | 3.7 | 2.3 | 23.0 | 7.0 | 8.6 |
| | CG World Bond Index(unhedged to USD) | -0.1 | 6.4 | 4.7 | 7.1 | 7.8 |

¹ Total Return: average annual compound return (dividend or interest plus capital appreciation or depreciation)

² Reported on a quarter lag.

³ New strategy reflecting data starting 7/1/2010.

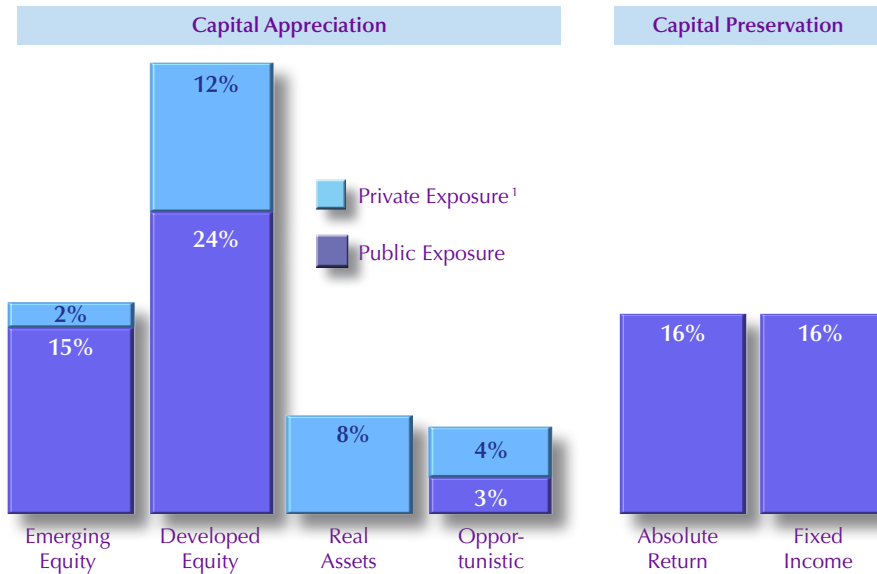
CEF ACTIVITY AS OF DECEMBER 31, 2011

\$ = millions

| | <u>FYTD 2012</u> | <u>FY 2011</u> | <u>FY 2010</u> | <u>5 Years</u> | <u>10 Years</u> |
|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Beginning Balance | \$2,154 | \$1,830 | \$1,649 | \$1,841 | \$1,051 |
| Gifts | 41 | 63 | 43 | 373 | 661 |
| Transfers | 5 | 5 | 5 | 38 | 87 |
| Total Additions | <u>\$46</u> | <u>\$68</u> | <u>\$48</u> | <u>\$411</u> | <u>\$748</u> |
| Operating Funds Purchases | 1 | 51 | 8 | 122 | 208 |
| Net Investment Return | (114) | 301 | 201 | 146 | 902 |
| Distributions | (42) | (76) | (59) | (388) | (715) |
| Administrative Fees | (2) | (4) | (4) | (19) | (32) |
| Advancement Support | (8) | (16) | (14) | (77) | (128) |
| Ending Balance | <u>\$2,035</u> | <u>\$2,154</u> | <u>\$1,830</u> | <u>\$2,035</u> | <u>\$2,035</u> |
| Net Change | (\$120) | \$325 | \$181 | \$194 | \$984 |

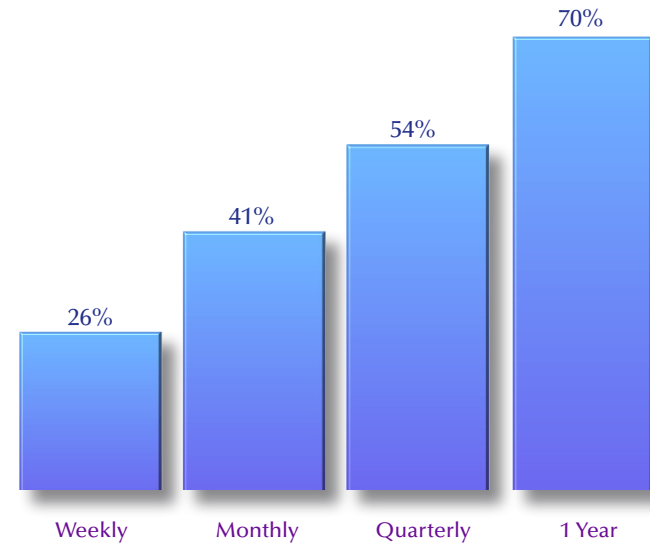
CEF EXPOSURES FOR THE QUARTER ENDING DECEMBER 31, 2011

PUBLIC/PRIVATE EXPOSURE BY STRATEGY

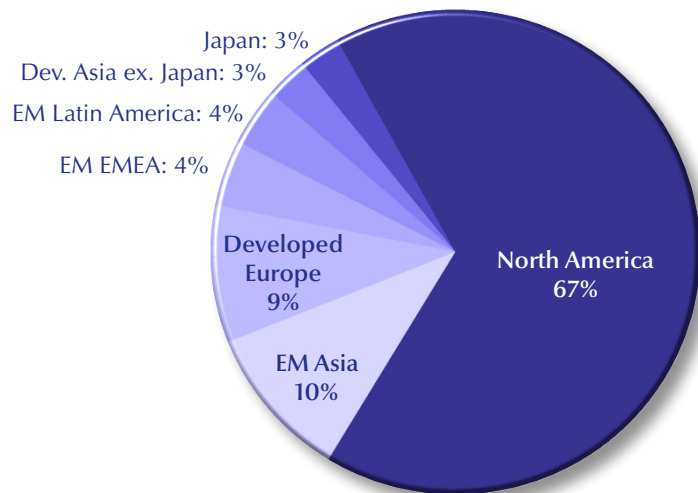


¹ Includes 26% current exposure to private investment and 10% uncalled capital commitment

LIQUIDITY AS A PERCENTAGE OF THE CEF

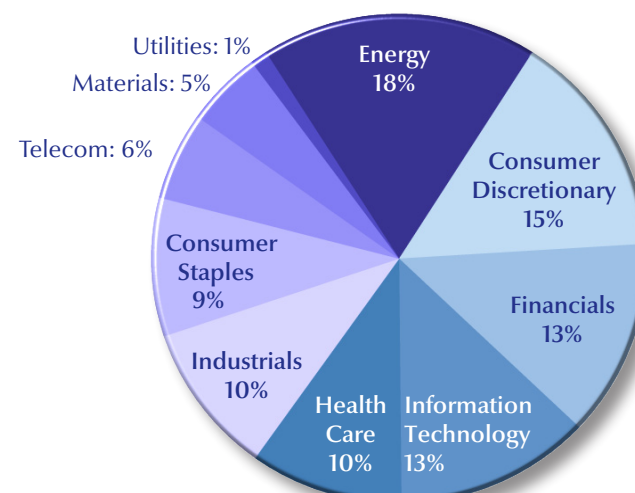


GEOGRAPHIC EXPOSURE¹



¹ At 12/31/11 foreign currency exposure: 31%

EQUITY SECTOR EXPOSURE¹



¹ Emerging Markets, Developed Markets, Real Assets and select Absolute Return equity

INVESTED FUNDS FOR THE QUARTER ENDING DECEMBER 31, 2011

TOTAL RETURN¹ (%)

| | 2 nd Qtr FY 2012 | 1-Year | 5-Year | 10-Year |
|-------------------------------|--------------------------------|------------|------------|------------|
| IF including CEF units | 0.1 | 1.5 | 3.2 | 4.7 |
| Weighted Benchmark | 1.1 | 3.2 | 4.2 | 4.9 |
| IF excluding CEF units | -0.4 | 2.8 | 4.1 | 4.0 |
| Weighted Benchmark | 0.4 | 3.8 | 4.7 | 4.2 |
| Cash | 0.0 | 0.3 | 2.9 | 3.0 |
| Cash Benchmark ² | 0.0 | 0.1 | 2.7 | 2.8 |
| Liquidity | 0.6 | 5.8 | 5.1 | 4.6 |
| LB Intermediate Govt Bond | 0.7 | 6.1 | 5.9 | 4.9 |

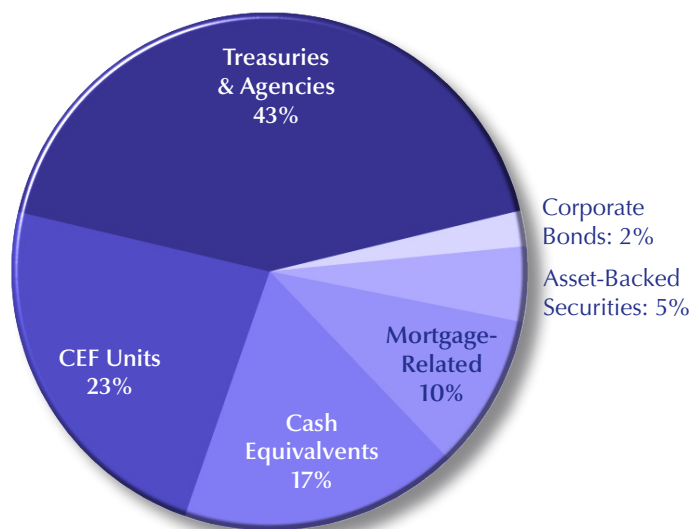
¹ Total Return: average annual compound return (dividend or interest plus capital appreciation or depreciation)

² Citi 2-year Treasury prior to 10/1/2008; 3 month T-Bill thereafter.

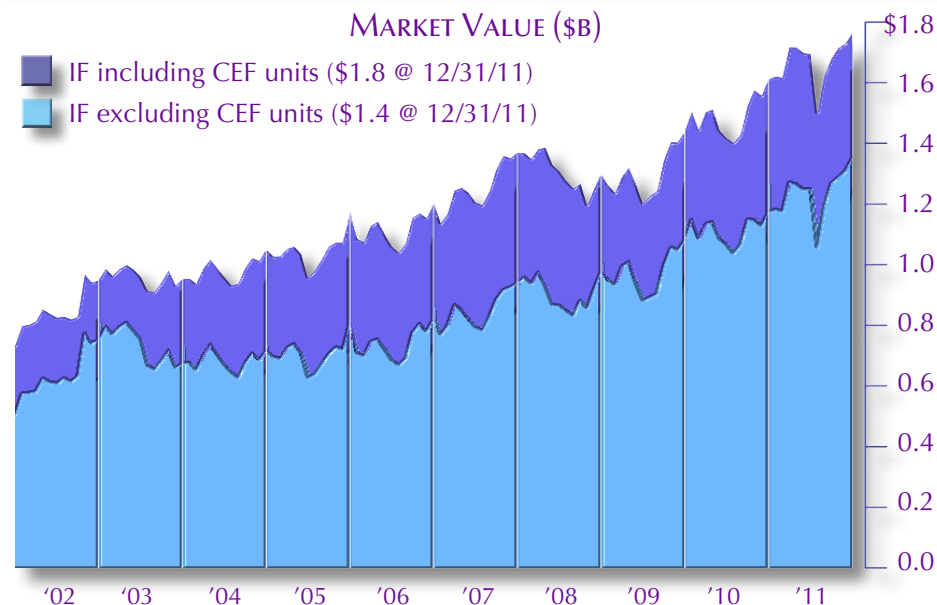
FUND ALLOCATION BY POOL (\$M)

| | Fund Allocation | | Range | Duration in Years | |
|--|-----------------|-------------|---------|----------------------|---------|
| | | | | Actual | Maximum |
| Cash Pool | \$571 | 32% | 10%–40% | 0.4 | 3.0 |
| Liquidity Pool | \$787 | 44% | 30%–60% | 3.6 | 4.5 |
| Total Cash & Liquidity Pool | \$1,358 | 77% | | | |
| CEF Units held by IF | \$414 | 23% | 15%–40% | | |
| Total Invested Funds | \$1,772 | 100% | | | |

MIX OF INVESTMENTS



MARKET VALUE (\$B)



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Internal Lending Program Quarterly Report for the Quarter Ended December 31, 2011

For information only.

Attachment

Internal Lending Program Quarterly Report, Quarter Ended December 31, 2011

Average
Cost of
Debt
4.3%

Internal Lending Program Quarterly Report

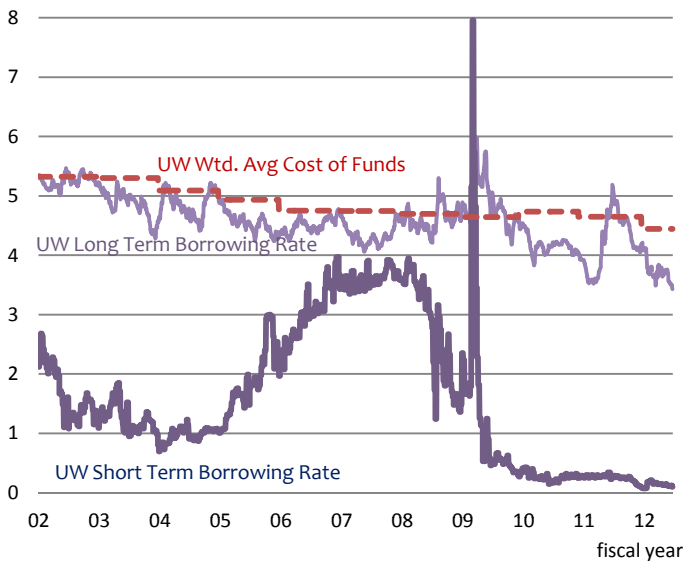
Quarter Ended December 31, 2011

(dollars in millions)

Internal
Lending
Rate
5.5%

Interest Rates

Interest rates are at or near historic lows. A lack of supply, funds coming into the municipal market, and uncertainty surrounding other investments (e.g. Europe) has created this low interest rate environment. If the UW issued long term tax-exempt bonds today, the overall rate would be between 3.0 to 3.5%.



External Borrowing

The University borrowed \$211 million in July 2011 at 3.88% and \$75 million in CP in December 2011 at a rate of 0.18%. Non-ILP debt increased by \$344 million due to Valley Medical Center debt being included in the University's outstanding debt.

| Debt Issued to Fund ILP | Issued FY12 | Total Outstanding | Wtd. Avg Rate | Wtd. Avg Maturity (yrs) |
|-------------------------|-------------|-------------------|---------------|-------------------------|
| Commercial Paper | 75 | 125 | 0.17% | 0.21 |
| Variable Rate | 0 | 0 | n/a | n/a |
| Fixed Rate | 228 | 903 | 4.1% | 15.95 |
| ILP Total | 303 | 1,028 | 3.7% | 14.03 |
| Non-ILP Debt | 6 | 959 | 4.9% | 14.09 |
| Total Debt | 309 | 1,987 | 4.3% | 14.06 |

Non-ILP outstanding includes \$457 million for Valley & NW Hospital debt.

Internal Lending

The large increase in internal lending for the service mission is due to converting \$81 million of non-ILP debt to ILP debt.

| | By Mission | | | Total |
|-------------------------|------------|------------|------------|------------|
| | Education | Research | Service | |
| Beginning Bal Jul-11 | 113 | 111 | 609 | 833 |
| Additions | 1 | 2 | 166 | 169 |
| Reductions | (5) | (6) | (9) | (20) |
| Annual Activity | (4) | (4) | 157 | 149 |
| Total Receivable | 109 | 107 | 766 | 982 |

Cash Position

The large cash balance is due to project proceeds from 2011A GRB issue and from the issuance of \$75 million in commercial paper. Between July and December 2011, the ILP funded about \$15 million per month from project proceeds.

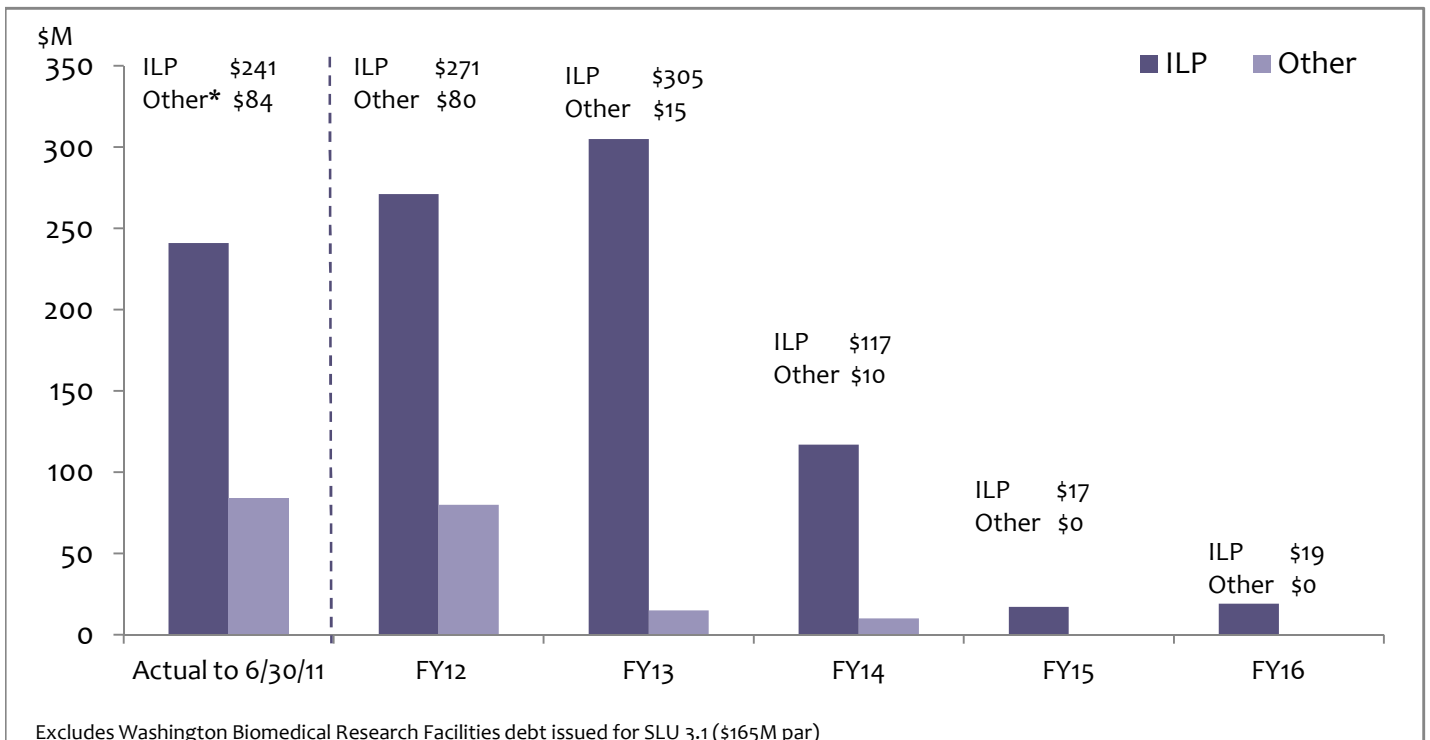
| | |
|------------------------------|----------------|
| Beginning Balance Jul-11 | \$51.2 |
| Internal Debt Service | 40.5 |
| External Debt Service | (34.8) |
| Net Debt Proceeds | 66.6 |
| Expenses | (0.4) |
| Ending Balance Dec-11 | \$123.1 |

Approved Funding - by Project and Source

| Project Name | Date Approved | Current Budget | ILP | Other | Spent to Date (all sources) |
|-------------------------------------|---------------|----------------|------------|------------|-----------------------------|
| Bothell Sports Field | Jun-11* | 4 | 2 | 2 | 0% |
| Bothell Student Housing Acquisition | Feb-11 | 13 | 13 | 0 | 85% |
| ECC Renovation | Jul-09 | 16 | 15 | 1 | 20% |
| Hall Health Renovation | Jul-09 | 11 | 8 | 3 | 77% |
| Housing Phase 1 | May-09 | 164 | 164 | 0 | 68% |
| Housing Phase 2 - excludes site 30W | Feb-11 | 217 | 217 | 0 | 8% |
| HUB Renovation | Jul-09 | 128 | 117 | 11 | 47% |
| Husky Stadium Renovation | Nov-10 | 260 | 210 | 50 | 6% |
| Husky Stadium Renovation Increase | Jun-11 | 11 | 11 | 0 | 0% |
| J-Wing | Jul-08 | 24 | 16 | 8 | 83% |
| Molecular Engineering - ICR only | Jun-09 | 25 | 20 | 5 | 25% |
| Pediatric Dentistry | Mar-08 | 17 | 11 | 6 | 96% |
| Tacoma Phase 3 - ILP only | May-10 | 54 | 6 | 48 | 70% |
| UWMC Expansion | Feb-08 | 170 | 160 | 10 | 95% |
| UWMC, Phase 1 Increase | Jan-10 | 45 | 0 | 45 | 6% |
| Total | | 1,159 | 970 | 189 | 41% |

*approved under delegated authority.

Funding Forecast for Approved Projects - by Source



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Metropolitan Tract Quarterly Report for the Quarter Ended December 31, 2011

For information only.

Attachment

Metropolitan Tract Quarterly Report for the Quarter Ended December 31, 2011

Metropolitan Tract Quarterly Report

Q4 ended 12/31/2011

2011 Notables:

- Annual revenue exceeded the budget due to the amendment of the Unico lease, the effect of stepped rents and higher occupancy
- Total occupancy on the Metropolitan Tract is 89%, with office occupancy at 90% and retail at 85%
- The Olympic Hotel recorded improved occupancy as well as rate increases during 2011, and is budgeting for further recovery in 2012
- Capital expenditures during 2011 were on budget & included tenant improvements for over 100,000 sf and building improvements
- In November, \$8 million was distributed to the University for fiscal year 2012

Market News:

- Rents have stabilized and the UW and Unico are focusing on larger office vacancy blocks in the IBM Building and retail spaces across the Tract
- Office vacancy in the Seattle Central Business District is currently at 18% while South Lake Union is 9% vacant
- Russell Center "WAMU" is now fully leased and is for sale

Operations & Cash Flow

(Millions \$)

| | Quarter Ended 12/31 | | YTD | | Historical |
|-------------------------------------|---------------------|----------|----------|----------|------------|
| | Actual | Budget | Actual | Budget | 2010 |
| Revenues ¹ | \$ 4.2 | \$ 5.3 | \$ 21.6 | \$ 21.4 | \$ 22.0 |
| Operating Expenses ² | \$ (1.2) | \$ (1.0) | \$ (3.6) | \$ (3.8) | \$ (4.1) |
| NOI | \$ 3.0 | \$ 4.4 | \$ 18.0 | \$ 17.5 | \$ 17.9 |
| Non-Operating Expenses ³ | \$ (0.9) | \$ (0.6) | \$ (2.6) | \$ (2.3) | \$ (2.3) |
| Net Income | \$ 2.1 | \$ 3.8 | \$ 15.4 | \$ 15.2 | \$ 15.6 |
| Capital & TIs | \$ (1.2) | \$ (1.2) | \$ (4.6) | \$ (4.6) | \$ (4.9) |
| Net Cash Flow | \$ 0.9 | \$ 2.7 | \$ 10.8 | \$ 10.6 | \$ 10.7 |
| Distribution to University | \$ (8.0) | \$ (8.0) | \$ (8.0) | \$ (8.0) | \$ (8.0) |
| Increase/(Decrease) in Cash | \$ (7.1) | \$ (5.3) | \$ 2.8 | \$ 2.6 | \$ 2.7 |

¹ Revenues include rent from tenant leases, operating savings payments from Unico and Leasehold Excise Tax receipts from tenants.

² Operating Expenses include Leasehold Excise Tax payments, earthquake insurance, professional fees and Met Tract Real Estate Office management expenses.

³ Non-Operating Expenses include funding for the UW Real Estate office for non-Metro Tract University real estate services

Metropolitan Tract Portfolio



| Unico Portfolio | | Olympic Hotel | | Cobb Building | | Rainier Tower Sublease | |
|-------------------|------------|--------------------|-----------|-------------------|-----------|------------------------|------------|
| Rainier Tower | 569,155 | Luxury Hotel Rooms | 450 | Residential Units | 91 | Sublease Space | 379,463 |
| Financial Center | 339,527 | Office Space | 15,500 | Retail Space | 18,171 | Lease Expiration | 10/31/2014 |
| Puget Sound Plaza | 274,885 | Retail Space | 28,000 | Lease Expiration | 3/22/2050 | Annual Revenue | \$1M (net) |
| IBM Building | 225,129 | Parking Stalls | 787 | Annual Revenue | \$200K | | |
| Skinner Building | 193,672 | Lease Expiration | 10/1/2040 | | | | |
| Total Office | 1,602,368 | Annual Revenue | \$3M | | | | |
| Retail Space | 141,806 | | | | | | |
| Parking Stalls | 744 | | | | | | |
| Lease Expiration | 10/31/2014 | | | | | | |
| Annual Revenue | \$16.5M | | | | | | |

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

2012–13 Residence Hall, Single Student Apartment and Family Housing Rate and Dining Plan AdjustmentsRECOMMENDED ACTION

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents approve the proposed 2012–13 room/apartment and dining rates for the residence halls, single student apartments and Family Housing, collectively termed the Housing and Dining System (System), making the proposed rates effective July 1, 2012.

The proposed residence hall room and dining rates for 2012–13 represent a net increase of 4.1 percent (\$303), from \$7,350 in 2011–12 to \$7,653 in 2012–13, for first-year students with the most common room type and minimum required dining plan (a traditional double room* with the Level 1 dining plan). For students returning to on-campus housing for 2012–13, the proposed rates represent a 4.2 percent (\$303) increase, from \$7,215 in 2011–12 to \$7,518 in 2012–13 considering the most common room type and minimum required dining plan (a traditional double room with the Level RR dining plan). The proposed rates for a standard double room compare favorably with the same room type at other higher education institutions, which were surveyed in February 2012 (attachment 1).

**A traditional double room is defined as a double-occupancy bedroom with access to a bathroom shared with hall-mates.*

BACKGROUND**1. Room Rates**

The proposed room rates reflect an increase of 5.5 percent for residence halls and most single student apartments, 3.3 percent in four-person apartments in Cedar Apartments and 3 percent for Family Housing. For the residence halls, the rate for a traditional double room represents an increase of \$276 for the academic year (attachment 2). For the single student apartment academic year contract, the increase is \$357; for single student apartments on a month-to-month lease for 11.5 months, the increase ranges from \$32-56 per month depending on unit size (attachment 3). For Family Housing, the increase ranges from \$22–28 per month depending on unit size and location (attachment 4). A breakdown of the expense increases are shown below along with further detail of the line items in sections A and B.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

2012–13 Residence Hall, Single Student Apartment and Family Housing Rate and Dining Plan Adjustments (continued, p. 2)

| | <u>Residence Halls</u> | <u>Single Student Apartments</u> | <u>Family Housing</u> |
|---|----------------------------|--|---------------------------|
| A1. Operational Increases | 1.8% | 1.8% | 2.5% |
| A2. Utilities—Telecom, Power, Waste, Water | 1.7% | 1.7% | .5% |
| B. Housing Master Plan (<i>approved March 2008</i>) | <u>2%</u> | <u>2%</u> | <u>0%</u> |
| Total Room Rate Increase | 5.5% | 5.5% | 3% |

The practice of maintaining Family Housing rates below those of the private market is reflected in this recommendation (attachment 4).

A1 and A2. Operational Increases and Utilities

The Department of Housing & Food Services (HFS) anticipates a 3 percent increase in normal operating expenses during fiscal year 2012–13. This anticipated increase is higher than the projected 1.6 percent increase given in the Seattle Consumer Price Index for 2012 (*Washington Economic and Revenue Forecast*, November 2010, Office of the Forecast Council), for the reasons cited below.

Compensation requirements including mandated step increases for contract classified staff, minimum wage increases, staff organizational changes, estimated benefit load changes, and room and dining compensation changes are covered in this proposal. Minimal increases have been included for contractual increases in supplies and services.

The portion of the rate increase associated with telecommunications, electricity, water and waste was based on utility forecasts from University of Washington Information Technology (UW-IT), UW Power Plant, UW Recycling and Solid Waste, and the City of Seattle, which range from 0 percent to 15 percent depending on the utility. Utilities account for approximately 23 percent of the housing budget.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

2012–13 Residence Hall, Single Student Apartment and Family Housing Rate and Dining Plan Adjustments (continued, p. 3)

B. Housing Master Plan

In March 2008, the Regents approved an annual 2 percent increase for the Housing Master Plan. The 2 percent increase in rates reflects the annual rate increase needed to sustain the new debt load to be incurred in developing new student housing. The 2 percent increase will be reviewed in later phases of the Housing Master Plan and will be discontinued when rates are sufficient to maintain minimum debt service coverage and operating reserve requirements.

Two new residence halls, Elm and Alder, will open with the same rates as 2012–13 Poplar Hall.

2. Dining Rates

HFS is proposing a 1.2 percent increase in all dining levels (attachment 5). This increase covers compensation requirements as noted above in sections 1.A1 and 1.A2.

3. Reserve Requirements and Debt Service Coverage Ratios

The recommended rates will allow the System to remain financially stable and meet its external bond covenant obligations. Under provisions of the bond resolution, the System must maintain a ratio of net revenues to annual debt service of at least 1.25:1. Based on the proposed rate schedules and anticipated expenditures, coverage for the System for 2012–13 would exceed this threshold.

The recommended rates increase System reserve balances to meet minimum requirements under existing external bond covenants and ILP financing agreements. The System is forecast to achieve a fund balance of \$20.3 million on June 30, 2013, including a total reserve requirement of approximately \$13.9 million. The budget supported by the proposed rates allows HFS to achieve this fund balance.

4. Consultation with Students

On January 30, 2012, the operating budget and the need for adjustments to housing and dining rates were discussed with the budget subcommittee of the Residence Hall Student Association (RHSA). On February 1, 2012, the housing and dining rates were discussed with the RHSA General Council including representatives from residence halls and single student apartments. Letters

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

2012–13 Residence Hall, Single Student Apartment and Family Housing Rate and Dining Plan Adjustments (continued, p. 4)

detailing the rate proposal were sent to all residence hall and single student apartment residents on February 1, 2012.

On February 1, 2012, letters were sent to all Family Housing apartment residents informing them of the proposed rates and inviting them to community meetings on February 8, 2012.

On February 6, 2012, the proposal was discussed at Hall Council and single student apartment meetings with HFS staff available to answer questions.

On February 8, 2012, a community meeting was held at Blakeley Village for all residents of Family Housing.

REVIEWS AND APPROVALS

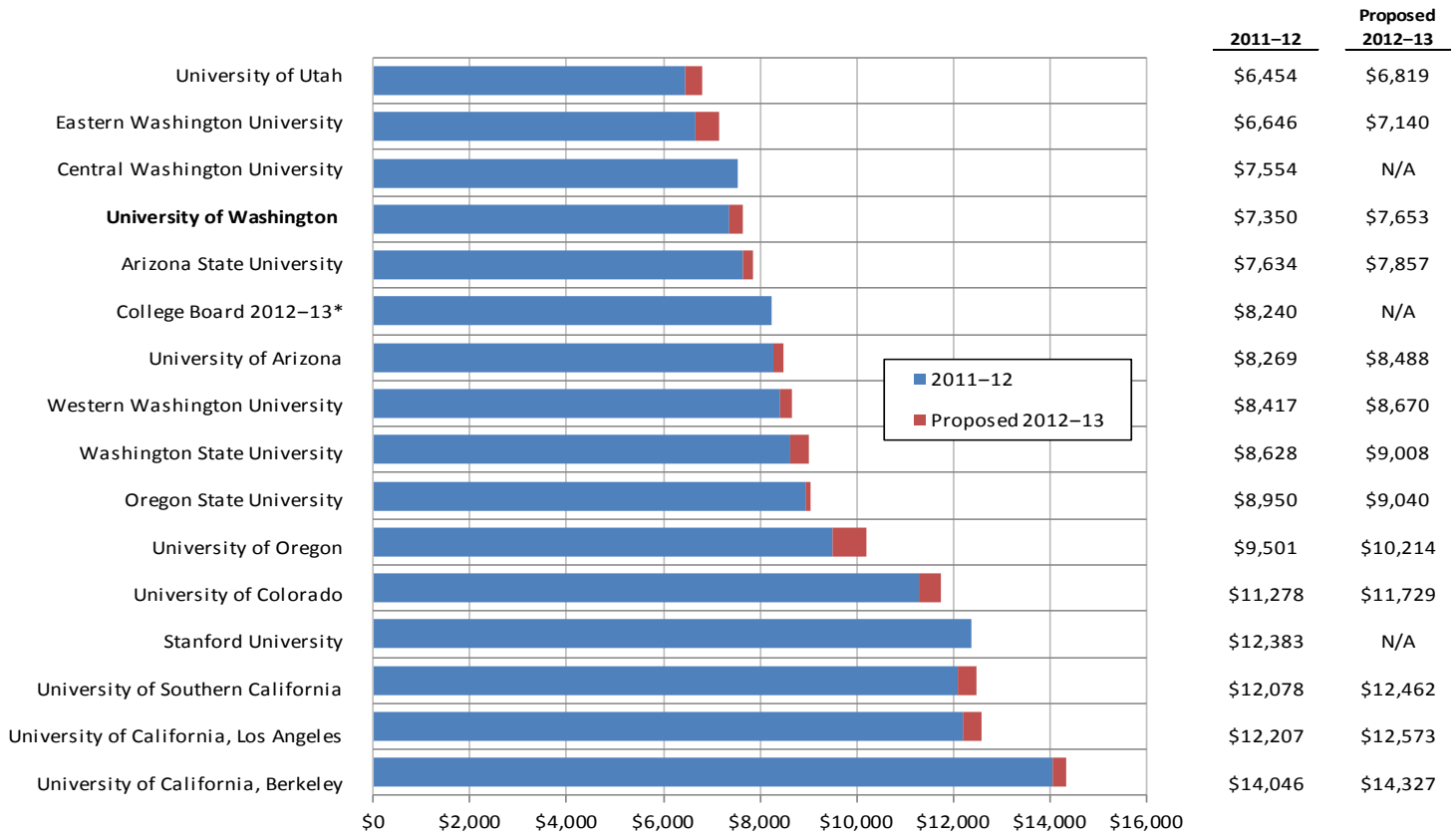
On February 8, 2012, RHSA voted to endorse the rate proposal. These proposed adjustments have also been discussed with the presidents of the UW Graduate and Professional Student Senate and the Associated Students of the UW as well as the Student Regent. The Vice President and Vice Provost for Student Life has reviewed and approved this recommendation.

Attachments

1. Room and Dining Rates of Comparable Universities
2. Proposed 2012–13 Residence Hall Academic Year Rates
3. Proposed 2012–13 Single Student Apartment Monthly Rental Rates
4. Proposed 2012–13 Family Housing Apartment Monthly Rental Rates
5. Proposed 2012–13 Academic Year Dining Rates

UNIVERSITY OF WASHINGTON
Department of Housing & Food Services

**ROOM AND DINING RATES OF COMPARABLE UNIVERSITIES
PAC-12 AND WASHINGTON PEER UNIVERSITIES**



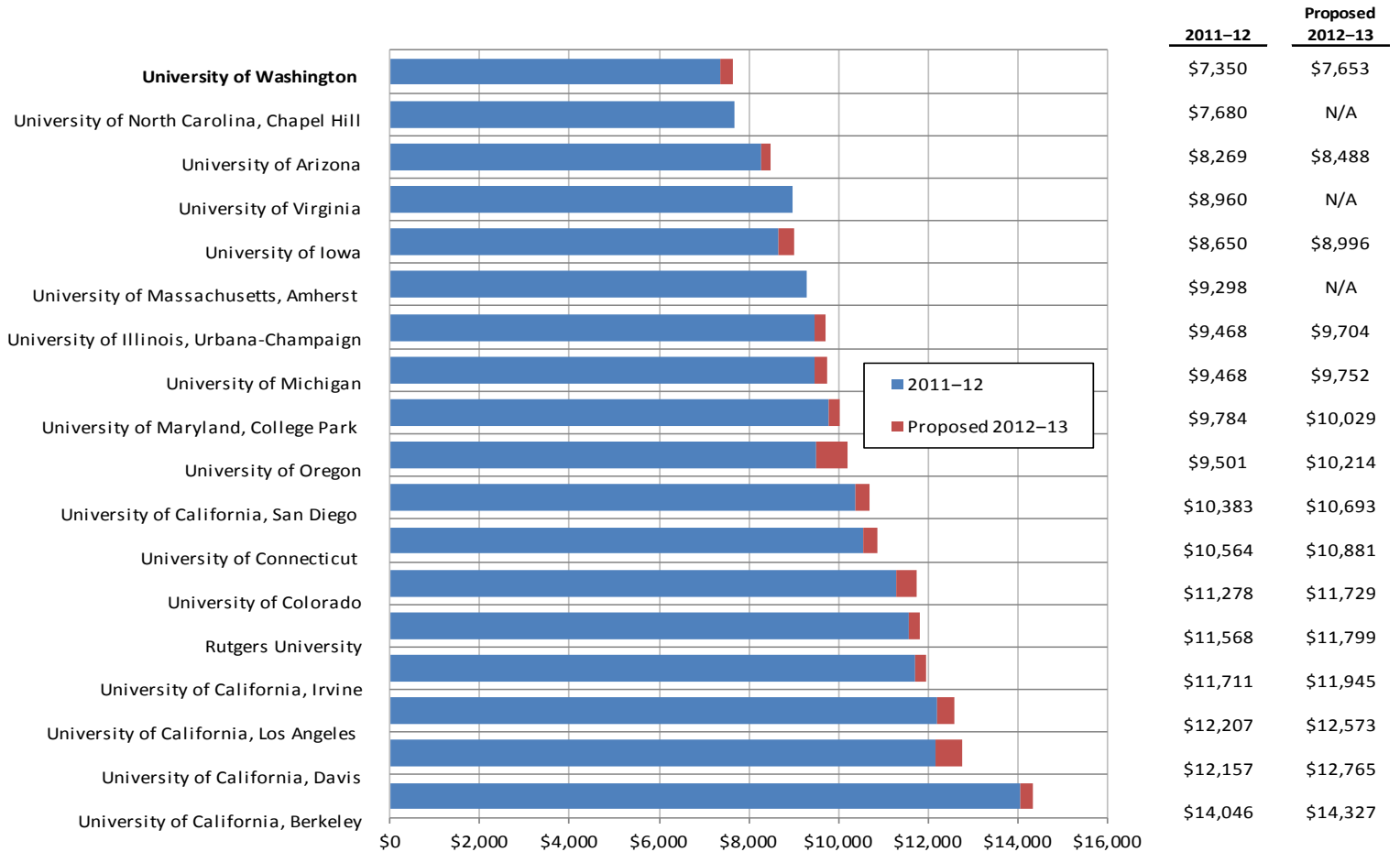
For comparative purposes, room costs for the schools named above are shown at the double room rate. Board plans vary depending on the types of programs offered. The board costs shown above reflect fixed meal plans ranging from approximately 9-16 meals per week (or an equivalent level on a point system) unless a higher minimum meal plan is required. The amount of board included for new residents at the University of Washington is the Level 1 Dining Plan (\$2,337 for 2012-13).

* Trends in College Pricing 2012, College Board

N/A: Not available at time of survey.

UNIVERSITY OF WASHINGTON
Department of Housing & Food Services

**ROOM AND DINING RATES OF COMPARABLE UNIVERSITIES
OFM AND GLOBAL CHALLENGE UNIVERSITIES**



For comparative purposes, room costs for the schools named above are shown at the double room rate. Board plans vary depending on the types of programs offered. The board costs shown above reflect fixed meal plans ranging from approximately 9-16 meals per week (or an equivalent level on a point system) unless a higher minimum meal plan is required. The amount of board included for new residents at the University of Washington is the Level 1 Dining Plan (\$2,337 for 2012-13).

N/A: Not available at time of survey.

UNIVERSITY OF WASHINGTON
Department of Housing & Food Services

**PROPOSED 2012–13 RESIDENCE HALL ACADEMIC YEAR RATES
INCLUDING DINING ALTERNATIVES**

| | <u>Room Type¹</u> | | | |
|--|------------------------------|---------------|---------------|-----------------------------------|
| | <u>Triple²</u> | <u>Double</u> | <u>Single</u> | <u>Double w/ Private Bath</u> |
| Academic Year Room Rate | \$4,260 | \$5,316 | \$6,534 | \$7,992 |
| Husky Card Deposit ³ | 105 | 105 | 105 | 105 |
| Level RR Dining Deposit | 2,202 | 2,202 | 2,202 | 2,202 |
| Total Room, Husky Card and Level RR Dining Deposit | 6,567 | 7,623 | 8,841 | 10,299 |
| Level 1 Dining Deposit | 2,337 | 2,337 | 2,337 | 2,337 |
| Total Room, Husky Card and Level 1 Dining Deposit | 6,702 | 7,758 | 8,976 | 10,434 |
| Level 2 Dining Deposit | 2,670 | 2,670 | 2,670 | 2,670 |
| Total Room, Husky Card and Level 2 Dining Deposit | 7,035 | 8,091 | 9,309 | 10,767 |
| Level 3 Dining Deposit | 3,006 | 3,006 | 3,006 | 3,006 |
| Total Room, Husky Card and Level 3 Dining Deposit | 7,371 | 8,427 | 9,645 | 11,103 |
| Level 4 Dining Deposit | 3,339 | 3,339 | 3,339 | 3,339 |
| Total Room, Husky Card and Level 4 Dining Deposit | 7,704 | 8,760 | 9,978 | 11,436 |
| Level 5 Dining Deposit | 4,008 | 4,008 | 4,008 | 4,008 |
| Total Room, Husky Card and Level 5 Dining Deposit | 8,373 | 9,429 | 10,647 | 12,105 |
| Level 6 Dining Deposit | 5,373 | 5,373 | 5,373 | 5,373 |
| Total Room, Husky Card and Level 6 Dining Deposit | 9,738 | 10,794 | 12,012 | 13,470 |

¹ Over 90 percent of residence hall rooms are included in these room types. Limited other room types are available, such as super singles and apartment space converted for use in the residence hall system.

² A triple is a room built to accommodate two residents but has been retrofitted to accommodate a third resident.

³ A \$105 Husky Card deposit is required of all residents and is refundable if not used.

UNIVERSITY OF WASHINGTON
Department of Housing & Food Services

**PROPOSED 2012–13 SINGLE STUDENT APARTMENT
MONTHLY RENTAL RATES**

| <u>Unit</u> | <u>Contract Period</u> | <u>Current Rate</u> | <u>Proposed 2012–13 Rate</u> |
|---|------------------------|---------------------|------------------------------|
| Stevens Court A–D Four & Six Bedroom | Academic Year | \$6,492 | \$6,849 |
| Stevens Court J & M Four & Six Bedroom | Month to Month | 738 | 778 |
| Cedar Apartments | | | |
| Studio | 11.5 Months | 1,011 | 1,067 |
| Two Bedroom | 11.5 Months | 979 | 1,032 |
| Four Bedroom | 11.5 Months | 979 | 1,011 |

ATTACHMENT 3

UNIVERSITY OF WASHINGTON
Department of Housing & Food Services

**PROPOSED 2012–13 FAMILY HOUSING APARTMENT
MONTHLY RENTAL RATES**

| <u>Unit</u> | <u>Current Rate</u> | <u>Proposed 2012–13 Rate</u> | <u>2011 Private Market Rent¹</u> | <u>Percentage Below Market</u> |
|-------------------------|-------------------------|--------------------------------------|---|--|
| Laurel/Blakeley Village | | | | |
| Two Bedroom | \$861 | \$887 | \$1,397 | 37% |
| Three Bedroom | 948 | 976 | No identical product | 45% below 3 Br/1+ Bath |
| Stevens Court J & M | | | | |
| One Bedroom | 831 | 856 | 1,185 | 28% |
| Small One Bedroom | 745 | 767 | No identical product | 18% below Studio |

¹ Source for private market rent: *Apartment Insights Washington*, fourth quarter, 2011. Average rents for Capitol Hill and University District/North Area.

UNIVERSITY OF WASHINGTON
Department of Housing & Food Services

PROPOSED 2012–13 ACADEMIC YEAR DINING RATES

| Residential Dining Plan | 2011–12 Cost | Proposed 2012–13 Cost | Annual Increase | 2012–13 Value | Plan Bonus |
|------------------------------------|-------------------------|--------------------------------------|----------------------------|--------------------------|-----------------------|
| Level RR | \$2,175 | \$2,202 | \$27 | \$2,202 | 0% |
| Level 1 | 2,310 | 2,337 | 27 | 2,406 | 3% |
| Level 2 | 2,640 | 2,670 | 30 | 2,775 | 4% |
| Level 3 | 2,970 | 3,006 | 36 | 3,127 | 4% |
| Level 4 | 3,300 | 3,339 | 39 | 3,507 | 5% |
| Level 5 | 3,960 | 4,008 | 48 | 4,209 | 5% |
| Level 6 | 5,310 | 5,373 | 63 | 5,655 | 5% |

ATTACHMENT 5

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**Housing and Food Services (HFS) Housing Phase I and II Status, Master Plan Update, and Phase III Project ConceptINFORMATION

The purpose of this presentation is to provide an update on the Housing and Food Services Housing Master Plan, the status of the Student Housing Phase I and II projects, and Phase III project concept. This update is for information only.

BACKGROUND

The University of Washington has a goal of providing quality housing for its students and encouraging on-campus residency. Residential on-campus housing provides a community of young scholars immersed in a carefully structured living and learning environment with the opportunity to mature and be successful in their educational pursuits.

To achieve this goal, Housing and Food Services (HFS) developed a comprehensive Housing Master Plan that proposes to add approximately 2,365 new beds over a ten-year period with a total project budget of approximately \$850 million. The Plan was first presented to the Board of Regents (BOR) in March 2008, and identified several crucial issues with student housing at the University. These include extensive deferred maintenance needs in the current stock of mid-20th century high-rise residence halls; the need for additional beds to alleviate the overcrowding in existing student housing facilities; and a demand for on-campus residency from upper division undergraduate and graduate students. The Master Plan has been updated to address the need to accommodate increased out-of-state and international enrollments.

The individual projects in the Master Plan are sequenced to achieve three specific objectives: 1) to alleviate existing overcrowding; 2) to provide the surge space necessary to accommodate renovation or replacement of the existing residence halls; and 3) to increase the number of new beds to respond to student demand. The phased implementation of the housing plan, in turn, provides for managing project risk through the use of off-ramps (based on expected student occupancy) at key points throughout each phase of implementation.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Housing and Food Services (HFS) Housing Phase I and II Status, Master Plan Update, and Phase III Project Concept (continued p. 2)

PHASE I PROJECT STATUS:

Phase I of the Master Plan was approved by the BOR in May 2009 and will provide a total of 1,650 new student apartment and residence hall beds at a project budget of \$162 million. Phase I includes four sites that are being developed in pairs. The first pair, Cedar Apartments and Poplar Hall, were completed on schedule and occupied at the start of Autumn Quarter 2011. The second pair, Elm and Alder Halls, is approximately eighty percent complete, and are scheduled for occupancy at the start of Autumn Quarter 2012.

PHASE II PROJECT STATUS:

Phase II of the Master Plan was approved by the BOR in February 2011 at a project budget of \$257 million; it will replace Mercer and Lander Halls and proposes to construct Madrona Apartments, previously known as Site 30W. Mercer Court (930 beds) started construction in August 2011 with occupancy scheduled for the start of Autumn Quarter 2013. Lander Hall (640 beds) construction is planned to start June 2012 with occupancy of the dining facilities in Autumn Quarter 2013 and occupancy by students at the start of Winter Quarter 2014. The Madrona Apartments (350 beds) design phase has not yet started. These projects will add 1,920 new and replacement beds for a net addition of 852 beds (from 2010 base line) after accounting for the elimination of overcrowding and the vacating of Terry Hall for renovation as part of Phase III.

MASTER PLAN REFINEMENTS:

Since the June 2011 BOR presentation, HFS has reviewed the Master Plan to respond to continued strong student demand for housing and consider alternatives to meet program needs and take advantage of schedule opportunities. The proposed refinements include: 1) replacing the Terry Hall renovation and the addition to Terry Hall with a new Terry Hall; 2) constructing double occupancy bedrooms with a private bathroom in Terry Hall instead of the planned apartments in the Terry Hall Addition; 3) completing the construction of Lander, Maple (previously known as New Center) and Terry Halls in three years instead of the planned four years; and 4) postponing the development of Madrona Apartments to a later phase, which can be executed as demand dictates or the planned beds may be incorporated into the north campus residence halls.

Attachment 1 shows the sequencing of buildings and projected annual bed counts (fiscal year basis) presented to the BOR at the last Master Plan update in

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Housing and Food Services (HFS) Housing Phase I and II Status, Master Plan Update, and Phase III Project Concept (continued p. 3)

November 2010; attachment 2 shows the revised sequencing and bed counts. This revised project sequencing maintains the same overall project budget and debt financed amount as estimated in the original Master Plan, with an estimated overall project budget of approximately \$844 million.

After additional building investigations and code reviews it was determined that the cost of renovating Terry Hall exceeded the cost of constructing a new residence hall on a square foot basis. By redeveloping the entire site west of Lander Hall with Maple Hall and a new Terry Hall it is possible to achieve the desire of approximately 1,750 beds. This development achieves the desired program using all new construction of five floors of wood-framed construction over two or three floors of concrete.

The Terry Hall Addition was proposed as apartments. The redevelopment of Terry Hall will construct double occupancy units with a private bathroom with only a small number of apartments. There is a strong demand for residence hall style units. Residence hall style units take less square footage than apartments, allowing the redevelopment of Terry Hall and still achieving the desired number of beds.

With this revision, the total proposed net new beds in the Master Plan is now estimated at 2,195; this is very close to the original proposal of 2,365 net new beds and exactly the same as the Master Plan schedule of November 2010. The overall project budget is estimated at \$844 million. HFS will continue to examine the feasibility of increasing density in one or more future projects in order to meet the overall goal of 2,365 net new beds.

With the proposed replacement of Terry Hall, a predesign study is ongoing to study the siting, massing, and program configuration of Maple and Terry Halls. This study effort is anticipated to be complete in early summer of 2012.

An additional refinement to the Master Plan is to complete the construction of the Lander, Maple and Terry Halls in three years instead of the planned four years. Changes in the Alternative Public Works law allowing the hiring of the electrical, mechanical, and plumbing subcontractors during the design phase helps to shorten the construction duration for each project. Coupled with the decision to move students from Terry Hall to the completed Lander Hall at the start of Winter Quarter 2014 allows construction to start on Maple and Terry Halls in Winter 2014 with occupancy in Autumn quarter 2015, one year earlier than planned. Reducing the overall construction schedule has significant potential savings in

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Housing and Food Services (HFS) Housing Phase I and II Status, Master Plan Update, and Phase III Project Concept (continued p. 4)

escalation costs of \$4.5 to \$14 million, depending upon the timing of construction for Madrona Apartments. This will allow for the renovation or redevelopment of the north campus residence halls, McMahon, Haggett, McCarty, and Hansee to start a year earlier than planned.

The design and construction of the Madrona Apartments is being postponed as alternatives for the north campus housing are considered. Madrona Apartments may be constructed at any future date depending upon demand. It is located on an existing parking lot, so its construction is independent of other projects.

The Master Plan for the north campus housing anticipated renovation of the existing mid-20th century residence halls. Based upon the results of the renovation costs of Lander and Terry Halls, HFS with the assistance of Pfeiffer Partners Architects, is performing a predesign study of the north campus residence halls to explore the potential for replacement of McMahon, Haggett, and McCarty Halls. Hansee Hall with its significant architectural character will remain as a renovation project. The study will also consider the feasibility of constructing additional residence beds in the north campus area instead of the planned Madrona Apartments project on Site 30W. This study will be substantially complete in early summer of 2012.

FUTURE PHASES:

Phase III

Phase III encompasses the replacement of the 1101 Café (situated between Terry and Lander Halls) with a new residence hall named Maple Hall and a new Terry Hall. Phase III has an estimated project budget of \$133 million. Phase III previously included the renovation of McMahon Hall. McMahon has been moved into Phase IV with the rest of the North Campus buildings.

Maple Hall: This project will replace the existing 1101 Café building with a new eight-story building offering approximately 700 - 750 new student beds in a suite configuration with two beds and a private bathroom for each unit. The project also includes a parking garage under Maple Hall connected to Lander Hall.

Terry Hall Replacement: The new Terry Hall will provide approximately 400 - 450 residence hall beds in a suite configuration with two beds and a private bathroom for each unit.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Housing and Food Services (HFS) Housing Phase I and II Status, Master Plan Update, and Phase III Project Concept (continued p. 5)

Phase IV

Phase IV encompasses the renovation or redevelopment of the remaining residence halls over the latter years of the Housing Master Plan. These include McMahan Hall (1,039 beds), Haggett Hall (730 beds), McCarty Hall (560 beds), and Hansee Hall (300 beds). Phase IV has an estimated project budget of \$274.5 million.

Phase V

Phase V will encompass either Madrona Apartments on Site 30W or the beds will be constructed as new residence hall beds as part of the north campus redevelopment. Phase V has an estimated project budget of \$71 million.

Each phase is assumed to be financially independent and the revised plan will not incur debt above the level assumed in the Housing Master Plan. As with Phases I and II, the Treasury Office will conduct a detailed financial analysis of each phase and recommend project off-ramps at key points for managing risk. HFS will work closely with the University's Capital Resource Planning Office to ensure alignment with comprehensive institutional capital planning priorities.

The revised plan does not preclude HFS from exercising project scheduling flexibility in response to unforeseen conditions. Construction of future phases will be guided by demand and financial feasibility in order to avoid excess capacity in the student housing system.

Continued implementation of the Housing Master Plan is critical to addressing the over-crowding that currently exists in the University's student housing system, renovating out-of-date facilities, and supporting the University's enrollment goals by providing more students with the option of living on-campus. HFS continues to collect and analyze data that guide decisions pertaining to demand, design, costs, services, and amenities. National, regional, and local trends are considered carefully and students have been consulted throughout the master plan development process. The current schedule of events capitalizes on market conditions and is supported by current and projected student demand.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Housing and Food Services (HFS) Housing Phase I and II Status, Master Plan Update, and Phase III Project Concept (continued p. 6)

PHASE III PROJECT SCHEDULE:

Phase III (Maple Hall)

| | |
|---------------------|----------------------------|
| Architect selection | January 2010 |
| Predesign | March 2010 – June 2012 |
| Design | July 2012 – September 2013 |
| Construction | November 2013 – July 2015 |
| Occupancy | August 2015 |

Phase III (Terry Hall)

| | |
|---------------------|----------------------------|
| Architect selection | January 2010 |
| Predesign | March 2010 – June 2012 |
| Design | July 2012 – September 2013 |
| Construction | January 2014 – July 2015 |
| Occupancy | August 2015 |

PHASE III PROJECT BUDGET AND FUNDING:

Housing and Food Services is funding the predesign and early portion of the schematic design for Phase III with operating reserves. Expenses are estimated at \$2.5 million. The University's Internal Lending Program will provide project financing. Repayment will be from student housing rents. The following represents preliminary total project costs for Phase III:

| | |
|------------------------|------------------------|
| Phase III - Maple Hall | \$ 93.0 million |
| Phase III - Terry Hall | \$ 40.0 million |
| <hr/> TOTAL | <hr/> \$ 133.0 million |

FUTURE REGENT ACTION

At the June 2012 BOR meeting, HFS will bring a proposal to reduce the scope and budget for Phase II by \$62.0 million to a new budget of \$195.0 from the previously approved \$257.0 million. This action will reflect the postponing of Madrona Apartments to a later phase. Approval of the project budget and funding approval for Phase III will also be requested. The Treasury Office will complete a detailed financial analysis of these projects prior to proposed BOR action. The financial analysis tests for the independent financial feasibility of each phase. The financing plan for Phase III will include an off-ramp for the projects before proceeding with construction.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Housing and Food Services (HFS) Housing Phase I and II Status, Master Plan Update, and Phase III Project Concept (continued p. 7)

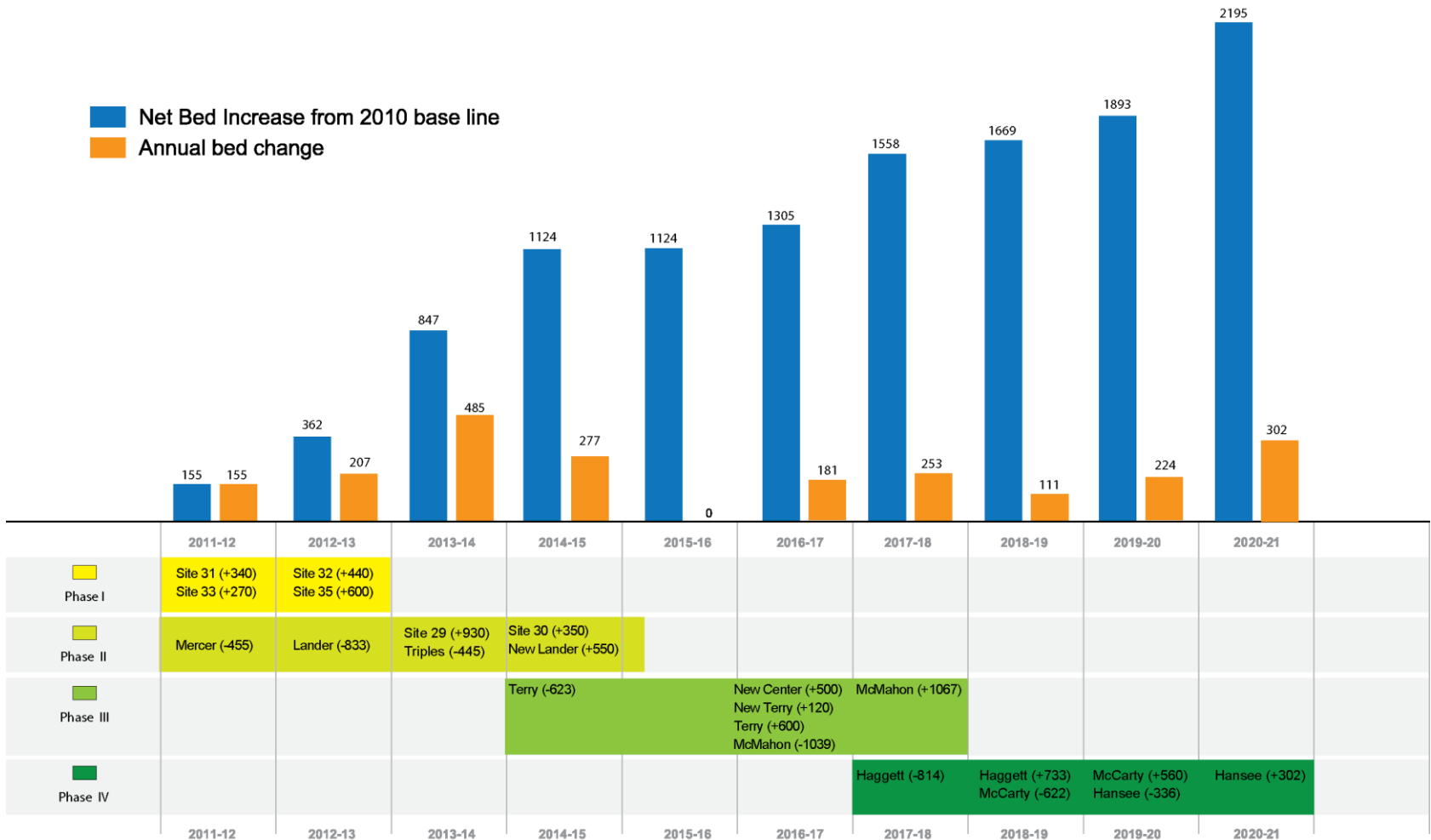
PREVIOUS REGENT ACTIONS

- January 2010 – Terry and Lander Halls architect appointment approved, GC/CM alternative public works contracting approved, and delegation to award a construction contract
- June 2010 – Mercer Hall Site and Site 30W architect appointment approved, GC/CM alternative public works contracting approved, and delegation to award a construction contract
- February 2011 Mercer Hall, Lander Hall Replacement, and Site 30W (Madrona Apartments) projects approved debt funding and project budgets

Attachments

1. Housing Master Plan Schedule November 2010
2. Housing Master Plan Schedule March 2012

Housing Master Plan Schedule November 2010



Housing Master Plan Schedule March 2012



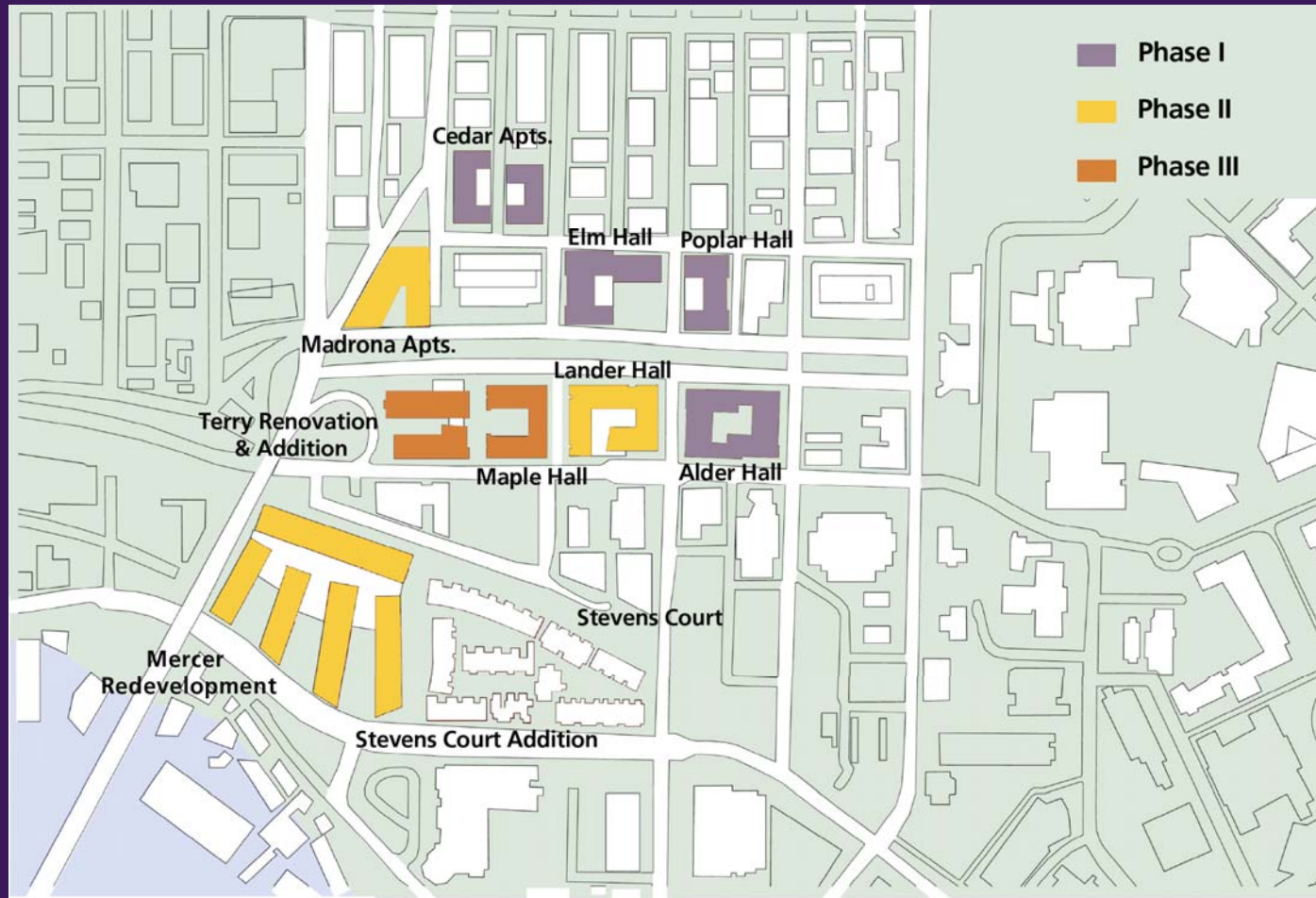
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HFS Housing Master Plan Update

Board of Regents

March 8, 2012

West Campus Phase I, II and III - Current

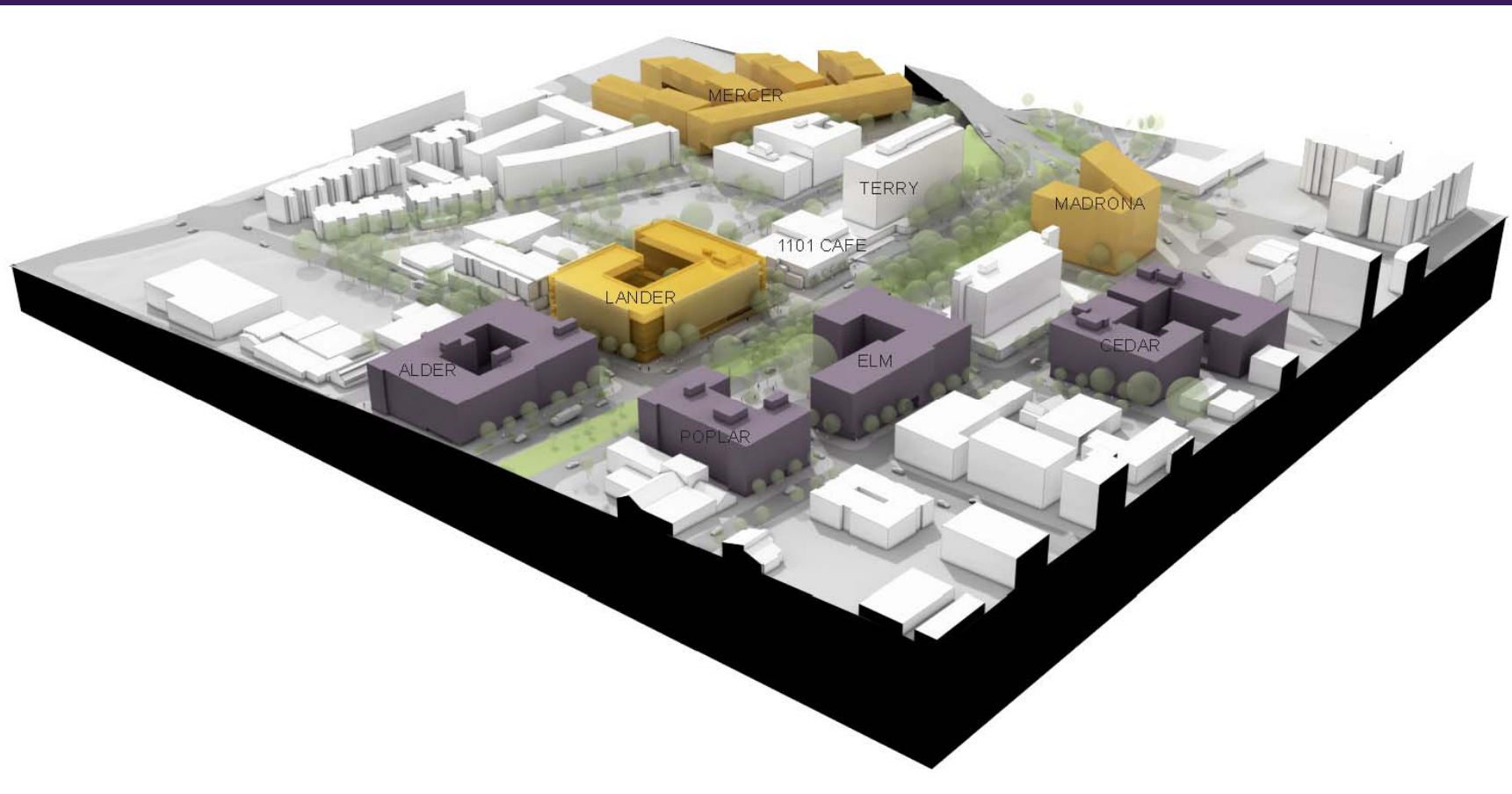


West Campus: Before *Phase I*



West Campus: New Lander

Phase I and II



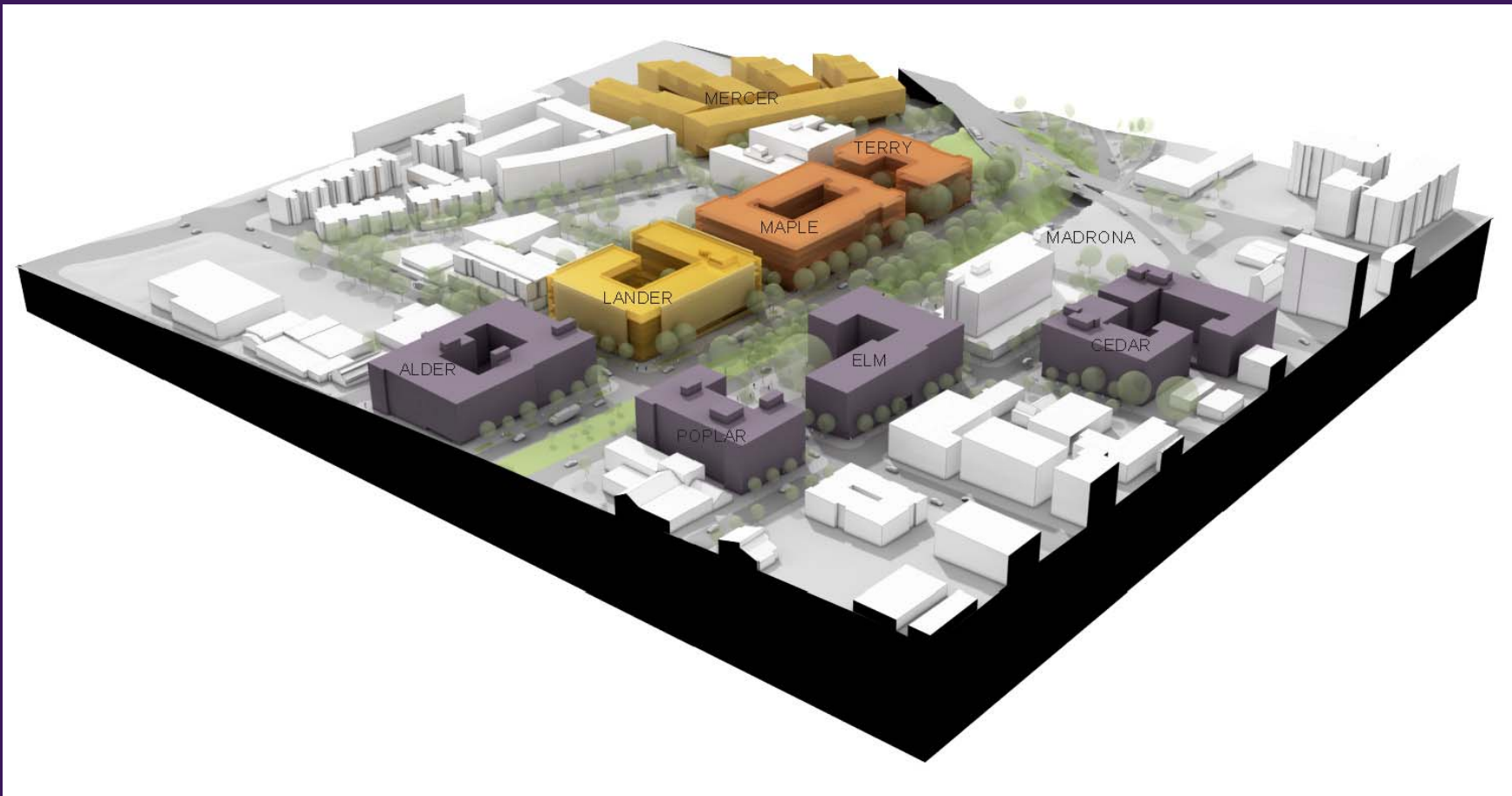
West Campus: Terry Renovation

Phase I, II and Current Phase III

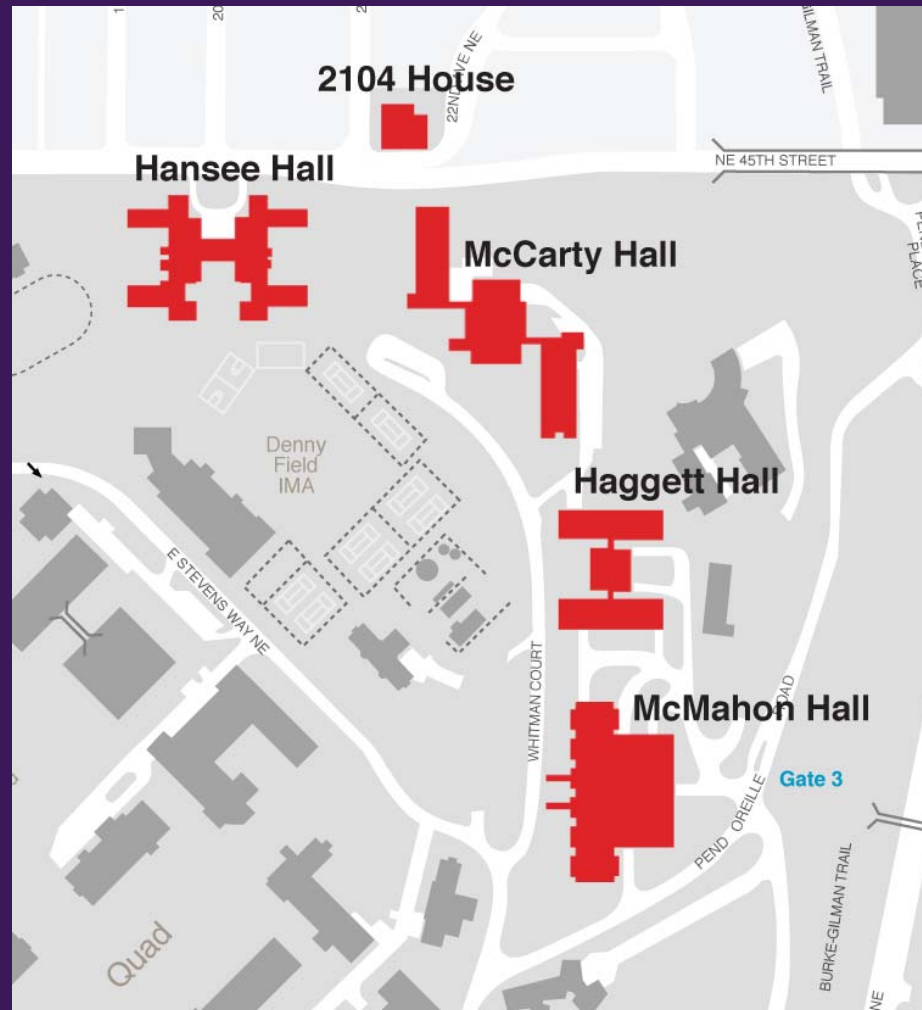


West Campus: Future

Phase I and Proposed Phase II and III



North Campus Residence Halls

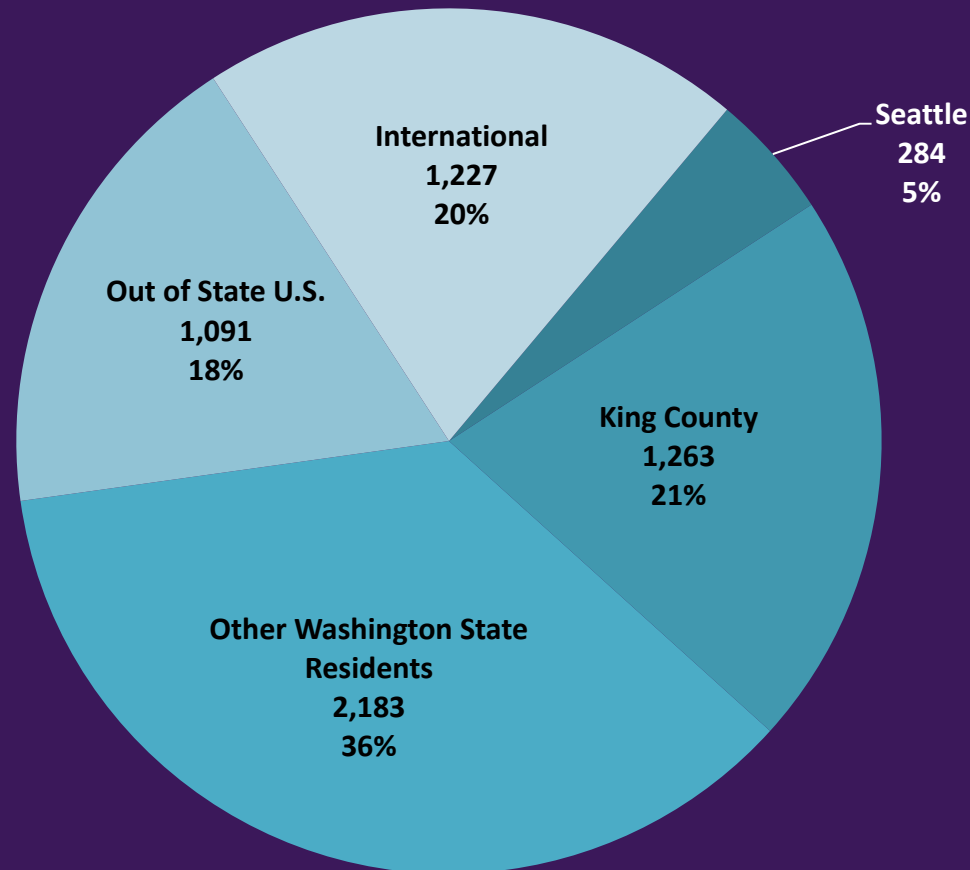


Housing Project Budgets

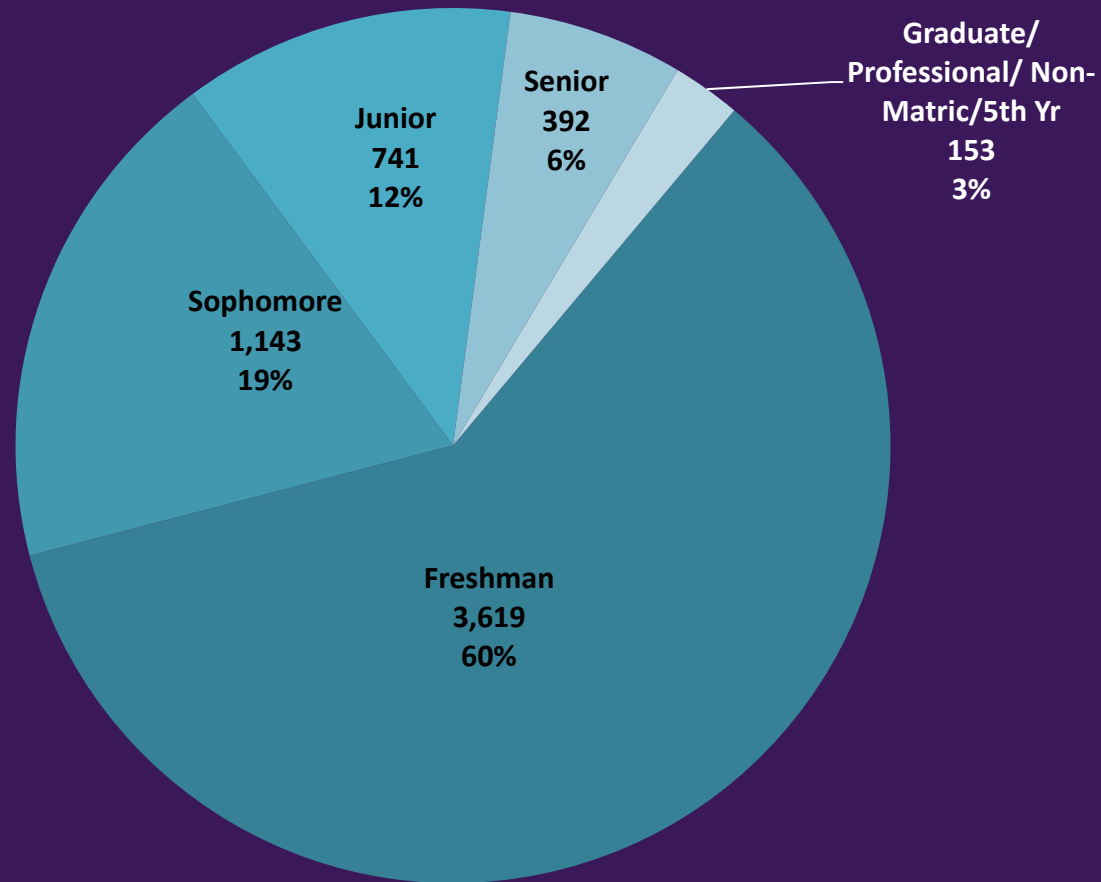
| Authorized to Date | |
|--------------------|--------|
| Phase I | \$164M |
| Phase II | 257M |
| | <hr/> |
| | \$421M |

| Proposed Revisions | |
|--------------------|-------------|
| Phase I | \$164M |
| Phase II | 195M |
| Phase III | <u>133M</u> |
| | \$492M |

Autumn 2011 Residence Hall Population by Permanent Address



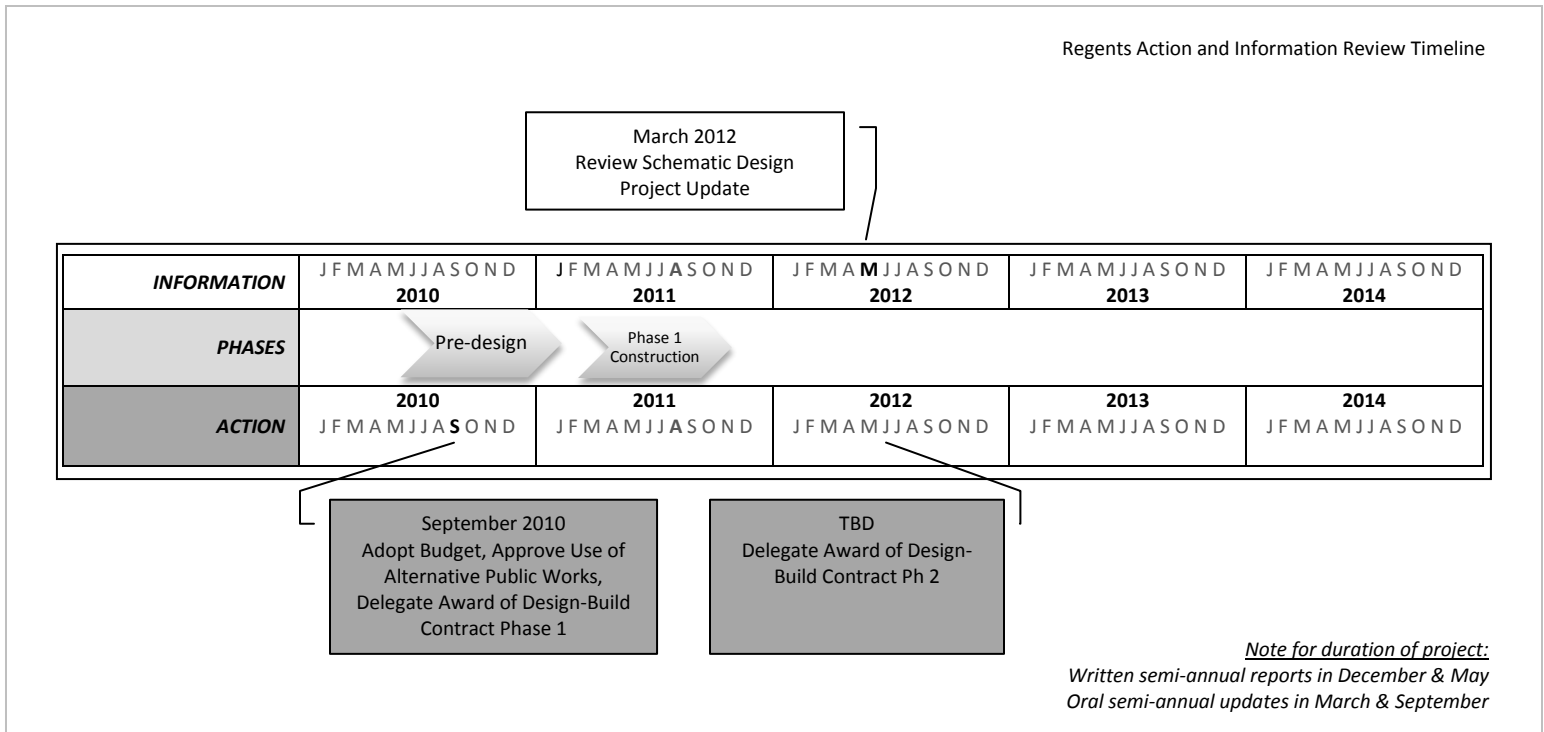
Autumn 2011 Residence Hall Population by Class



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Husky Ballpark Project – Review Schematic Design and Project Update



INFORMATION:

The purpose of this presentation is to review the Schematic Design and provide an update on the project. This presentation is for information only.

BACKGROUND:

This Design-Build project is separated into two phases: Phase 1 Team Building and Phase 2 Grandstands. The Design-Build selection process, completed in December 2010 with Architectural Commission recommendation, resulted in the selection of the team of Bayley Construction and SRG Architects and a design for both phases including a corresponding cost. The Bayley Construction-SRG Architects team was given a notice to proceed for the Phase 1 Team Building only. The construction of the Phase 1 Team Building was completed and occupied in February 2012.

Intercollegiate Athletics is proceeding with the design and permitting for the Phase 2 Grandstands. This work includes: completing the documentation and applying for the Master Use Permit; completing the design and construction

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Husky Ballpark Project – Review Schematic Design and Project Update (continued p. 2)

drawings; and applying for the Building Permit. Though funding for the Phase 2 Grandstands is not in place yet, Intercollegiate Athletics will finalize the design, verify the final construction costs and have the project ready to start construction. This work is estimated to cost \$950,000 and funding will be from Intercollegiate Athletics reserves.

Funding for construction of the Phase 2 Grandstands is still to be identified and it is anticipated to be a combination of department reserves, department revenues, and donor funding. If applicable, proposals for all naming opportunities will follow the approval process described in the current Facilities and Spaces Naming Policy.

Prior to initiating construction of the Phase 2 Grandstands, we will return for approval of funding and a donor naming opportunities plan, if appropriate,

PROJECT DESCRIPTION:

The Husky Ballpark field was relocated in 1995 to its current location on the east campus, and a new playing field with an artificial infield surface was constructed. Over the years a number of improvements have been added: field lighting; an enclosed practice batting facility; upgraded infield playing surface; dugouts; and batter's eye. Facilities for the coaches and players have remained off site in the Graves Annex building and the Hec Edmundson Pavilion. Spectator facilities consist of "temporary" wooden bleachers, portable toilets, a small concessions trailer and gravel walking surface. Attempts to build a proper grandstand with adequate team and spectator facilities have not been successful, and the overall ballpark, though having probably the best physical location in the Pac 12, is considered one of the worst overall ballparks.

PROJECT SCOPE:

The Husky Ballpark Project will add onto the present playing field in its current location. The project is envisioned as two phases. Phase 1 Team Building, completed in February 2012, constructed a 9,000 gross square feet two-story building located adjacent to the right field foul line to provide a home for the baseball team. Included are a team locker room, training room, showers and toilets, meeting rooms, offices for coaches, locker room for umpires, an elevator and a field-viewing deck.

Phase 2 Grandstand will construct facilities for spectators and press located behind home plate and extending down each foul line. Included will be 2,500 to

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Husky Ballpark Project – Review Schematic Design and Project Update (continued p. 3)

3,200 chair-back seats including a partial roof; enclosed viewing suites; a press box; home and visitor dugouts; ticketing office, concessions, public restrooms; site development including grading, paving, drainage, fencing, utilities, lighting, and signage.

SCHEDULE:

| | |
|-------------------------------|----------------------------|
| Design-Build Team Selection | September to December 2010 |
| Contract Award | December 2010 |
| Phase 1 Design | January to July 2011 |
| Phase 1 Construction | July 2011 to February 2012 |
| Phase 2 Design and Permitting | March to December 2012 |
| Phase 2 Construction | To be determined |

PREVIOUS ACTIONS:

At the September 2010 meeting, the Board of Regents approved: establishing the project budget at \$13,509,000 for Phase 1 and 2 of the Husky Ballpark Project; the use of alternative public works utilizing the Design-Build process; and the President to be delegated authority to award design-build contract including Phase 1, subject to the scope, budget and funding remaining within 10% of the established budget.

At the October 2011 meeting, the Board of Regents approved naming the Phase 1 Team Building the “Wayne Gittinger Baseball Team Building.”

CONTRACTING STRATEGY:

The recommendation of the Capital Projects Office (CPO) was to use the alternate public works contracting procedure, Design-Build, authorized by RCW 39.10 for design and construction of this project. The use of the Design-Build process is appropriate for a number of reasons. The space program, site planning and conceptual design have been previously completed as a gift in place to the University, and will result in minimal user feedback during the design completion effort. This previous work will form the basis for the project proposal performance specifications. The grandstand seating system technology is highly specialized and a design-build approach is critical in developing the construction methodology. There are a number of advantages with this process. By completing the schematic design process for both phases at one time, the overall ballpark design will be coordinated and integrated as one complete design. The competitive proposal process resulted in a number of design options that allowed

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Husky Ballpark Project – Review Schematic Design and Project Update (continued p. 4)

the University to choose based on design appropriateness, technical quality and cost effectiveness. The University had a design and associated cost for Phase 2 to inform the funding raising, and to be able to initiate the completion of this phase quickly.

BUDGET SUMMARY:

At the September 2010 Regents meeting, a total project budget was approved for \$13,509,000 with Phase 1 Team Building budgeted at \$3,500,000 and Phase 2 Grandstands budgeted at \$10,009,000. The Design-Build proposal chosen resulted in a higher cost for Phase 1 and lower cost for Phase 2. During the design development phase, additional scope was added to the Phase 1 design at a cost of approximately \$600,000. At the completion of construction, the Phase 1 Team Building project cost forecast is \$4,512,000. An updated forecast for the Phase 2 Grandstand is \$9,391,000 compared to the budget of \$10,009,000, with a total project cost forecast of \$13,903,000 compared to the budget of \$13,509,000. See attachment A for budget details.

Attachment
Summary Project Budget

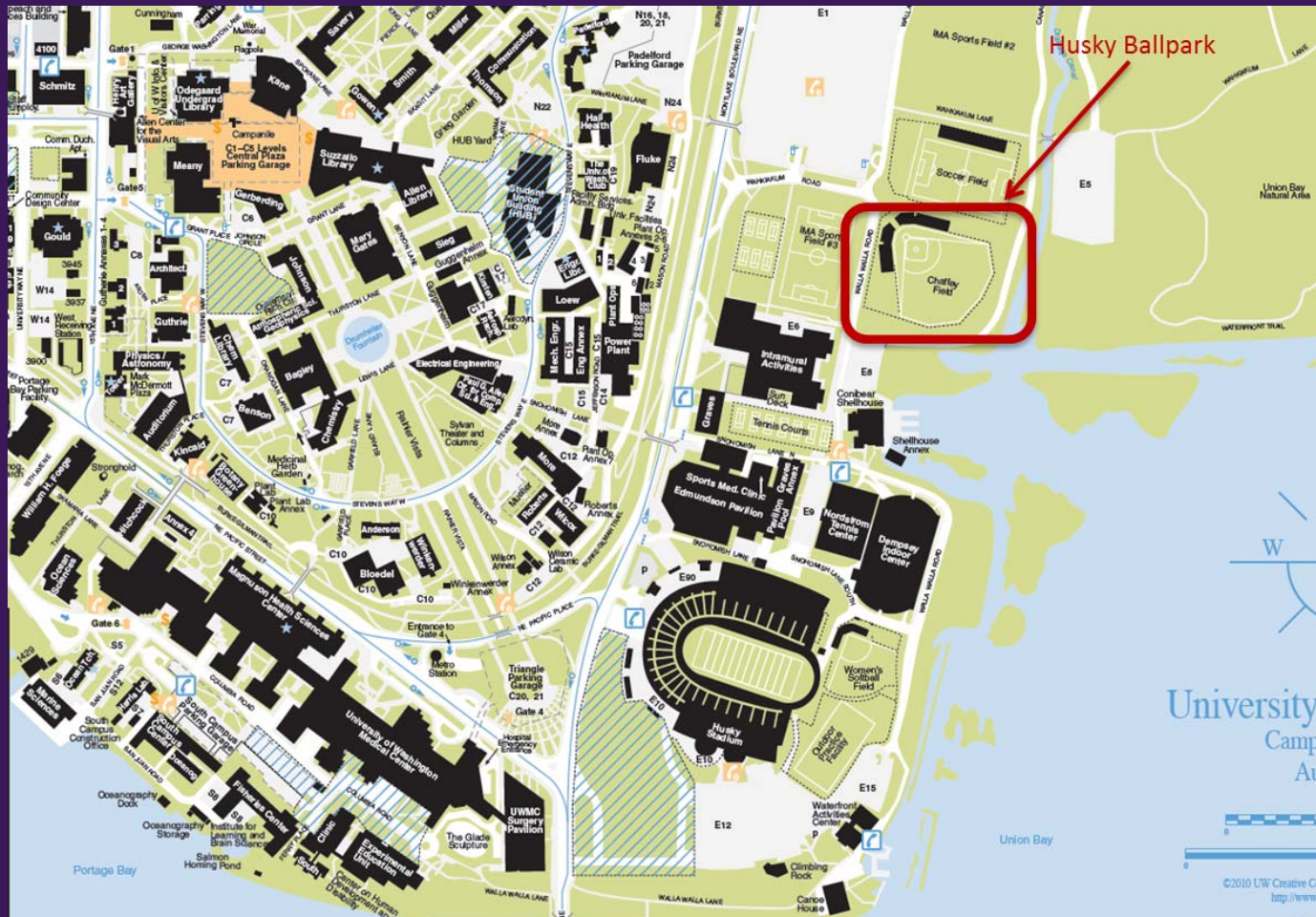
Summary Project Budget

| | Actual Phase 1 <u>Team Building</u> | Proposed Phase 2 <u>Grandstands</u> | Total <u>Both Phases</u> | % of Total <u>Project Cost</u> |
|----------------------------|--|--|-------------------------------------|---|
| Consultants | \$277,627 | \$0 | \$277,627 | 2.0% |
| Predesign | \$277,627 | \$0 | \$277,627 | 2.0% |
| Other Design | \$42,967 | \$100,000 | \$142,967 | 1.0% |
| Design/Construction | \$3,422,801 | \$6,829,565 | \$10,252,366 | 73.7% |
| Hazardous materials | \$0 | \$110,000 | \$110,000 | 0.8% |
| Contingencies | \$0 | \$990,844 | \$990,844 | 7.1% |
| Sales Tax | \$325,166 | \$648,817 | \$973,983 | 7.0% |
| Design-Build | \$3,790,934 | \$8,679,226 | \$12,470,160 | 89.7% |
| Equipment | \$0 | \$50,000 | \$50,000 | 0.4% |
| Furnishings | \$132,381 | \$50,000 | \$182,381 | 1.3% |
| Special Construction | \$0 | \$61,000 | \$61,000 | 0.4% |
| Sales Tax | \$0 | \$15,295 | \$15,295 | 0.1% |
| Furnishings/Equip. | \$132,381 | \$176,295 | \$308,676 | 2.2% |
| Fees | \$40,000 | \$10,000 | \$50,000 | 0.4% |
| In-Plant Services | \$13,737 | \$14,659 | \$28,396 | 0.2% |
| Permits | \$286 | \$82,404 | \$82,690 | 0.6% |
| Insurance | \$0 | \$8,998 | \$8,998 | 0.1% |
| UW Technology | \$63,500 | \$24,875 | \$88,375 | 0.6% |
| Campus Engineering | \$11,527 | \$27,701 | \$39,228 | 0.3% |
| Project Management | \$181,555 | \$366,929 | \$548,484 | 3.9% |
| Other | \$310,605 | \$535,566 | \$846,171 | 6.1% |
| Total Project Cost* | \$4,511,547 | \$9,391,087 | \$13,902,634 | 100.0% |

Source of Funds

| | <u>Phase 1</u> | <u>Phase 2</u> | <u>Total</u> |
|--------------|-----------------------|-----------------------|---------------------|
| ICA Reserves | \$2,511,547 | \$950,000 | \$3,461,547 |
| Donor Gifts | \$2,000,000 | \$0 | \$2,000,000 |
| Total | \$4,511,547 | \$950,000 | \$5,461,547 |

* The project budget includes \$357,500 of escalation to February 2012



Husky Ballpark Schematic Design Review

Project Number: 201866

March 8, 2012

Aerial View to Mt. Rainier



View from Walla Walla Road



West Elevations

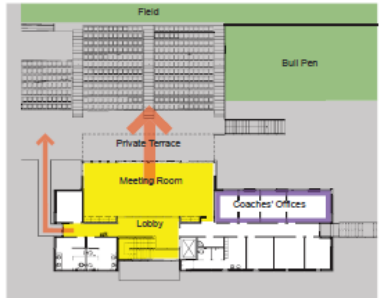
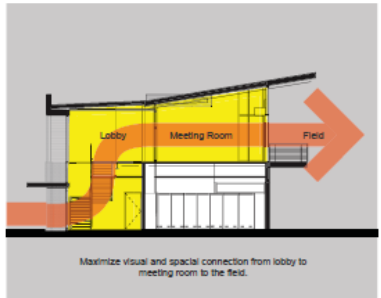
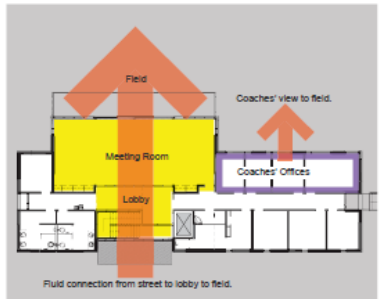
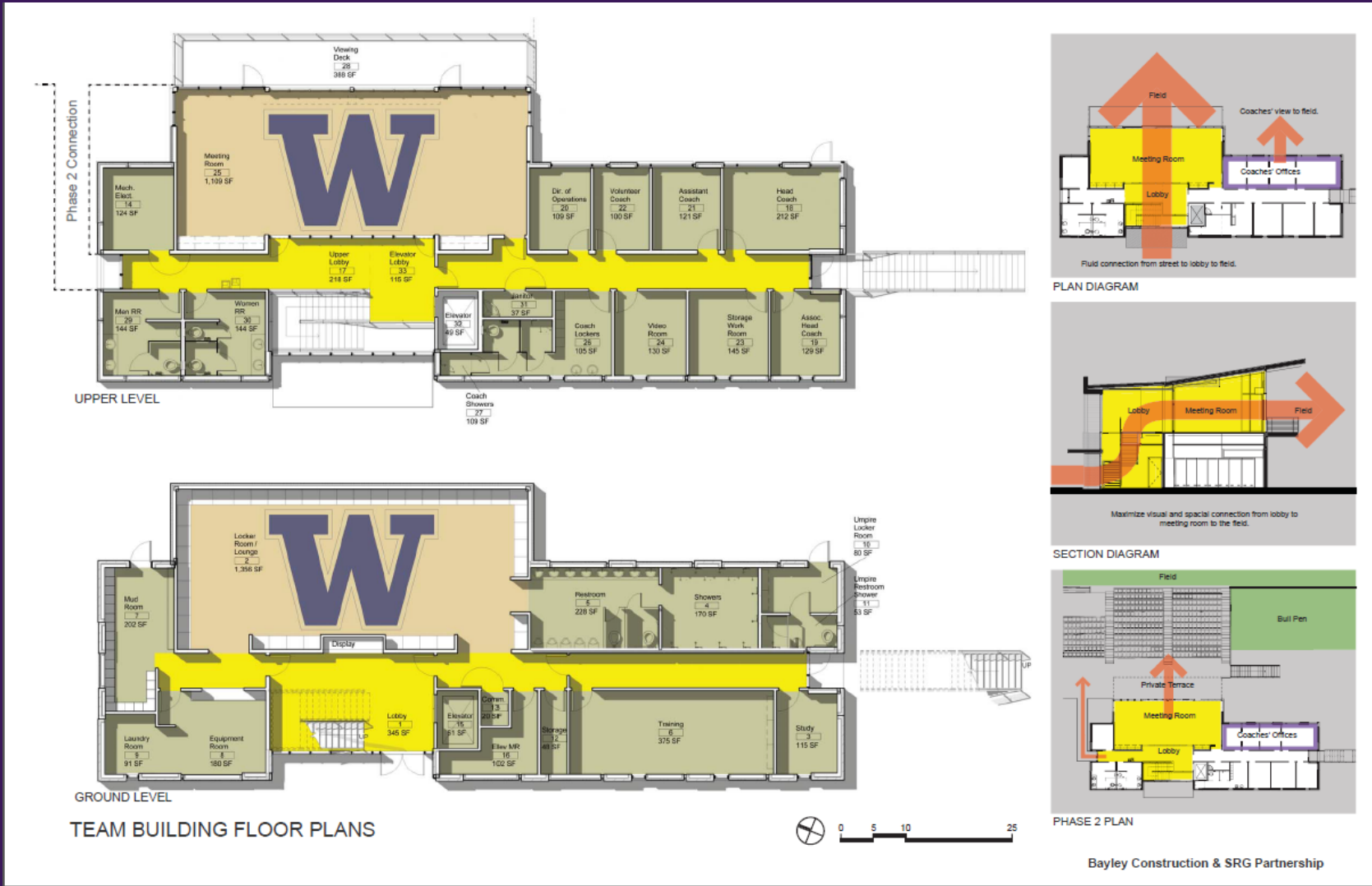


DAY



NIGHT

Team Building Floor Plans



Bayley Construction & SRG Partnership

Team Building Section



Team Building Elevations



WEST



NORTH



EAST



SOUTH

The Wayne Gittinger Baseball Team Building



VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**Benchmarking University Advancement PerformanceINFORMATION

The purpose of this presentation is to provide statistical analyses of private giving to higher education. This presentation is for information only.

BACKGROUND

Originally known as the Council for Financial Aid to Education, CAE was established in 1952 by a group of enlightened business executives under the leadership of Alfred P. Sloan, Jr. (General Motors), Frank W. Abrams (Exxon Corporation), and Irving S. Olds (United States Steel Corporation) to advance corporate support of higher education. CAE's primary purpose was: "To promote a better understanding of the substantial contribution which higher education makes to the effectiveness, skill, growth, and success of American business, and to the development of the country."

CAE was the first organization in the US to regularly provide statistical analyses of private giving to higher education on a national basis. CAE's Voluntary Support of Education (VSE) survey is the authoritative national source of information on private giving to higher education and private K-12, consistently capturing about 85 percent of the total voluntary support to colleges and universities in the United States. CAE has managed the survey as a public service for over 50 years.

The Benchmarking Data is based on VSE stats (2011 survey results released on February 15, 2012) and peer lists include Global Universities, HECB Peers, Public Research/Doctoral Universities, and Public and Private Research/Doctoral Universities.

Attachments

1. Global Universities – FY2011, Ranked by 5-Year Contribution Average
2. HECB Peer Institutions – FY2011, Ranked by 5-Year Contribution Average
3. Public Research/Doctoral Universities – FY2011, Ranked by 5-Year Contribution Average
4. Public and Private Research/Doctoral Universities – FY2011, Ranked by 5-Year Contribution Average

Global Universities - FY2011
Ranked by 5-Year Contribution Average

| Rank | University | Grand Total 5-Year Average | Alumni Participation | Alumni of Record |
|----------|--------------------------------------|----------------------------|----------------------|------------------|
| 1 | University of California-Los Angeles | \$387,628,126 | 8.8% | 388,855 |
| 2 | University of Washington | \$310,628,749 | 14.7% | 332,003 |
| 3 | University of Virginia | \$244,687,648 | 18.8% | 198,267 |
| 4 | University of California-San Diego | \$116,752,476 | 7.3% | 111,091 |
| 5 | University of California-Davis | \$102,876,014 | 6.5% | 179,348 |
| 6 | Rutgers University | \$99,270,244 | 7.7% | 362,479 |
| 7 | University of Maryland | \$98,345,301 | 6.8% | 287,966 |
| 8 | University of California-Irvine | \$85,916,960 | 2.9% | 127,967 |
| 9 | University of Connecticut | \$40,144,127 | 8.6% | 217,731 |
| 10 | University of Massachusetts Amherst | \$33,802,328 | 10.8% | 215,949 |

Source:

The Council for Aid to Education's VSE Survey / VSE Data Miner.

http://www.cae.org/content/pro_data_trends.htm

(accessed February 15, 2012)

HECB Peer Institutions - FY2011
Ranked by 5-Year Contribution Average

| Rank | University | Grand Total 5-Year Average | Alumni Participation | Alumni of Record |
|----------|---|----------------------------|----------------------|------------------|
| 1 | Cornell University | \$405,143,897 | 18.4% | 239,946 |
| 2 | University of California-Los Angeles | \$387,628,126 | 8.8% | 388,855 |
| 3 | University of Wisconsin - Madison* | \$343,261,822 | 10.6% | 400,526 |
| 4 | University of Washington | \$310,628,749 | 14.7% | 332,003 |
| 5 | University of Michigan | \$287,107,079 | 11.5% | 501,444 |
| 6 | University of Minnesota | \$280,295,712 | 8.3% | 510,510 |
| 7 | University of North Carolina at Chapel Hill | \$273,759,452 | 18.8% | 273,588 |
| 8 | University of Chicago | \$270,175,149 | 22.3% | 147,396 |
| 9 | University of Virginia | \$244,687,648 | 18.8% | 198,267 |
| 10 | Ohio State University | \$236,429,623 | 13.7% | 455,506 |
| 11 | University of Florida | \$200,929,800 | 14.3% | 336,564 |
| 12 | Texas A & M University | \$195,117,227 | 10.5% | 363,227 |
| 13 | University of Arizona | \$147,968,944 | 5.6% | 275,644 |
| 14 | Michigan State University | \$141,704,454 | 12.9% | 415,430 |
| 15 | University of Iowa | \$118,927,139 | 11.8% | 273,475 |
| 16 | University of Pittsburgh | \$118,665,191 | 10.0% | 265,011 |
| 17 | University of California-San Diego | \$116,752,476 | 7.3% | 111,091 |
| 18 | University of Cincinnati | \$105,426,005 | 11.7% | 192,071 |
| 19 | University of California-Davis | \$102,876,014 | 6.5% | 179,348 |
| 20 | University of Missouri | \$92,010,905 | 15.3% | 211,004 |
| 21 | University of California-Irvine | \$85,916,960 | 2.9% | 127,967 |
| 22 | University of Kentucky | \$65,162,200 | 13.9% | 184,135 |
| 23 | University of New Mexico | \$60,212,089 | 5.0% | 159,949 |

* University of Wisconsin-Madison totals include revenue generated by WARF (Wisconsin Alumni Research Foundation), the technology transfer and commercialization arm of the university.

Source:

The Council for Aid to Education's VSE Survey / VSE Data Miner.

http://www.cae.org/content/pro_data_trends.htm

(accessed February 15, 2012)

Public Research/Doctoral Universities - FY2011
Ranked by 5-Year Contribution Average

| Rank | University | Grand Total 5-Year Average | Alumni Participation | Alumni of Record |
|----------|---|----------------------------|----------------------|------------------|
| 1 | University of California-Los Angeles | \$387,628,126 | 8.8% | 388,855 |
| 2 | University of Wisconsin-Madison* | \$343,261,822 | 10.6% | 400,526 |
| 3 | Indiana University-Bloomington | \$316,993,789 | 16.3% | 425,133 |
| 4 | University of Washington | \$310,628,749 | 14.7% | 332,003 |
| 5 | University of Michigan | \$287,107,079 | 11.5% | 501,444 |
| 6 | University of Minnesota | \$280,295,712 | 8.3% | 510,510 |
| 7 | University of California-Berkeley | \$279,237,626 | 7.8% | 430,933 |
| 8 | University of Texas at Austin | \$275,186,544 | 12.9% | 456,965 |
| 9 | University of North Carolina at Chapel Hill | \$273,759,452 | 18.8% | 273,588 |
| 10 | University of Virginia | \$244,687,648 | 18.8% | 198,267 |
| 11 | Ohio State University | \$236,429,623 | 13.7% | 455,506 |
| 12 | Pennsylvania State University | \$206,425,365 | 14.5% | 513,448 |
| 13 | University of Florida | \$200,929,800 | 14.3% | 336,564 |
| 14 | Texas A & M University | \$195,117,227 | 10.5% | 363,227 |
| 15 | Purdue University | \$184,549,998 | 12.3% | 403,577 |
| 16 | University of Oklahoma | \$151,745,366 | 16.0% | 171,915 |
| 17 | University of Arizona | \$147,968,944 | 5.6% | 275,644 |
| 18 | Michigan State University | \$141,704,454 | 12.9% | 415,430 |
| 19 | University of Nebraska | \$140,428,667 | 11.3% | 298,572 |
| 20 | University of Illinois at Urbana | \$138,377,566 | 8.9% | 400,702 |

* University of Wisconsin-Madison totals include revenue generated by WARF (Wisconsin Alumni Research Foundation), the technology transfer and commercialization arm of the university.

Source:

The Council for Aid to Education's VSE Survey / VSE Data Miner.
http://www.cae.org/content/pro_data_trends.htm
(accessed February 15, 2012)

Public and Private Research/Doctoral Universities - FY2011
Ranked by 5-Year Contribution Average

| Rank | University | Grand Total 5-Year Average | Alumni Participation | Alumni of Record |
|-----------|---|----------------------------|----------------------|------------------|
| 1 | Stanford University | \$713,161,639 | 28.5% | 174,018 |
| 2 | Harvard University | \$648,497,920 | 19.2% | 330,655 |
| 3 | Columbia University | \$453,064,766 | 13.1% | 285,874 |
| 4 | Johns Hopkins University | \$449,188,427 | 16.2% | 150,510 |
| 5 | Yale University | \$444,982,814 | 27.8% | 145,221 |
| 6 | University of Pennsylvania | \$426,724,373 | 24.4% | 287,379 |
| 7 | University of Southern California | \$422,803,922 | 21.6% | 232,441 |
| 8 | Cornell University | \$405,143,897 | 18.4% | 239,946 |
| 9 | University of California-Los Angeles | \$387,628,126 | 8.8% | 388,855 |
| 10 | Massachusetts Institute of Technology | \$367,631,361 | 25.5% | 127,225 |
| 11 | Duke University | \$354,793,785 | 28.0% | 147,093 |
| 12 | University of Wisconsin-Madison* | \$343,261,822 | 10.6% | 400,526 |
| 13 | New York University | \$341,264,920 | 6.9% | 426,197 |
| 14 | Indiana University | \$316,993,789 | 16.3% | 425,133 |
| 15 | University of Washington | \$310,628,749 | 14.7% | 332,003 |
| 16 | University of Michigan | \$287,107,079 | 11.5% | 501,444 |
| 17 | University of Minnesota | \$280,295,712 | 8.3% | 510,510 |
| 18 | University of California-Berkeley | \$279,237,626 | 7.8% | 430,933 |
| 19 | University of Texas at Austin | \$275,186,544 | 12.9% | 456,965 |
| 20 | University of North Carolina at Chapel Hill | \$273,759,452 | 18.8% | 273,588 |

* University of Wisconsin-Madison totals include revenue generated by WARF (Wisconsin Alumni Research Foundation), the technology transfer and commercialization arm of the university.

Source:

The Council for Aid to Education's VSE Survey / VSE Data Miner.

http://www.cae.org/content/pro_data_trends.htm

(accessed February 15, 2012)

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

UW Retirement Plan and Voluntary Investment Program: Recordkeeping and Investment RedesignINFORMATION:

This presentation will provide an update on proposed changes to the UW Retirement Plan and Voluntary Investment Program. Final decisions will be made by the Provost/Executive Vice President.

This is for information only.

BACKGROUND:

The University of Washington Retirement Plan (UWRP) is a tax-deferred, defined contribution retirement plan authorized under RCW 28.B.10.400 et seq. and is the basic retirement plan for faculty, librarians, and professional staff. The Voluntary Investment Program (VIP) is an un-matched supplemental retirement savings program authorized under the same statute, which is open to all faculty, staff, and students of the University of Washington.

The Regents delegated authority for recordkeeper and investment fund selection to the Provost/Executive Vice President (EVP) in 2002. The Fund Review Committee (FRC) was also authorized by the Regents in 2002 and is comprised of representatives of the administration and fund participants. The FRC has contracted with AON Hewitt, professional investment consultants, to provide oversight of recordkeepers and fund options and to provide recommendations to the UW Provost/Executive Vice President.

Since our last retirement plan update to the Regents in October 2010, the FRC, with assistance from the Faculty Council on Benefits and Retirement, has been engaged in a review of both plans to determine current best practices and whether changes should be made to either plan. The FRC received permission to conduct a review of plan structure; issue an RFP for fund manager options; conduct an evaluation of fees paid by participants; and complete a recordkeeper search.

The FRC has provided their recommendations to the Provost/EVP. While the results of the recordkeeper search cannot be publicly named prior to a decision by the Provost/EVP, an update about all other aspects of the FRC's work-to-date has been shared with key stakeholder committees including the Faculty Senate Executive Committee, the full Faculty Senate, the Faculty Council on Benefits and Retirement, the Professional Staff Organization, and the Association of

VII. STANDING COMMITTEES

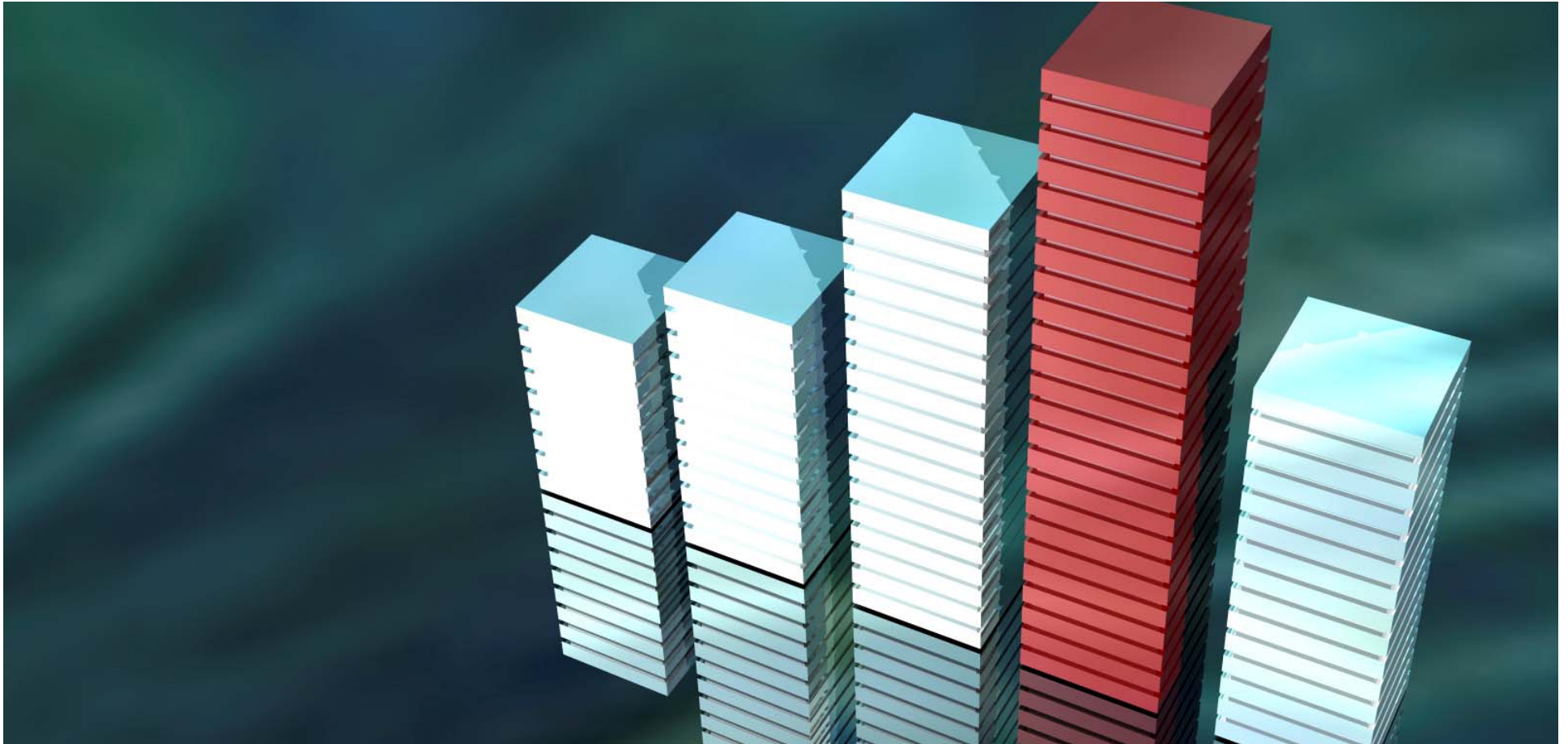
B. Finance, Audit and Facilities Committee

UW Retirement Plan and Voluntary Investment Program: Recordkeeping and Investment Redesign (continued, p. 2)

Librarians at UW. In addition, the campus community was invited to attend one of five presentations on campus or to view a webcast presentation (available online at http://uwtv.org/webcast/HR_UWRP_20120131_Archive_wm9.asx), and was provided approximately one month to provide input and comments to the Provost about the proposed changes. Approximately 2,500 people attended a presentation or viewed the webcast and approximately 80 mostly favorable comments were received.

Attachment

Retirement Redesign Update



Retirement Redesign Update: UW Board of Regents

March 8, 2012

Process Overview

Regent information item

- Regents delegated authority Provost/EVP in 2002
 - Recordkeeper selection
 - Investment fund selection
- Fund Review Committee (FRC) – authorized by Regents 2002
 - Monitor recordkeepers and funds
 - Make recommendations to Provost/EVP



Why Make Changes?

Fees and Plan Expenses

- Opportunities to reduce Plan fees for administration and investment management
 - Lower fees can lead to increased retirement savings as participants keep more of their investment return
 - Fee savings will accrue to Plan participants
 - Increased federal scrutiny of administrative and investment fees

New IRS Rules

- IRS regulations issued in 2007 effectively made 403(b) plans much more similar to 401(k) plans
- Regulations require:
 - Complex data consolidation across all recordkeepers
 - Fiduciary oversight by the University



Fund Review Committee

Fund Review Committee has fiduciary status

UW is not subject to federal ERISA law, but ERISA provides best fiduciary practices

Two key fiduciary duties:

| | |
|----------------------------------|---|
| 1. Exclusive Purpose Rule | Selection must be made by focusing exclusively on how best to provide benefits to participants and their beneficiaries while ensuring that administrative expenses are reasonable |
| 2. Prudent Expert Rule | Selection must be made with the skill, prudence, and diligence of a prudent expert The focus is on a prudent process. |



Process Overview

Evaluation process

- Utilized current plan investment consultants: AON Hewitt
 - Accessed their expertise and data to develop and place the RFP
 - AON Hewitt coordinated the RFP in partnership with UW Purchasing
- FRC reviewed responses; selected four finalists to interview – September 2011
 - Provost/EVP Wise requested that key UW stakeholder committees be updated – fall 2011
 - Updates to & input from:
 - Faculty Council on Benefits & Retirement
 - Professional Staff Organization
 - Association of Librarians at UW
 - Senate Executive Committee
 - Faculty Senate



Process Overview

Evaluation process (cont'd)

- Update to campus community & comment period January 14 through February 10, 2012
 - Presentations at each campus – five total presentations
 - Webcast live & archived for future viewing
 - Over 2,500 people attended a presentation or viewed the webcast
- Regent update is last step prior to Provost/EVP decision



Peers Consolidating\Changing Recordkeepers

- Arizona University systems
- Caltech
- George Washington University
- Harvard
- Johns Hopkins
- Minnesota State Colleges & Universities
- MIT
- Northwestern
- Oregon University system
- Pepperdine University
- Purdue
- Stanford
- University of California system
- University of Colorado
- University of Louisville
- University of Miami
- University of Missouri
- University of Oklahoma
- University of Pittsburgh
- University of Utah
- Yale

Sample of universities enacting change through negotiation of lower fees, stronger investment line-up.



UWRP Investment Redesign Objectives

#1 Simplify participant experience

Consider reducing the number of vendors and/or identifying a Master Recordkeeper to coordinate reporting

- Access to array of educational topics and tools
- Lower fees due to economies of scale
- Facilitate compliance with federal regulations

#2 Streamline investment selection process for average participant

Offer a limited number of strong “core” investments

- Broadly diversified “core” funds with low fees that will be monitored by the University
 - Funds with lower fees translates into more retirement income for faculty and staff
 - Make ongoing monitoring of investments more manageable
-



UWRP Investment Redesign Objectives

– *cont'd*

#3 Increase investment flexibility for sophisticated investors

Participants that want more flexibility can access thousands of funds through a self-directed brokerage account

#4 Add a Roth 403(b) Plan option

Provide the opportunity for Voluntary Investment Program (VIP) participants to contribute after-tax dollars; this option is most attractive if tax rates are higher in the future



Implementing a Tiered Approach

| Tier | Characteristics |
|-------------------------------------|---|
| Target Retirement Date Funds | <ul style="list-style-type: none">▪ Simple packaged solution requires less time and expertise▪ Built-in asset allocation that gets more conservative as a person gets closer to retirement▪ Default investment for those who make no election |
| Core Funds | <ul style="list-style-type: none">▪ Limited number of mutual funds covering the key asset classes for diversification▪ Include active and indexed fund options▪ Requires asset allocation decision▪ FRC recommends 10 – 20 funds |
| Annuity Window | <ul style="list-style-type: none">▪ TIAA-CREF annuity accounts |
| Mutual Fund Window | <ul style="list-style-type: none">▪ Includes all mutual funds available through recordkeeper's brokerage account▪ Provides greater investment flexibility, but with that comes full responsibility for deciding whether specific funds are appropriate |



Core Funds

Allows participant to create a diversified investment portfolio:

- Index funds covering the major broad market segments
- Actively managed funds covering more specific market segments
- Final fund recommendations are currently being finalized.



Purpose Of A Recordkeeper

Keeps transactional records of each participant and across entire plan.

Offers:

- Transactional services, such as buying and selling mutual funds and annuities to each participant
- Online services such as enrollment, deferral elections, deferral changes, loan applications, rebalancing, retirement planning, and more

Provides plan call center, automated phone service, and UW-specific web site.

Creates:

- Quarterly statements with balances for all UW plans
- Communications materials for plan including rollout and new participant information
- Works with UW to develop annual communications/outreach to participants

Conducts retirement education and advice seminars on campus for employees and retirees.

Provides:

- One-on-one retirement counseling services for employees
- Notices to employees of material changes, or messages from University regarding new IRS rules, etc.



Why Consider Reducing the Number of Recordkeepers?

Plan Participants

- Fee savings
- Improved experience
- Consolidated account statements
- All Plan assets considered when using tools like investment guidance
- Enhanced educational resources

Administrative Considerations

- Streamline processes
- Easier to monitor—fulfilling fiduciary duties
- Reduces risk of non-compliance with regulations
- Reduces administrative burden



Recordkeeper(s) will have new stringent requirements

UW Recordkeeper(s) will be expected to:

- Provide onsite, unbiased investment advice
- Provide high-level participant services:
 - Performance standards and penalties will be developed
 - Standards will be higher than current level of services

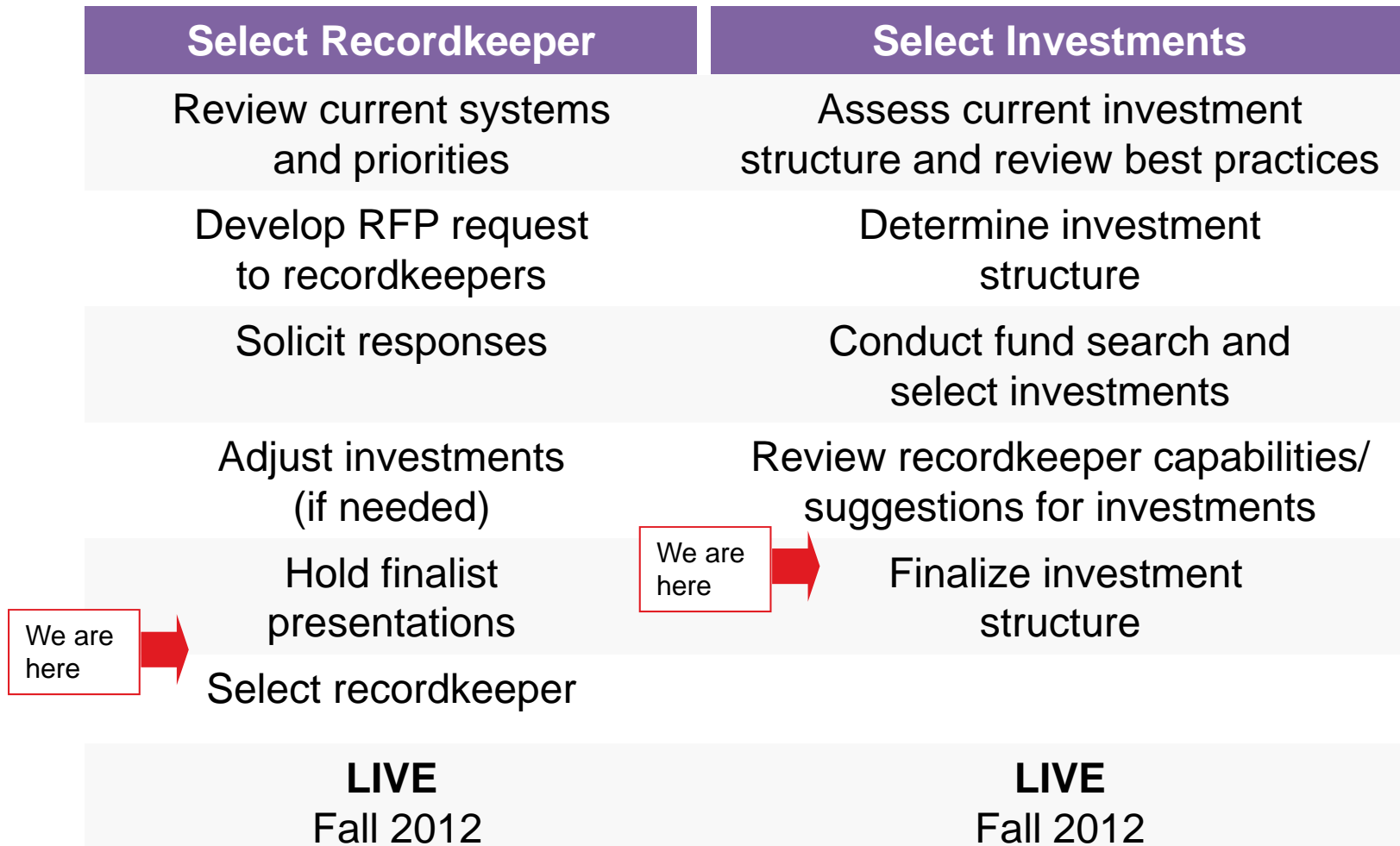


How Will Plan Participants Benefit?

- Easier selection of investments
 - Removal of duplicate investment options and low performing funds
- Lower investment fees by using economies of scale
- Brokerage window allows more investment choice for those who want to dive deep
- New choice of a Roth deferral option for the VIP



UWRP Investment Redesign Process



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Capital Projects Office Semi-Annual Status Report

There will be an oral report for information only.

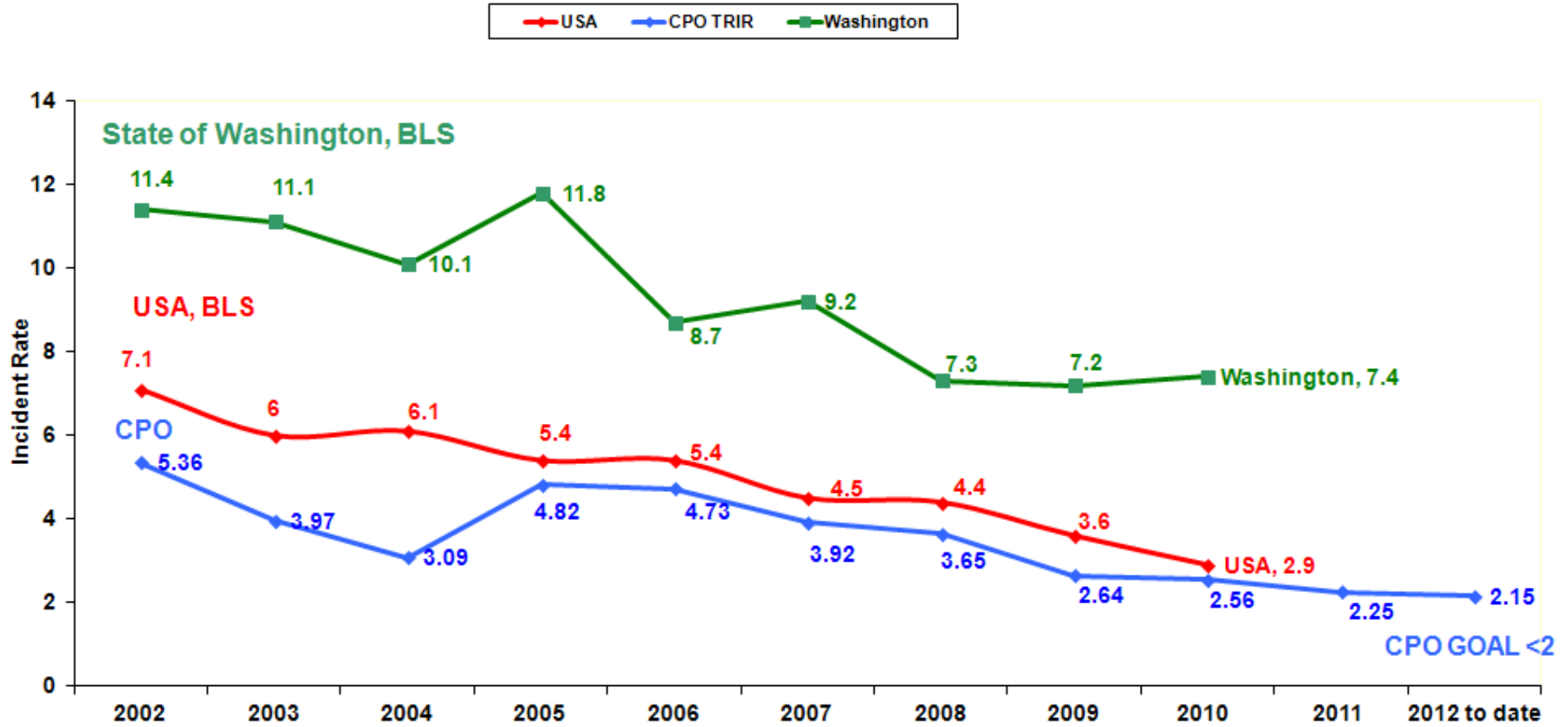


Capital Projects Office Semi-Annual Status Report

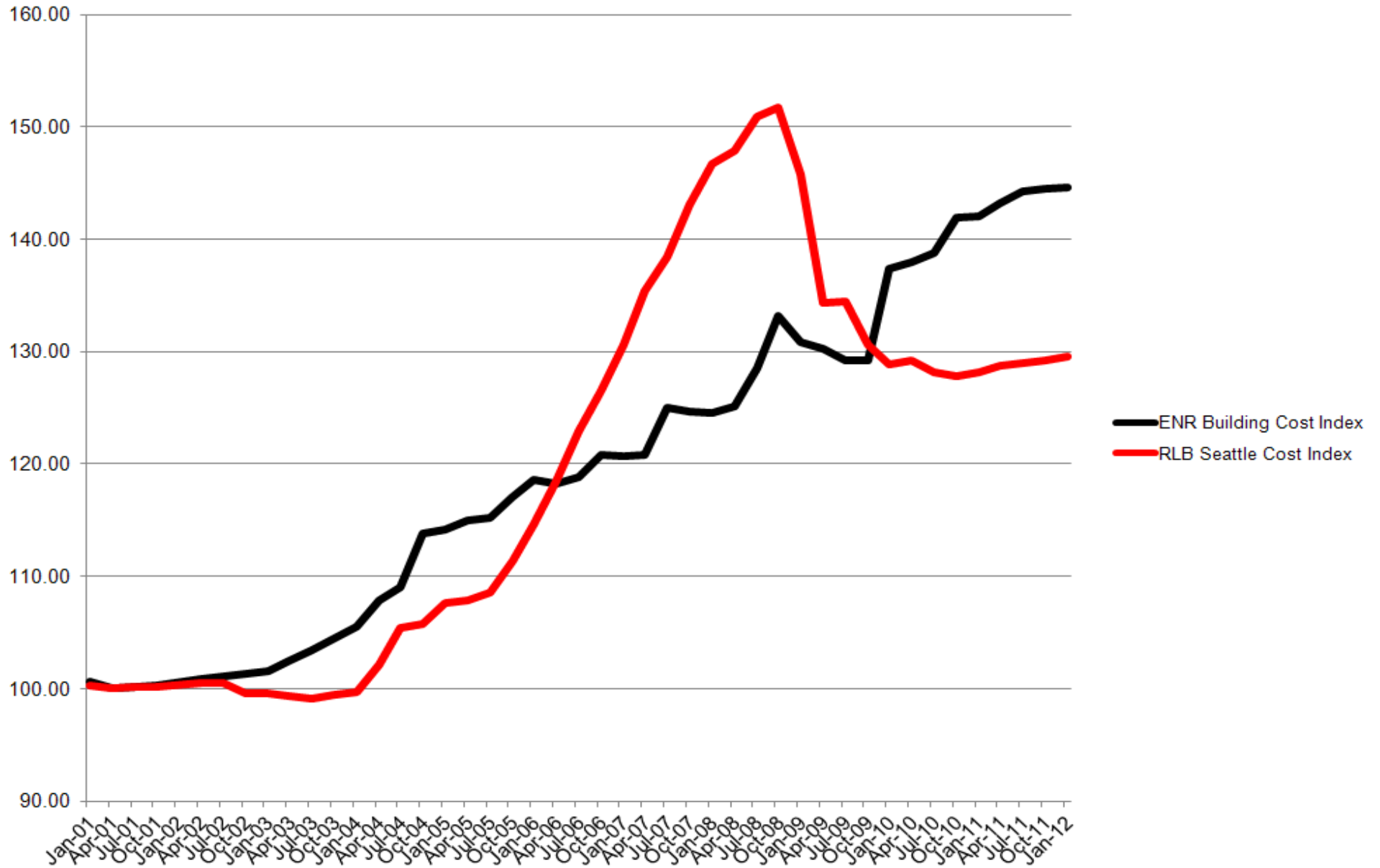
September 2011 – February 2012

CPO SAFETY

TRIR Calendar Year



ENR Building Cost Index vs. RLB Seattle Cost Index



Why LEED

STUDENT INFLUENCE

- Princeton Review
 - In 2011 69% of College Applicants say that a College's Commitment to Environmental Stewardship Influences School Selection
 - Up from 64% in 2008
- Higher Education is Responding
 - Academic Programs
 - Living, Learning Opportunities
 - Students Making a Difference

Why LEED

UW RESPONSES/ACHIEVEMENTS

- **Establish Goals and Measure Progress**
 - 2004 – ESAC Established + 1st LEED Project
 - 2005 - State Funding LEED Law
 - 2008 – AASHE/ACUPCC - Commitment to Climate Neutral by 2050
 - 2009 – College on the Environment
 - +25 Programs/+550 Courses
 - 2011 – Campus Efforts
 - Campus Sustainability Fund (Students)
 - SustainAbilities Scorecard (CPO)
 - Environmental Stewardship Committee replaces ESAC
 - **2011 – Awards**
 - Rated #1 - Sierra Cool Schools
 - 99/100 Score - Green Honor Role – Princeton Review
 - Top 50 - WA Green Companies – Seattle Business Magazine

LEED Ratings and Points

Total Attainable Points: 69



Platinum: 52+ Points



Gold: 39 to 51 Points



Silver: 33 to 38 Points



Certified: 26 to 32 Points

UW LEED Projects - 2007



UW Seattle

1. Ben Hall Building
2. Merrill Hall
3. Nordheim Court
4. Environmental Genomics
5. Jones Playhouse Theater
6. Clark Hall
7. Savery Hall
8. PACCAR Hall
9. Johnson Hall
10. Poplar Hall
11. Cedar Hall
12. Lander Hall
13. Terry Hall
14. Alder Hall
15. Elm Hall
16. Mercer Hall
17. Police Station
18. Husky Student Union
19. Husky Stadium
20. Molecular Engineering
21. Ethnic Cultural Center
22. Transportation Services
23. Foster Business, Phase 2
24. Intellectual House

UW Tacoma

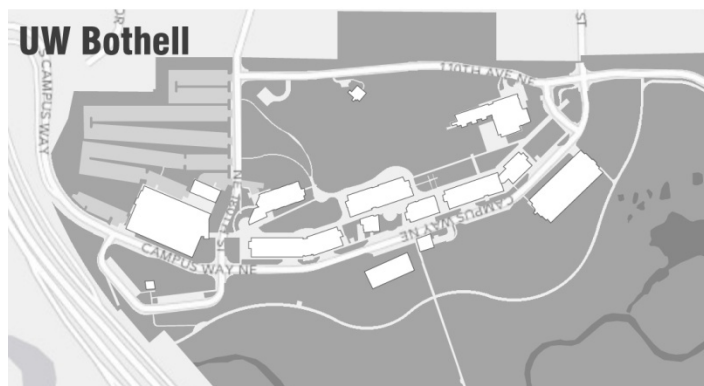
25. Phase 2B
26. Philip Hall
27. Joy Building
28. Tioga Library

UW Bothell

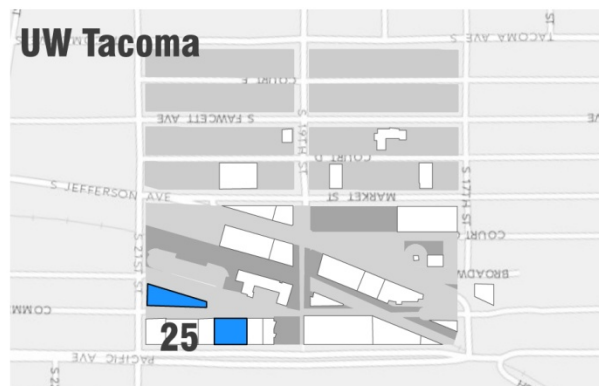
29. Student Activities Center

Metropolitan Tract

30. Skinner Building
31. IBM Building
32. Puget Sound Plaza
33. Cobb Building
34. Financial Center



F-13/203-12
3/8/12



UW LEED Projects - 2012



UW Seattle

1. Ben Hall Building
2. Merrill Hall
3. Nordheim Court
4. Environmental Genomics
5. Jones Playhouse Theater
6. Clark Hall
7. Savery Hall
8. PACCAR Hall
9. Johnson Hall
10. Poplar Hall
11. Cedar Hall
12. Lander Hall
13. Terry Hall
14. Alder Hall
15. Elm Hall
16. Mercer Hall
17. Police Station
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UW Tacoma

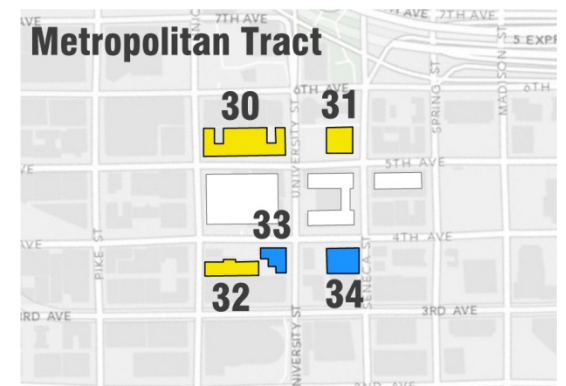
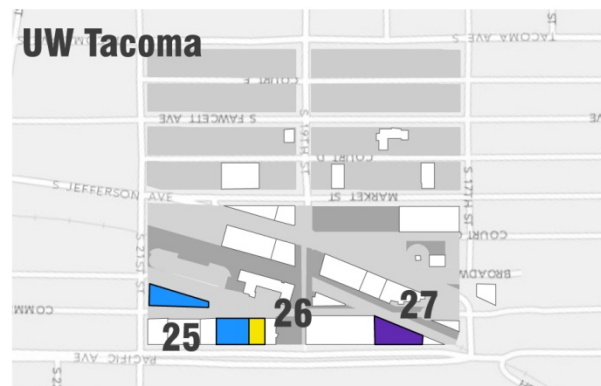
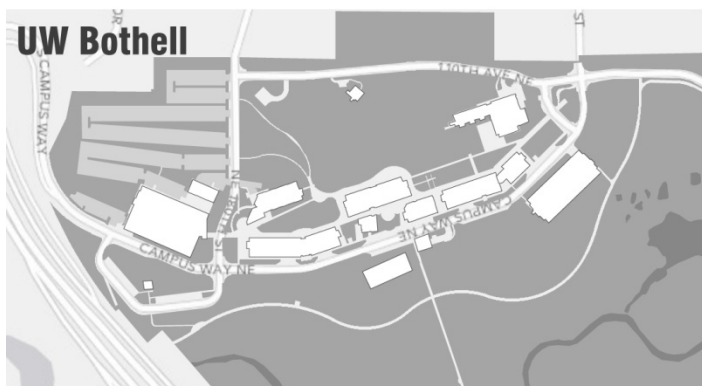
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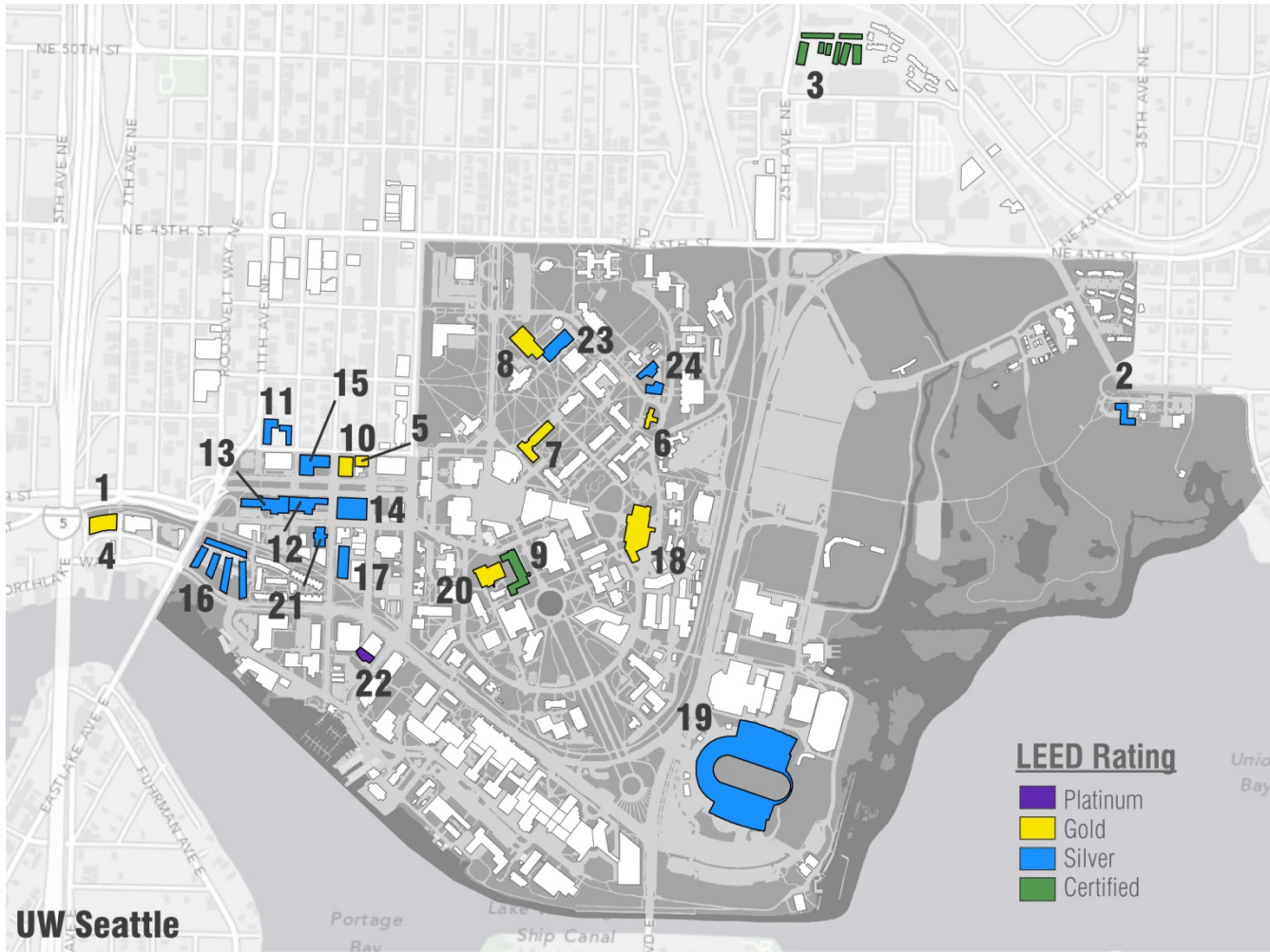
UW Bothell

29. Student Activities Center

Metropolitan Tract

30. Skinner Building
31. IBM Building
32. Puget Sound Plaza
33. Cobb Building
34. Financial Center





UW LEED Projects

Currently Projected

UW Seattle

- Ben Hall Building
- Merrill Hall
- Nordheim Court
- Environmental Genomics
- Jones Playhouse Theater
- Clark Hall
- Savery Hall
- PACCAR Hall
- Johnson Hall
- Poplar Hall
- Cedar Hall
- Lander Hall
- Terry Hall
- Alder Hall
- Elm Hall
- Mercer Hall
- Police Station
- Husky Student Union
- Husky Stadium
- Molecular Engineering
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UW Tacoma

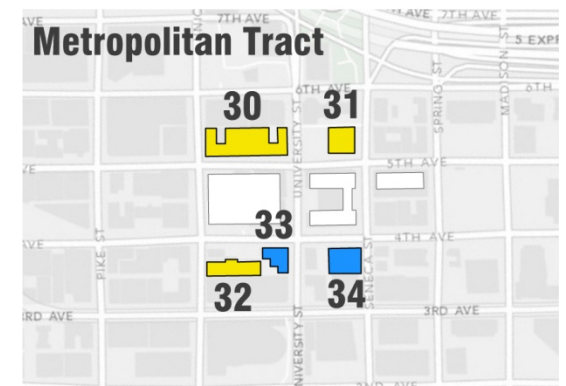
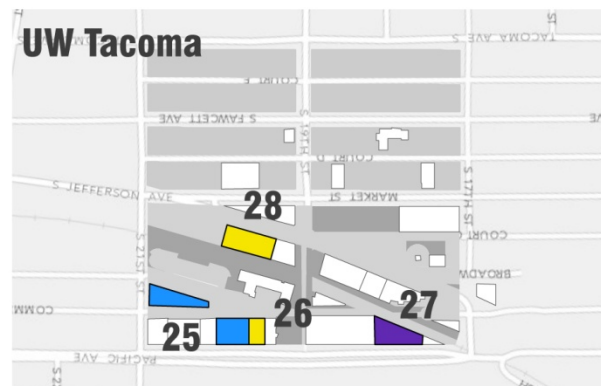
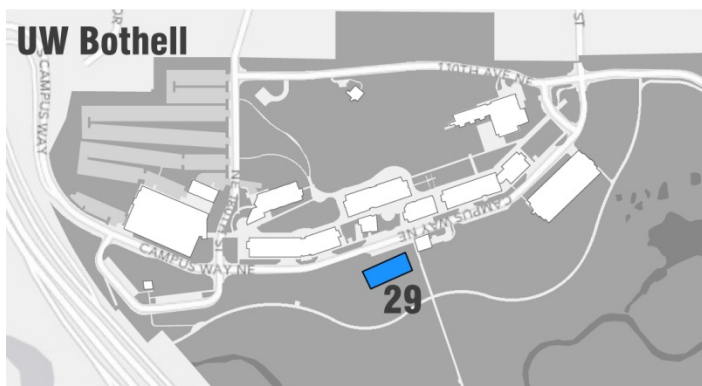
- Phase 2B
- Philp Hall
- Joy Building
- Tioga Library

UW Bothell

- Student Activities Center

Metropolitan Tract

- Skinner Building
- IBM Building
- Puget Sound Plaza
- Cobb Building
- Financial Center



UW LEED Projects by Type




| <u>LEED Project Type</u> | <u>Certified (Completed)</u> | <u>Registered / In Process</u> |
|---|----------------------------------|------------------------------------|
| New Construction and Major Renovation (NC) | 11 | 15 |
| Core and Shell (CS) | 1 | 1 |
| Commercial Interiors (CI) | 1 | 1 |
| Operations and Maintenance (EB) | 4 | 0 |
| Total | 17 | 17 |

Funding Sources

| | | | |
|---|----------|----------------------|----------|
| UW Housing and Food Services (HFS) | 8 | Student | 3 |
| State | 6 | State/Private | 3 |
| UW Real Estate | 5 | Private | 2 |
| State/UW | 3 | Athletic | 1 |
| UW | 3 | | |



Projects Certified - 2011

| <u>Project</u> | | <u>Type</u> | <u>LEED Rating</u> |
|----------------|---|-------------|--------------------|
| Joy Building |  | LEED-NC | Platinum |
| PACCAR Hall |  | LEED-NC | Gold |
| Johnson Hall * |  | LEED-NC | Certified |

**LEED Process Implemented During Construction
Certification Complete – 6 Years Post Occupancy*

LEED Categories – Project Comparison

| <u>LEED Categories</u> | Joy Building Platinum Rating | PACCAR Hall Gold Rating |
|------------------------------|---------------------------------|----------------------------|
| Sustainable Sites | 9 | 9 |
| Water Efficiency | 3 | 2 |
| Energy & Atmosphere | 13 | 6 |
| Materials & Resources | 9 | 6 |
| Indoor Environmental Quality | 13 | 12 |
| Innovation | 5 | 5 |
| Total | 52 | 40 |

Cost of LEED Project Comparisons




Russell T. Joy Building

- 46,235 GSF
- \$25,900,000 Project Budget
- \$103,284 Fees Paid
- **LEED Additional Costs**
 - \$5,000 - FSC Wood
 - \$40,000 - Shower Rooms
 - \$30,000 - CO2 Sensors
 - \$350 - Green Power Offsets





PACCAR Hall

- 132,845 GSF
- \$90,500,000 Project Budget
- \$103,362 Fees Paid
- **LEED Additional Costs**
 - \$50,500 - FSC Certified Wood
 - \$27,000 - Green Roof
 - \$4,500 - Electric Vehicle Charging Station
 - \$630 - Green Power Offsets

Completed Projects – Certification Pending

| <u>Project</u> | <u>Type</u> | <u>LEED Rating</u> |
|--|-------------|--------------------|
| University Transportation Center  | LEED-CI | Platinum |
| Poplar Hall  | LEED-NC | Gold |
| Cedar Apartments  | LEED-NC | Silver |

PAC 12

| <u>INSTITUTION</u> |  <i>Platinum</i> |  <i>Gold</i> |  <i>Silver</i> |  <i>Certified</i> | <u>TOTAL CERTIFIED</u> | <u>TOTAL REGISTERED</u> |
|-------------------------|---|---|--|--|----------------------------|-----------------------------|
| UW | 1 | 10 | 4 | 2 | 17 | 16 |
| Arizona State | 0 | 2 | 1 | 0 | 3 | 5 |
| UCLA | 0 | 0 | 1 | 0 | 1 | 5 |
| Arizona | 1 | 0 | 0 | 0 | 1 | 4 |
| Colorado-Boulder | 0 | 1 | 0 | 0 | 1 | 4 |
| Oregon | 1 | 1 | 1 | 0 | 1 | 4 |
| UC-Berkeley | 0 | 1 | 0 | 0 | 1 | 3 |
| Oregon State | 1 | 0 | 0 | 0 | 1 | 0 |
| Utah | 0 | 0 | 0 | 0 | 0 | 6 |
| Washington State | 0 | 0 | 0 | 0 | 1 | 4 |
| USC | 0 | 1 | 0 | 0 | 1 | 3 |
| Stanford | 0 | 0 | 0 | 0 | 0 | 2 |

University Sustainability Leaders

| <u>INSTITUTION</u> | <u>CERTIFIED</u> | | | | <u>REGISTERED</u> | | | |
|------------------------------------|-------------------------|------------------|-------------------|-------------------|-------------------------|------------------|-------------------|-------------------|
| | <i>New Construction</i> | <i>Interiors</i> | <i>Operations</i> | <i>Core/Shell</i> | <i>New Construction</i> | <i>Interiors</i> | <i>Operations</i> | <i>Core/Shell</i> |
| Florida | 6 | 0 | 1 | 0 | 10 | 8 | 0 | 0 |
| Grand Valley State University (MI) | 6 | 2 | 0 | 0 | 0 | 0 | 0 | 0 |
| Harvard | 2 | 16 | 2 | 0 | 1 | 33 | 1 | 0 |
| UC - Santa Barbara | 0 | 0 | 6 | 0 | 1 | 0 | 19 | 0 |
| UW | 11 | 1 | 4 | 1 | 14 | 1 | 0 | 1 |

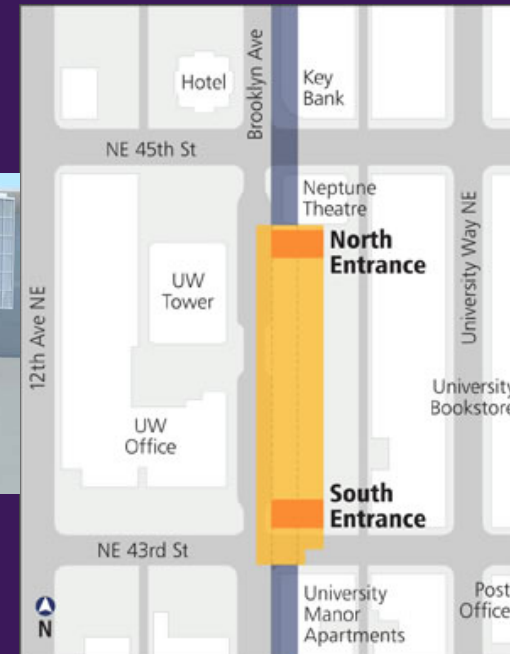
Emerging Projects

- ▶ Anderson Hall
- ▶ Fluke Hall Renovation
- ▶ UW Police Station
- ▶ Intellectual House



Other Projects

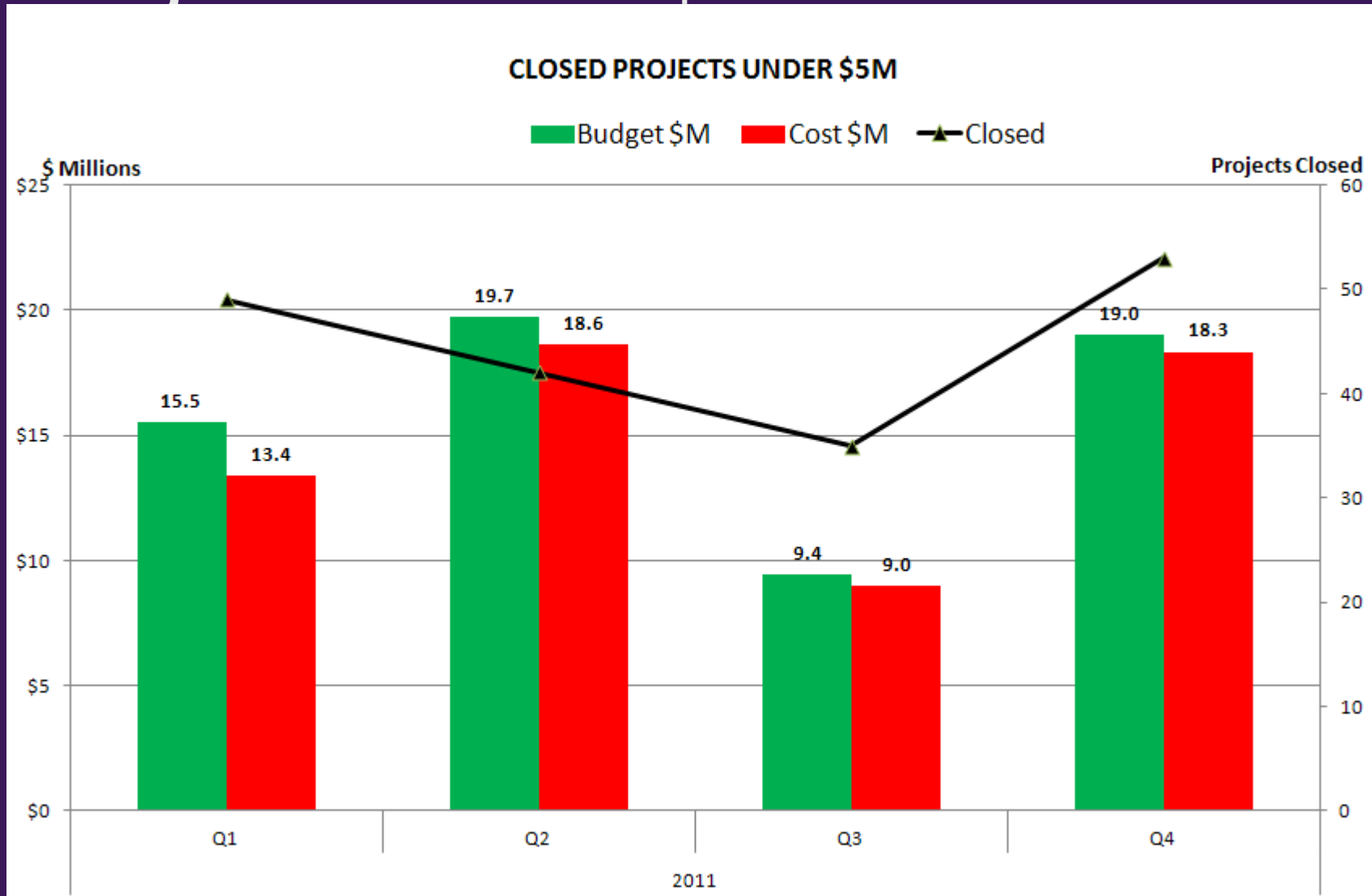
- ▶ Ocean Observatories Initiative
- ▶ Sound Transit U - Link
- ▶ Sound Transit North - Link



Number of Project Contracts Issued September 2011 – February 2012

| | <u>W/MBE</u> | <u>Total</u> |
|-----------------------|--------------|--------------|
| Designers/Consultants | 13 (8%) | 171 |
| Contractors | 1 (3%) | 30 |

Projects Under \$5 Million Closed



Major Projects Closed

| | <u>Budget/ F'cst \$M</u> | <u>Use Date / F'cst</u> |
|--------------------------|--------------------------|-------------------------|
| Savery Hall * | 61.2 / 61.6 | 9-09 / 9-09 |
| Washington Dental Svc's* | 19.8 / 19.2 | 9-10 / 8-10 |



*Scope reinstated/expanded

Major Projects in Closeout

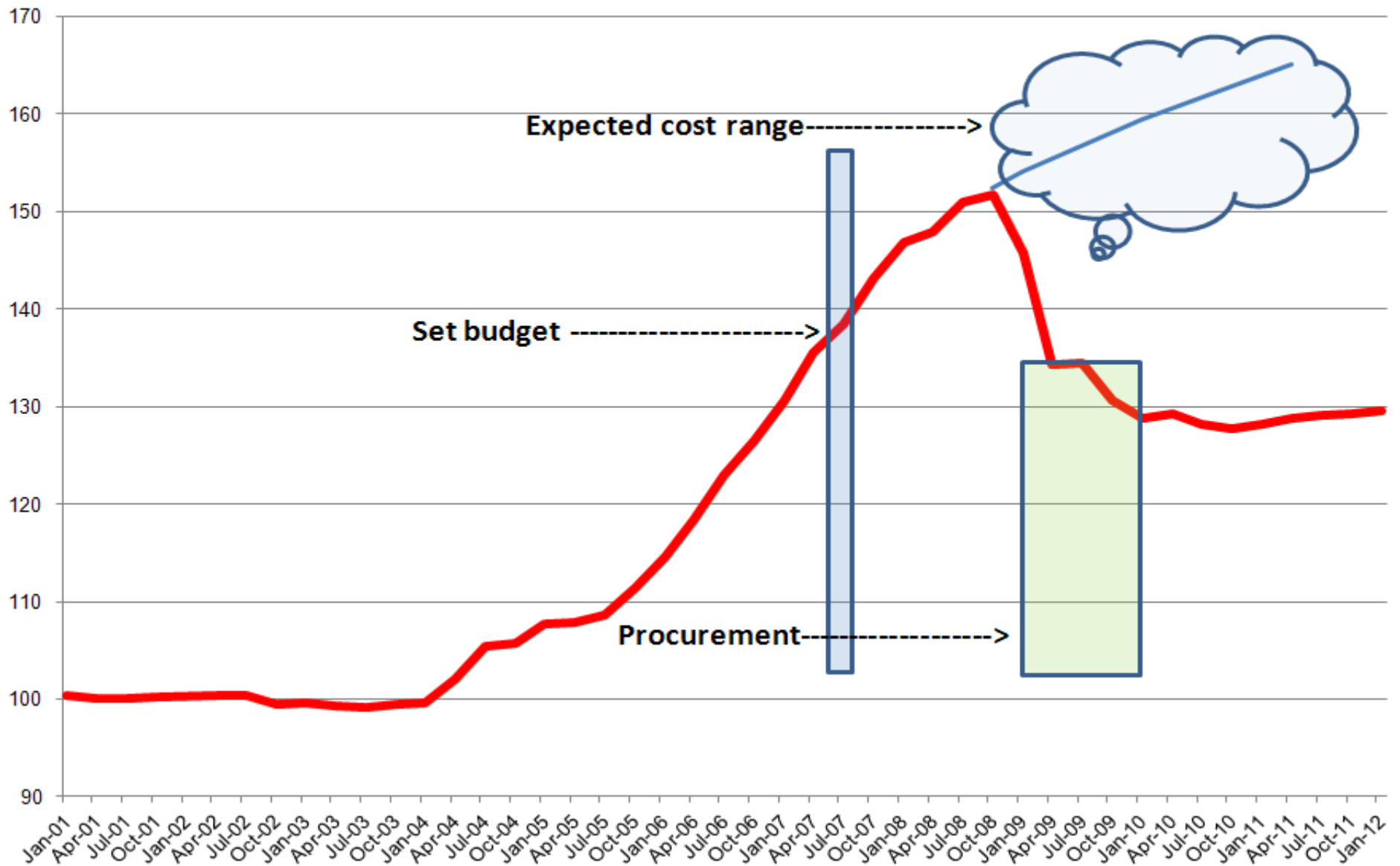
| | <u>Budget/ F'cst \$M</u> | <u>Use Date / F'cst</u> |
|------------------------------------|--------------------------|-------------------------|
| Benjamin D. Hall | 29.9 / 29.4 | 9-05 / 3-06 |
| UW Tower Data Center | 32.5 / 31.6* | 12-09 / 12-09 |
| Paccar Hall | 95.0 / 91.5 | 9-10 / 9-10 |
| Housing Phase 1 (Poplar and Cedar) | 147.7 / 150.5 | 9-11 / 9-11 |
| Husky Ballpark (Phase 1)* | 3.5 / 3.8 | 12-11 / 2-12 |
| Hall Health | 10.2 / 8.6 | 8-11 / 9-11 |
| HSC J Wing Microbiology | 23.5 / 18.9 | 3-11 / 5-11 |
| *Scope reinstated/expanded | | |

Major Projects in Bid/Construction

| | <u>Budget/F'cst \$M</u> | <u>Use Date / F'cst</u> |
|--------------------------|-------------------------|-------------------------|
| Ethnic Cultural Ctr. | 15.5 / 15.4 | 9-11 / 11-12 |
| Foster School Phase 2 | 46.8 / 41.1 | 9-12 / 5-12 |
| Housing Phase 1 | 147.7 / 151.5 | (9-12 / 9-12) |
| Housing Phase 2 (Mercer) | 118 / 118 | (8-13 / 8-13) |
| Hub Renovation | 128.3 / 118.5 | 9-12 / 9-12 |
| Molecular Engineering* | 77.7 / 76.2 | 1-12 / 10-12 |
| * Added/restored scope | | |

Recent Major Projects vs. RLB Seattle Cost Index

— RLB Seattle Cost Index



Major Projects in Bid/Construction

| | <u>Budget/F'cst \$M</u> | <u>Use Date /F'cst</u> |
|-------------------|-------------------------|-----------------------------|
| Safe Campus | 8.0 / 8.0 | 6-11 / 9-11 |
| Smart Grid | 10.1 / 10.1 | 4-12 / 6/12 |
| UWMC Expansion | 199.5 / 210.5 | 5-12 / 9-12 |
| UW Tacoma Phase 3 | 54.3 / 54.3 | (3-11 / 3-12) (3-11 / 8-12) |
| | | |
| | | |
| | | |

Major Projects in Design

Budget/F'cst \$M

Use Date / F'cst

| | | |
|--|--------------------|-------------|
| Anderson Hall | Predesign complete | |
| Housing Phase 2 (Lander) | 77 / 77 | 9-14 / 1-14 |
| Montlake Triangle | 25.3 / 25.3 | 9-15 / 9-15 |
| Odegaard Renovation | 16.3 / 16.3 | 9-13 / 9-13 |
| UW Bothell Phase 3* | 68.0 / 6.0 | 9/13 / TBD |
| * Project suspended – construction funding unavailable | | |

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**Foster School of Business Phase 2 – Balmer Hall – Approve Donor Naming Opportunities PlanRECOMMENDED ACTION

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents approve the Donor Naming Opportunities Plan for Foster School of Business Phase 2 – Balmer Hall. The Dean of the Foster School of Business will return to the Board of Regents with naming proposals for consideration at such time as potential donors are identified at or above this project's approved building and courtyard naming levels.

BACKGROUND

In December 2005, plans for construction of new business school facilities on the UW Seattle Campus were revised from a single building to two distinct buildings constructed in consecutive phases to replace Balmer Hall as part of a \$140 million private-public partnership. With completion of the first phase, most Foster School of Business classes were moved to PACCAR Hall for Autumn Quarter 2010, and Balmer Hall was then razed to initiate Phase 2 construction. Within Phase 2's approximate 63,000 square feet will be nine classrooms plus a flexible forum room, graduate and undergraduate degree program offices and career services offices, the Center for Innovation & Entrepreneurship, and the Dean's office suite.

As per the Regents' Facilities and Spaces Naming Policy, the amounts in the Donor Naming Opportunities Plan represent a "substantial contribution" toward the project cost. The estimated construction budget specific to the Phase 2 building is \$27.8 million. This excludes design costs, taxes, furnishings, and other project costs.

REVIEW AND APPROVAL

The recommended action has been reviewed and approved by the Vice President, University Advancement, and Dean, Foster School of Business.

Attachment

Foster School of Business Phase 2 – Balmer Hall Donor Naming Opportunities Plan

FOSTER SCHOOL OF BUSINESS PHASE 2 – BALMER HALL BUILDING

DONOR NAMING OPPORTUNITIES PLAN

The amounts listed below are the target “substantial contributions” recommended for this project. Consistent with Board of Regents Governance and current Facilities and Spaces Naming Policy, final Regents approval will be sought for buildings and outdoor areas. Interior areas, features, objects and spaces will be named with final approval by the President.

Buildings and/or Outdoor Areas

| | |
|-----------------------------|--------------|
| Phase 2 Hall | \$10,000,000 |
| Foster School Courtyard | \$1,000,000 |
| Innovation Art Installation | \$100,000 |

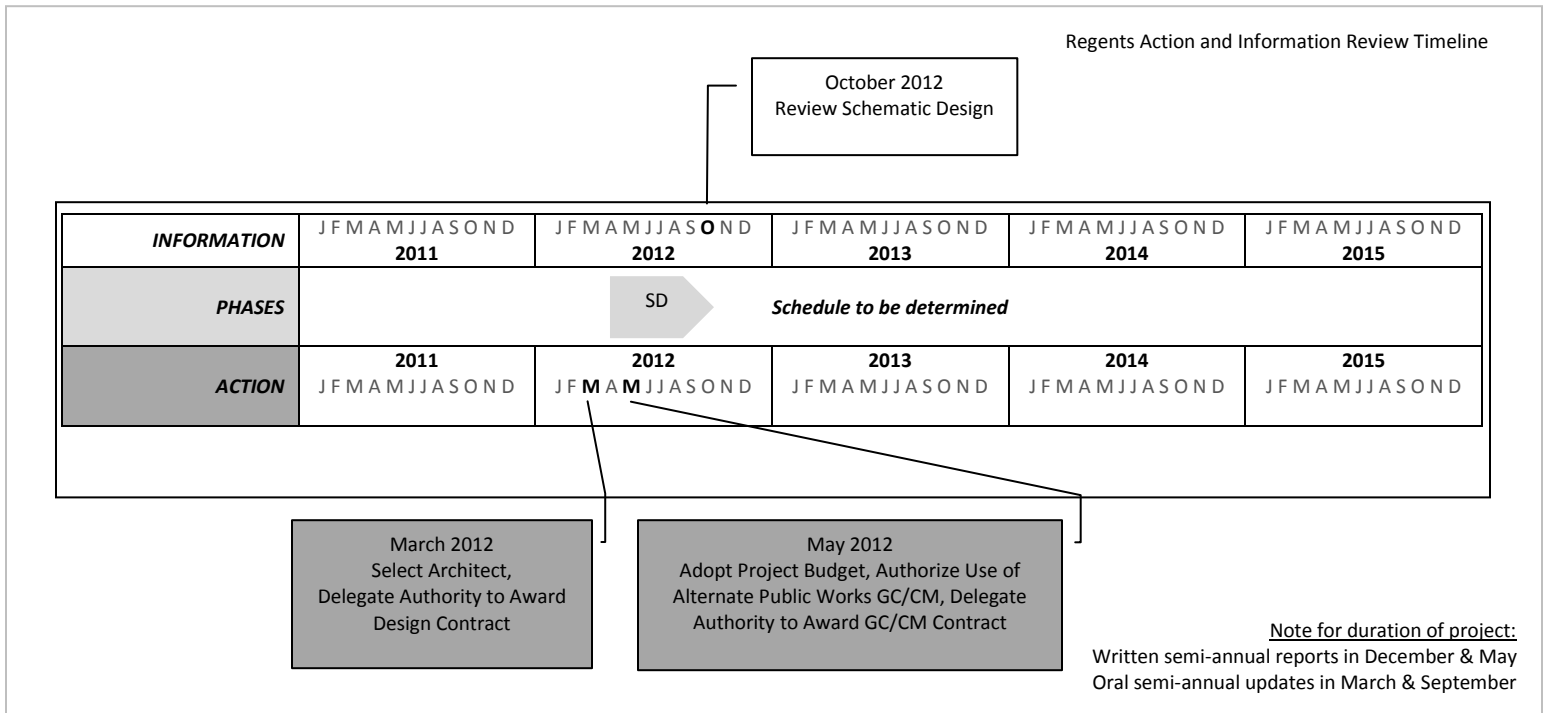
Interior Areas, Features, Objects or Spaces

| | |
|-----------------------------------|-------------|
| Dean’s Suite | \$2,000,000 |
| Graduate Career Center | \$2,000,000 |
| 85-seat Tiered Classrooms | \$1,000,000 |
| Executive Forum | \$1,000,000 |
| Innovation Laboratory | \$1,000,000 |
| Undergraduate Career Center | \$1,000,000 |
| 50-seat Tiered Classrooms | \$500,000 |
| Flat Classrooms (30-40 seats) | \$250,000 |
| Resource Room | \$250,000 |
| Technology Services Suite | \$250,000 |
| Conference Rooms | \$200,000 |
| Team Rooms | \$100,000 |
| Leadership Offices | \$100,000 |
| Business Phrases Art Installation | \$50,000 |

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Fluke Hall Renovation – Select Architect and Delegate Authority to Award Design Contract



RECOMMENDED ACTION

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to award a design contract for the Fluke Hall Renovation Project with the firm of HDR Architecture.

In the event of an unsuccessful negotiation with the selected firm, it is requested that authority be delegated to open negotiations with IDC Architects, the firm recommended as the first alternate.

PROJECT DESCRIPTION

Built in 1988 and located near the eastern edge of the Seattle Campus, Fluke Hall is a three-story building that served as the former home of the Washington Technology Center. This project will renovate the building systems and redevelop the building spaces for joint use by the UW Center for Commercialization (C4C) and the College of Engineering (CoE). It is envisioned that the project will be constructed in multiple phases and will be partially occupied during the renovation.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Fluke Hall Renovation – Select Architect and Delegate Authority to Award Design Contract (continued, p. 2)

Level 1 will be dedicated to the CoE Microfabrication Lab and will consist of renovated and newly constructed cleanrooms, specialty labs and support spaces. Levels 2 and 3 will be assigned to the C4C. Work within this project will focus on Level 2 with the creation of incubator research and development lab space and associated support spaces. A significant portion of the project will be the replacement and upgrade of the aging building systems infrastructure necessary to support the new programs within the building.

The ultimate scope of the Fluke Hall Renovation is dependent upon the projected costs and the availability of funds. The project architect will undertake a schematic design effort for the entire renovation, aimed at determining the most cost effective phasing strategy and a clear understanding of what can be achieved for the available funds.

BACKGROUND

In August 2011, in response to a transfer of Fluke Hall space management responsibility from the Washington Technology Center to the University, the administration made the decision to assign the building spaces to C4C and CoE. This project is intended to repurpose the facility to meet the needs of its occupants.

Under the direction of the Office of Planning and Budgeting (OPB), a consultant team has completed a building condition assessment and a conceptual design study. Working closely with C4C and CoE, the consultant team completed a program fit, conceptual floor plans and an assessment of the building systems and capacities necessary to support the assigned programs. The building condition assessment determined that a significant renewal of the building systems will be required.

ARCHITECT SELECTION

Because the project includes no exterior building modifications that will affect the aesthetic character of the campus, the Architectural Commission did not participate in the selection of the project architect.

On February 1, the UW Capital Projects Office (CPO) issued a Request for Qualifications (RFQ) for architectural design services for the project. Twelve architectural firms responded to the RFQ. A shortlist of three firms was selected by the review committee on February 21: HDR of Seattle; IDC of Portland; and Perkins + Will of Seattle. The shortlisted firms were interviewed by the committee on March 1. It is the committee's recommendation that HDR be

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Fluke Hall Renovation – Select Architect and Delegate Authority to Award Design Contract (continued, p. 3)

appointed design architect for this project. The alternate firm recommended by the committee is IDC.

HDR is a nationally recognized leader in the design of research cleanrooms and specialty labs. They employ over 8,000 staff nation-wide and will manage this project from their office in downtown Seattle. While this is their first project with the University of Washington, the firm and the Seattle team have designed numerous labs and cleanrooms for higher education and research institutions. Examples of their work include new and renovated cleanrooms and labs at the Stanford Linear Accelerator Center, cleanroom replacements at Washington University and similar work at the National Institute of Standards and Technology.

SCHEDULE

The design contract will be negotiated and signed in March. Limited design work may take place prior to the May Regents' meeting in order to get better information regarding scope and cost.

BUDGET AND FUNDING

The project budget and funding plan will be developed over the next two months. The administration has committed up to \$500,000 for this effort.

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**UW's Energy FutureINFORMATION

This presentation is for information only.

BACKGROUND

The UW is the sole existing equity investor in the largest district thermal energy system in the Pacific Northwest currently serving 174 individual UW buildings with total of 13.4M square feet served by steam and 7.3M square feet served by cooling. A district thermal energy system distributes heating (in the form of hot water or steam) and cooling (in the form of cooling water) from one or a series of highly efficient energy resource centers to individual buildings through a network of pipes. Thermal energy systems are not regulated utilities - unlike natural gas and electrical energy systems. The three major components of the UW District Energy system include: (1) energy resource center(s) which produce heating and cooling water; (2) a system of pipes to distribute the heating and cooling water between the energy resource center(s) and individual UW buildings ; and (3) the interface between the district distribution system with heating and cooling distribution within an individual building.

Transformation of Business as Usual: District Energy supports more effective customer service and more efficient operations and maintenance costs; reduces capital and operating risks as capital investment and operating and maintenance costs of individual building heating and cooling systems are much more limited; costs are more predictable and managed more effectively given the increasingly dynamic changes in energy commodities and technologies, is more reliable, is more energy efficient than individual building systems, provides fundamental cost advantages in the ability to implement diverse and emergent cost-competitive technologies - such as deep lake water cooling - due to economies of scale, reduces overall costs due to system-based diversity in the UW building energy-load portfolio – due to research buildings, clinical facilities, classroom buildings, residential buildings operating at different thermal load which results in shared energy resources to more efficiently balance energy demand.

The Challenge: Brand-new District Energy systems tend to require front-end loading of capital more so than individual building systems. More capital is typically invested earlier before growth of the system enables full beneficial use of the technologies installed that create the heating and cooling energy resources. A phased development approach can assist in mitigating, but not eliminating this

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

UW's Energy Future (continued p. 2)

challenge. For the UW - with our mature existing system – our immediate challenges include (1) reduction of state capital resources traditionally relied upon to fund accelerating deferred maintenance of our district energy system asset, and (2) the need to transition our existing steam and chilled water energy resource centers to service existing and future customers with greater energy resource and operational efficiencies, to create greater diversity of energy resources allowing UW to be more resilient given anticipated future energy market fluctuations, and likely regulatory requirements for increased utilization of carbon smart resource technologies.

UW's Energy Future: A UW work group has been exploring potential opportunities which might allow the UW to recapitalize and potentially expand our valuable District Energy asset – with equity partners - to serve our current needs and meet the significant development in and around the UW Seattle campus and within the region over the next 20 years in the context of:

- Our academic, research, and clinical missions
- Present economic environment
- Campus renewal and growth
- Deferred maintenance
- Environmental sustainability
- Risk
- Our contribution to community and regional development

Attachment

UW's Energy Future: Enhancing the Mission

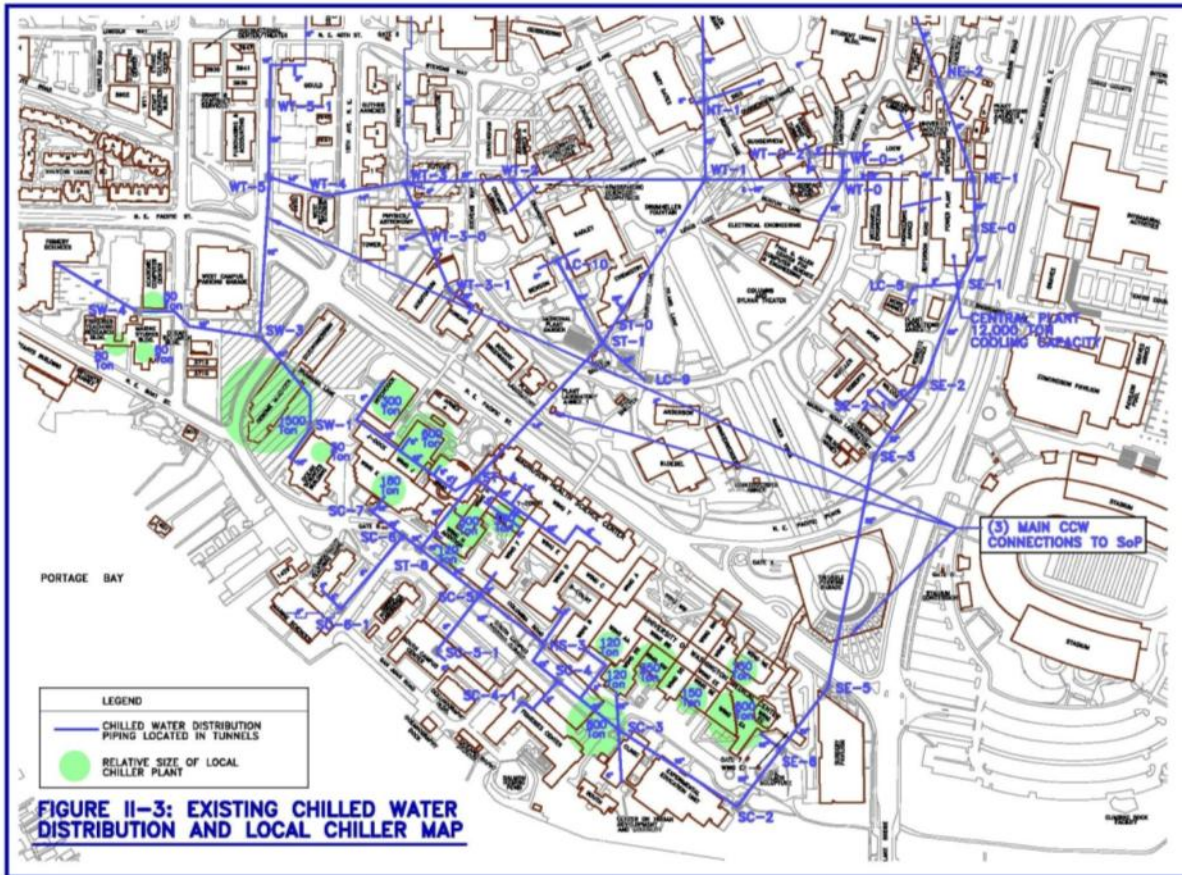


UNIVERSITY OF WASHINGTON
UW's Energy Future: Enhancing the Mission

BOR PRESENTATION | March 8, 2012

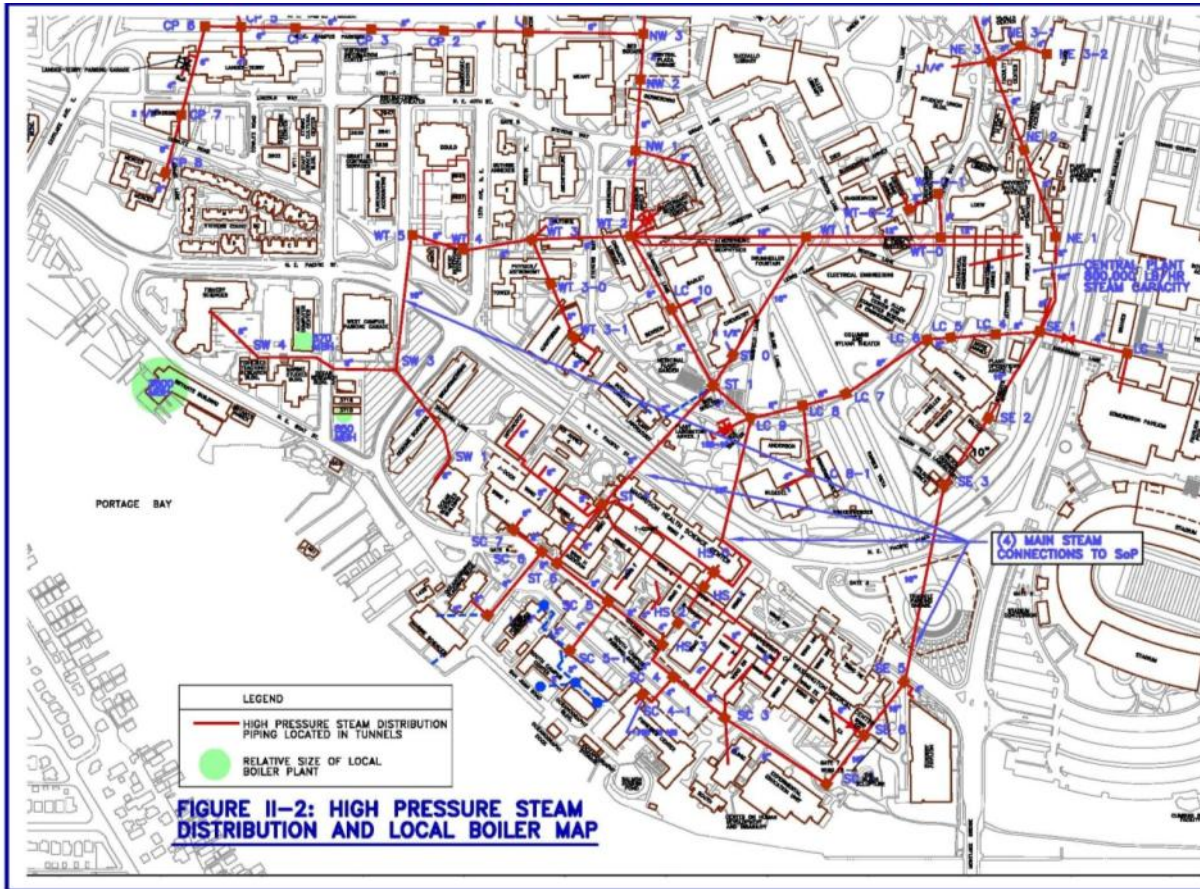
Existing UW District Energy Assets

Chilled Water Distribution



Existing UW District Energy Assets

Steam/Hot Water Distribution



District Energy Assets & UW's Energy Future

- The University of Washington is the sole equity investor in **one of the largest district energy systems in the Pacific Northwest**.
- The UW district energy utility **system currently serves 174 UW buildings**, providing steam to 13.4M SF and chilled water to 7.3M SF.
- Over the next 30 years, **substantial additional growth is planned to serve new heating and cooling needs** for energy-intensive laboratory, teaching, and housing.
- UW faces a \$750M – \$1B infrastructure capital renewal challenge - **district energy is a global business sector with many successful private sector developers, investors.**



UW's District Energy Immediate Challenges

- **System capacity constraint** with existing UW thermal heating/cooling and electrical load distribution; and acceleration of individual building cooling systems
- **State capital funding no longer available** to support major district-wide infrastructure improvements or building systems infrastructure renewal – UW's historic capital infrastructure fund source is declining.
- **Risk management mitigation strategy required** to support the teaching, research, missions – particularly to mitigate increasing risks to system reliability - while creating opportunities to provide energy-efficient energy to meet mission-critical UW research and clinical activities now and in the future.
- **Pathway to a “Carbon Smart UW”** as an enhancement of our 21st Century commitment to community engagement with the City of Seattle, King County, State of Washington, and our neighbors



UW's District Energy Opportunities

Deploy a Comprehensive Energy Infrastructure Reinvestment Strategy with Partners

- Energy rate stability with diverse technologies/energy sources – including wind power storage, thermal solar, geothermal, deep lake cooling, regional bio refinery, sewer heat recovery, fuel cell technologies.
- Enhance energy efficiency and environmental stewardship
- Mitigate performance risks by high reliability
- Build on existing outstanding customer service

Lower Long-Term UW O&M costs for current ~18M SF assets

Revenue Enhancement Opportunities

- Leverage existing asset with equity partners
- Fund source for recapitalization of UW infrastructure and other UW capital needs
- Central regional location with potential to provide services beyond UW

Potential to Attract Research Partners

- Global district energy private sector and public sector investment may view UW and a new regional district energy infrastructure as a financially viable commercialization/research opportunity

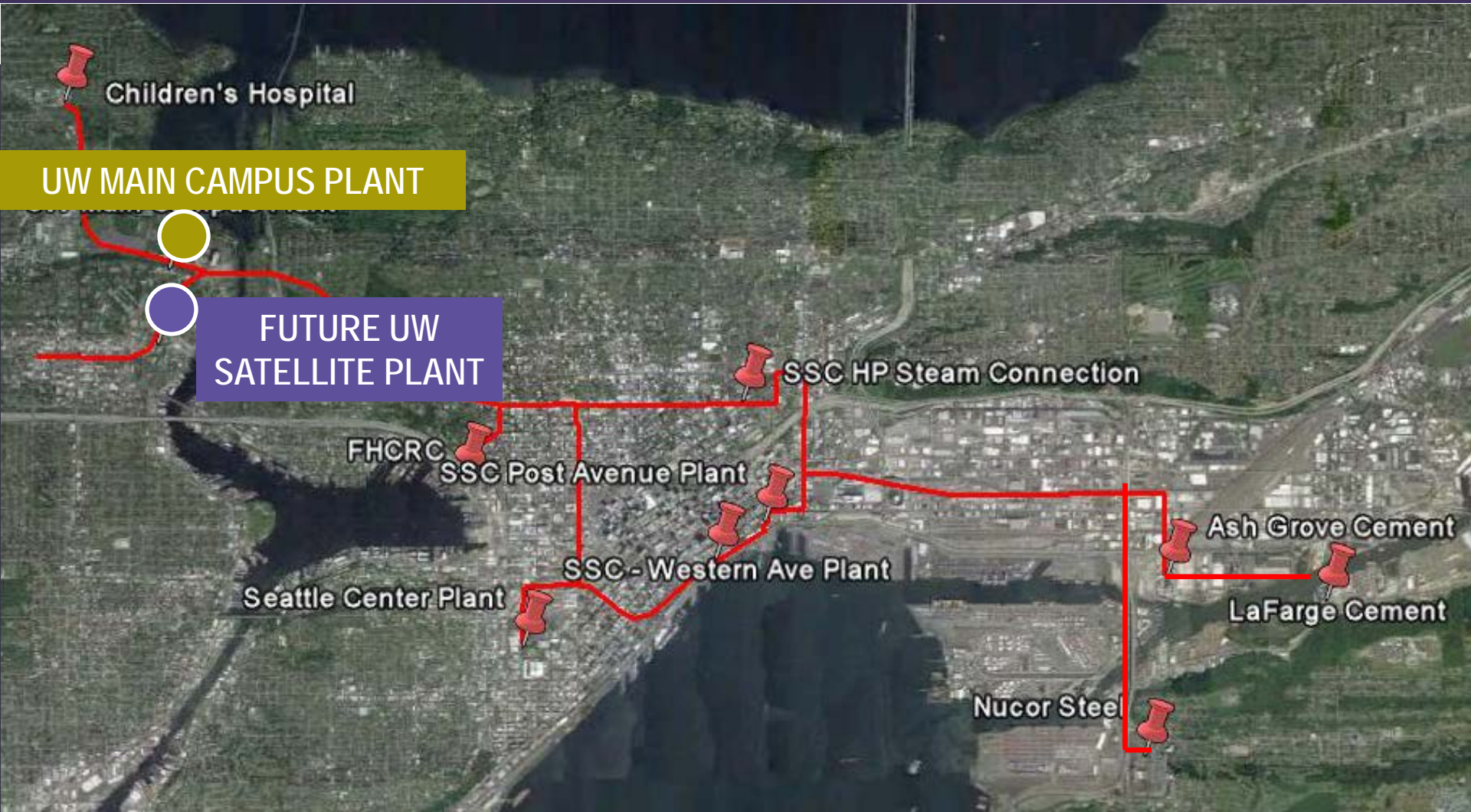
Reduced First-Cost Capital and Life Cycle Costs

- Improved building net to gross space utilization
- Reduced \$/SF capital cost for new and renovated buildings
- Reduced \$/SF operating cost for new and renovated buildings

UW Teaching/Research Program Opportunities for the Colleges of Arts & Sciences, Built Environment, Engineering, Public Health, Social Work, and College of the Environment

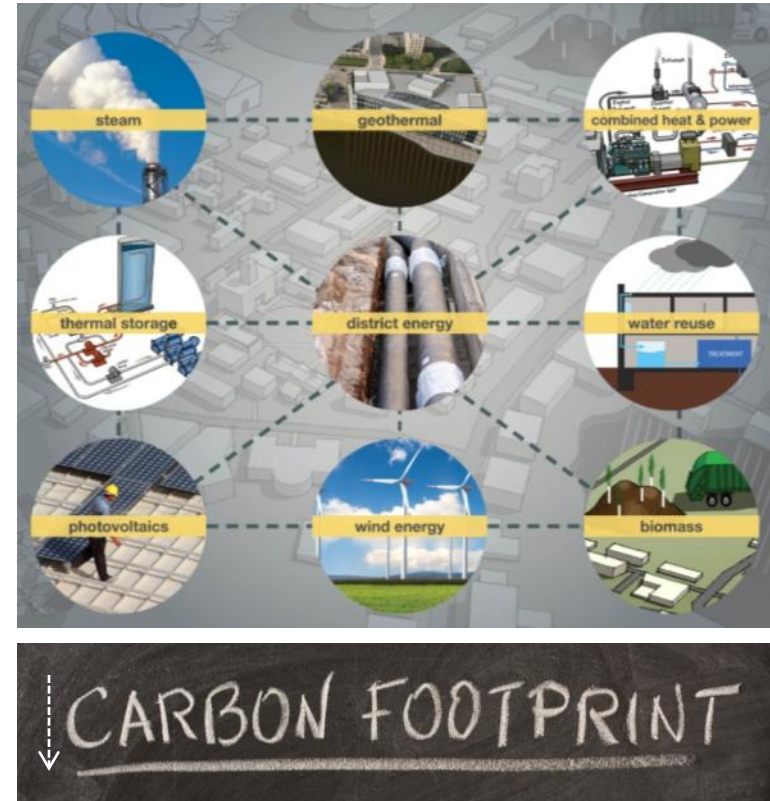


Future Seattle Regional District Energy System?

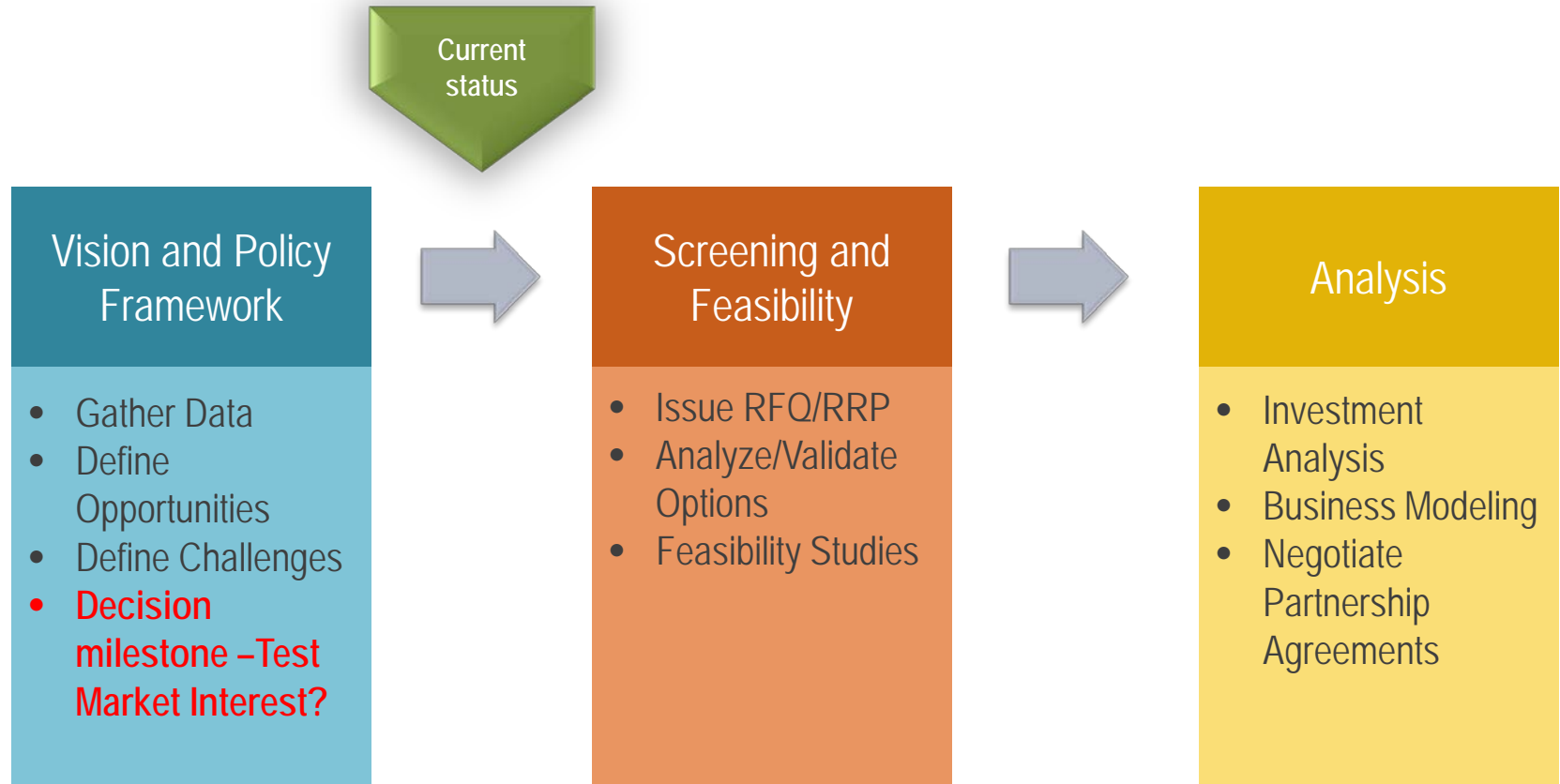


UW's Energy Future - Key Goals

- **Leverage UW's existing district energy infrastructure** to attract private investment, share risk, and share revenue in a regional district energy enterprise.
- **Create opportunities for technology research, innovation, and implementation** that supports significant energy resource diversity, improved energy efficiency, with more local/regional renewable energy sources in the future.
- **Enhance thermal energy, electrical energy, and grey water resource management reliability and resilience** for UW's research, academic, and clinical activities; while supporting eco-district development within the city and region.
- **Reduce UW's carbon footprint** anticipating future regulatory risk and supporting UW as a regional and national leader in smart carbon management.

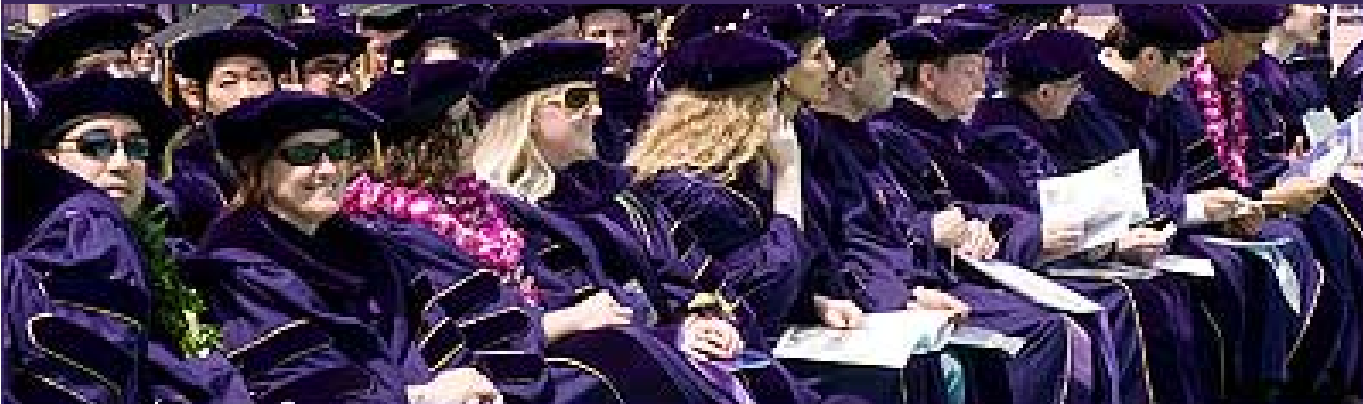
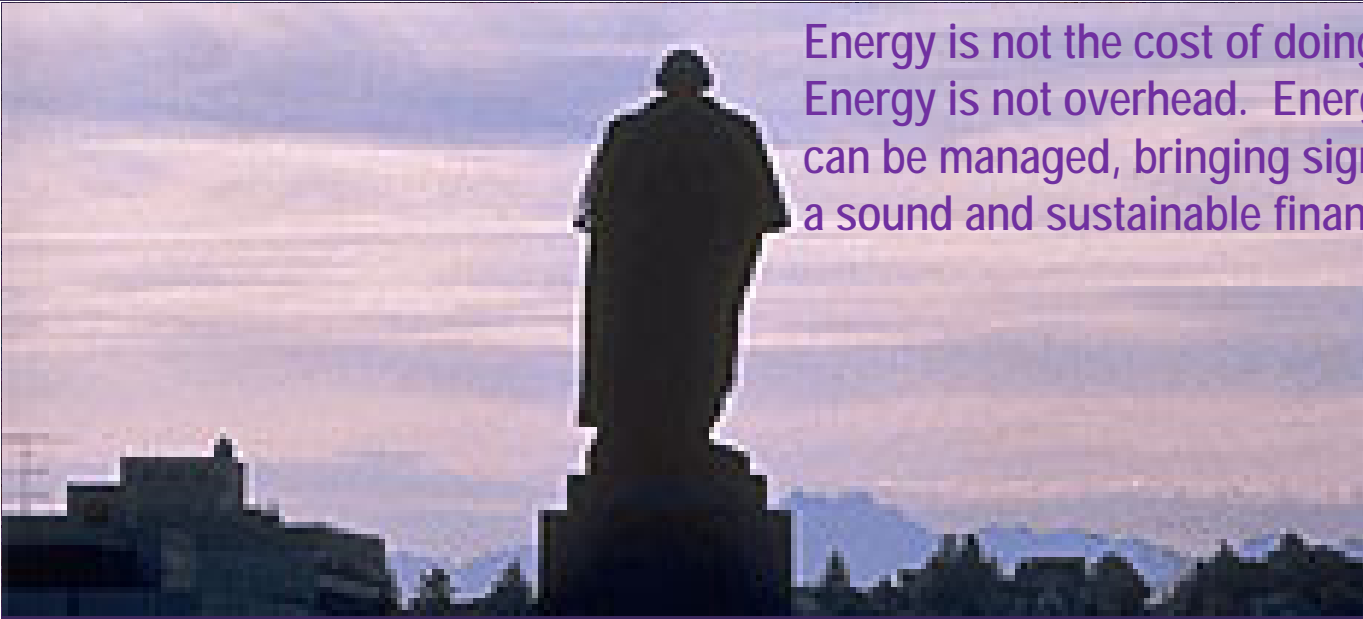


Decision Milestone – Test Market Interest Now



UW's Energy Future

Energy is not the cost of doing business.
Energy is not overhead. Energy's value and cost
can be managed, bringing significant value to enhance
a sound and sustainable financial future for the UW.



VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

in Joint Session with

B. Finance, Audit and Facilities Committee

State Budget Update

There will be an oral report for information only.



2011-12 FACT SHEET

University of Washington Tacoma

Chancellor

Debra Friedman

Year established 1990

Faculty 162

Staff 166

Student-faculty ratio 17 to 1

Full-time resident annual tuition for 2011-12*

Undergraduate \$10,343

Graduate** \$12,669

**Includes autumn, winter and spring quarters*

***Graduate tuition varies by program*

Endowment

\$32 million *as of July 1, 2011*

About the campus

UW Tacoma is first and foremost a change agent for our region, providing access to students in a way that transforms families and communities. As an urban-serving university, we impact and inform economic development through community-engaged students and faculty. We conduct research that is of direct use to our community and region. And, most importantly, we seek to be connected and relevant to our community's needs and aspirations.

UW Tacoma is the anchor tenant in Tacoma's historic downtown warehouse district, across from Union Station, the Washington State History Museum, the Museum of Glass and the Tacoma Art Museum. The campus is part of a vibrant neighborhood, with street-level space on Pacific Avenue reserved for retail use.

Student profile

3,662 Total headcount

75% Attend full-time

42% Parents do not have college degrees †

11,762 Degrees and certificates awarded since 1990

8.2% Freshmen

13.6% Sophomores

63.2% Juniors, seniors, 5th yr. and nonmatric. students

15.0% Graduate students

8.3% Students receiving VA benefits

46% Students receiving State Need or Pell grants

55.8% Caucasian/White

15.5% Asian American

8.5% African American

7.4% Hispanic

1.5% American Indian

1.2% Hawaiian/Pac. Islander

10.1% Not indicated

Top high schools for entering freshmen

5.3% Todd Beamer H.S.

4.6% Mt. Tahoma Senior H.S.

4.0% Bethel H.S.

4.0% Puyallup Senior H.S.

3.3% Gov. J.R. Rogers H.S.

3.3% Curtis Senior H.S.

3.3% Bonney Lake H.S.

Top transfer institutions

15.7% Pierce College

15.4% Tacoma C.C.

7.3% Green River C.C.

6.8% Highline C.C.

4.0% South Puget Sound C.C.

Undergraduate students by major

| | |
|---|-------|
| Interdisciplinary Arts and Sciences ... | 36.1% |
| Pre-major | 22.3% |
| Milgard School of Business..... | 14.8% |
| Institute of Technology..... | 10.5% |
| Nursing/Healthcare Leadership | 7.4% |
| Social Work/Criminal Justice..... | 6.3% |
| Urban Studies | 2.6% |

Campus facts

- The **Step Up Scholarship** initiative is currently raising funds to help students cope with recent tuition increases. As part of the campaign, the university is matching gifts at 50 percent.
- **Eight of 10 students remain in the state** after graduation.
- Designated a **“vet-friendly campus”** by the Washington State Dept. of Veterans Affairs in 2011. Also rated a **“military-friendly school”** by *MilitaryFriendlySchools.com*.
- The Cherry Parkes and Mattress Factory buildings were the first UW buildings to earn **LEED Silver certification**. Since 2006, all new campus buildings meet LEED “green building” standards.
- The campus consists of **18 buildings** on 46 acres with a total of 420,000 square feet of active campus space. UW Tacoma offers **on-campus housing** at the Court 17 Apartments.
- UW Tacoma leases **commercial space** to 15 restaurants, nine retail businesses and more than 30 mixed-use spaces, including offices.
- Since opening in 2003, the **KeyBank Professional Development Center** at UW Tacoma has enrolled more than 6,000 students in a variety of certificate and professional development courses.
- University of Washington Tacoma is **accredited** as a unit of the University of Washington by the Northwest Association of Schools and Colleges.

Learn more online:
tacoma.uw.edu

Undergraduate degree programs

- Business Administration (B.A.)
 - Accounting
 - Finance
 - General Business
 - International Business
 - Management
 - Marketing
- Computer Science and Systems (B.S./B.A.)
- Computer Engineering and Systems (B.S.)
- Criminal Justice (B.A.)
- Environmental Science (B.S.)
- Healthcare Leadership (B.A.)
- Information Technology and Systems (B.S.)
- Interdisciplinary Arts and Sciences (B.A.)
 - American Studies
 - Arts, Media and Culture
 - Communication
 - Environmental Studies
 - Ethnic, Gender and Labor Studies
 - Global Studies
 - History
 - Politics, Philosophy and Economics
 - Psychology
 - Writing Studies
- Bachelor of Science in Nursing (RN to BSN)
- Social Welfare (B.A.)
- Sustainable Urban Dev. (B.A.)
- Urban Studies (B.A.)

Graduate degree programs

- Accounting (M.Acc.) — *autumn 2012*
- Business Administration (M.B.A.)
- Computer Science and Systems (M.S.)
- Master of Education (M.Ed.)
 - Educational Administrator
 - K-8 Teacher Education
 - Secondary Education
 - K-8 Special Education
- Interdisciplinary Studies (M.A.)
- Nursing (M.N.)
- Social Work (M.S.W.)

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